

NEWS SUMMARY

GENERAL

Russia backs MPLA republic

BUSINESS

Equities in demand; short-dated gilts rise

• EQUITIES were in demand after a cautious start. The FT 30-share index rose 2.8 to 370.2. Short-dated Gilts rose up to 10% continued hopes of a reduction in interest rates.

Angola's first day of independence, two rival governments were competing for diplomatic recognition. In Uganda, MPLA President Neto said that the "people's republic" would have relations with all countries in the world. At Ambato, Sen. Roberto, whose FNLA is co-operating with the smaller NITA, proclaimed a "popular democratic republic of Angola."

The Soviet Union quickly recognised the MPLA Government and broke off diplomatic relations with Uganda following dispute with President Amin, chairman of the Organisation of African Unity. The MPLA is so backed by all the other former Portuguese colonies.

But the MPLA republic is still threatened by FNLA-NITA forces led by mercenaries who crossed into Southern Angola from Namibia. MPLA regrouping its forces around Ondendo on the coast South Luanda. Page 8

• STERLING lost 20 points to \$2.0640; its weighted depreciation was unchanged at 23.8 per cent. The dollar figure was not available because of a public holiday.

• GOLD fell \$1 to \$144.

• WALL STREET closed 3.07 up at 838-55 on hopes of a solution to New York's financial crisis.

• NEW YORK CITY budget is cut by \$200m and another 3,000 jobs are to disappear. Mayor Abraham Beame's plan to regain credibility. Page 5.

• FOOD RATIONING price controls and 15 per cent cuts in top salaries are expected to be part of an existing programme in Portugal. Page 6.

• U.K. industrial output falls to 1960s level

• U.K. INDUSTRIAL output has fallen to the level of the late 1960s, after a further decline in production during the third quarter. Back Page

• BUILDING SOCIETY receipts last month were again at record levels. If the trend continues, there is some chance of a cut in interest rates early next year. Back Page

• PETROLEUM and Submarine Pipelines Ltd receives the Royal Assent to day. Ray Daffey discusses the end of the beginning in the North Sea. Page 16.

• CAR importers take 37%

• U.K. CAR registrations topped the 1m. mark by the end of October, 4.7 per cent. below the ten-month figure last year. Importers took 36.9 per cent. of the month's 83,572 registrations. Page 10.

• BANKRUPTCIES in Britain are the highest for 80 years, and are still rising. Page 31.

• COMPANIES

• MINISTER ASSETS half year profits rose to £2.53m. (£2.06m.) and a maximum permitted dividend is forecast for the year. Page 33 and Lex.

• ROYAL INSURANCE is granting a £50m. 10-year loan to Brixton Estate in another example of City confidence in industrial property development. Page 40 and Lex.

• FIVE MORE Haw Par Brothers International directors have resigned. Back Page

• SIEMENS, West Germany's largest private sector employer, proposes to maintain its 16 per cent dividend for the year ended September 30. No indication of profits was given. Page 35.

• HIEF PRICE CHANGES YESTERDAY

Prices in pence unless otherwise indicated

RUBBER

Transport (4.7-7.7-8.0) + 1

U.S. Amer. Asphalt 145 + 10

N.W. Sth. Wales 550 + 25

Strat. Dev. 119 + 4

Libby (1.1) - 80 + 5

Orth. Int. - 38 + 4

Broken Hill Prop. 725 + 60

Unmon Bros. 76 + 12

Curtaulds 184 + 4

All Eng. 145 + 6

Walker Siddleley 330 + 4

ackson & Welch 282 + 7

310 + 5

Mid. Ind. 162 + 5

Corrugated 238 + 8

Enr. 40 + 5

Bank Aust. 310 + 17

Middle Wit. 380 + 10

FALLS

Cuthbert (R. & G.) 22 - 51

Reed Int. 242 - 6

Sainsbury 153 - 11

Sparrow (G. W.) 153 - 15

Middle Wit. 380 + 10

Protests as Governor-General sacks Whitlam

Australia heads for bitter poll campaign

BY KENNETH RANDALL, CANBERRA, Nov. 11

THE AUSTRALIAN Governor-General's dismissal to-day of the Labor Party Government led to a general election campaign in its shortest election campaign in its history.

Labor Party leaders have appealed to their supporters, and especially the trade union movement, for a calm and non-violent response. But seamen and dockers have already walked off their jobs, other trade union members are threatening to do so tomorrow and demonstrations have erupted across the country — even at the gates of Yarralumla, the official residence of Sir John Kerr, the Governor-General, on the outskirts of Canberra.

The first action of the new caretaker Prime Minister, Mr. Malcolm Fraser, the Liberal Party leader, was to advise Sir John Kerr to dissolve both Houses of Parliament and call elections. Sir John's official secretary was drowned out by cheering pro-Labor crowds as he read the dissolution proclamation this evening.

The proclamation ended: "God Save The Queen," and a few minutes later, Mr. Whitlam began an address to the crowd by saying "Well may we say 'God Save The Queen' because nothing will save the Governor-General."

He went on to refer to Mr. Fraser as "Kerr's Cur" and, at a Press conference later, made it quite clear he considered the Governor-General's decision to discuss the looming crisis caused by the Opposition's

Editorial comment Page 16 • The build-up to a showdown Page 29.



Fraser: No new policies pending an election.

Governor-General could take such action.

To-day's extraordinary events began with a 9 a.m. meeting between Mr. Whitlam and Mr. Fraser in the Prime Minister's suite at Parliament House. Mr. Fraser had proposed the meeting this evening.

In the House of Representatives, a censure debate, begun before lunch by Mr. Fraser, continued on Back Page.

Mr. Whitlam described his dismissal as unconstitutional, to pass the budget in the Senate. The meeting, however, was only to discuss the passage of the budget. Mr. Fraser was interested in the arrangements for a general election.

Shortly afterwards, Mr. Whitlam announced to a meeting of the Parliamentary Labor Party that he had decided to advise the Governor-General to call the next election, now due in 1976.

His tactic was to maximise pressure on wavering opposition Senators to allow the budget Bills to pass and the proposal was endorsed unanimously by the Labor MPs and Senators.

Mr. Whitlam informed the government by telephone and made an appointment to call on him officially at 1 p.m. at the formal, written advice of a half-senate election for December 13 was never considered. When Mr. Whitlam arrived at Government House he was immediately handed the notification that his commission as Prime Minister was withdrawn and, in effect, his Government had been sacked.

Within an hour Sir John Kerr had issued a four-page statement explaining his actions and reasons, and Mr. Fraser had accepted his invitation to form a government. In the Senate, the Budget bills were passed at 2.15 p.m. in proceedings lasting less than three minutes.

In the House of Representatives, a censure debate, begun before lunch by Mr. Fraser, continued on Back Page.

VICTORY FOR GOODMAN

Challenge by Lords over Press Bill

BY JOHN BOURNE, LOBBY EDITOR

FOR THE first time in 26 years, 80 votes, states that nothing is blocked an important piece of restrict or abridge any right existing by statute or common law, and that any rule, agreement or contract which is contrary to the charter shall be deemed to be contrary to public policy.

The Government's argument, developed by Lord Shepherd, the Lord Privy Seal, were that the second amendment sought "ambiguously and obscurely" to introduce an element of legal sanctions into what should be a voluntary charter.

Lord Goodman's victory was ensured by a last-minute agreement with the Conservative Lord Carrington and Lord Hailsham, former Lord Chancellor. Last Lord Hailsham would not present his own amendment and that Lord Carrington would advise the Conservatives to vote for Lord Goodman's proposal.

The debate was remarkably even-tempered except for a brief altercation between Lord Shepherd and Lord Goodman after the latter had said that the Government had made an offer of a new amendment at 2 a.m. yesterday and had then withdrawn it at 9 a.m. — an amendment which he and his supporters were "ready to accept in principle" subject to one or two changes in wording.

Lord Shepherd said he resented this disclosure of confidential talks which could damage the prospects of future confidential talks on matters affecting the House. He also protects the right of journalists not to be excluded or expelled unreasonably from a union. Against the advice of the Government and the Commons this was retained in the Bill by 188 votes to 86.

Lord Goodman's second amendment, retained by 168 to 162, Parliament Page 13

EEC farm agreement paves way for selective reform

BY DAVID CURRY

AGRICULTURAL MINISTERS of the EEC in today's meeting agreed on the framework within which selective reform of Community's farm policies will take place.

After two days of tortuous drafting they agreed a document to go forward to the December meeting of Heads of Government in Rome setting out major problem areas and options for tackling them.

While the document inevitably reflects the different viewpoints of member States the British came out of the meeting feeling that in a number of basic areas their preference had received a distinct endorsement.

The Ministers accepted the need to implement the CAP as efficiently and cheaply as possible in relation both to budgetary costs and total resource criteria. The document also specifically mentions as one of the bases for reform the need to align prices on the modern farm.

The significant passage reads: "While keeping farmers in line, the Council considers that steps should be taken to improve market balance."

To this end, beside the price policy and taking into account its limits and the possibility of aligning it on modern farm

holdings, additional measures in the following areas could be considered: policy on stocks, consumer policy, export policy, food and producer participation in market risks, and measures concerning production potential.

Direct aid is described as "a useful adjunct in specific instances where price policy alone is not enough to achieve certain objectives. It could also on a temporary basis be used to rectify certain situations."

Direct aid is dismissed as a permanent feature of support on grounds of cost and a source of potential disputes.

There is also specific reference to the need to prevent cyclical surpluses and shortages of beef and adjustments in the support system are indicated here, while to the need to align the price of feed wheat to that of other feed grains.

The annex of the document sets out the particular product areas which give rise to difficulties and as a whole the document is at pains to express fully the differences of approach between these various countries.

A very cautious reference to

Monetary Compensation Amounts (MCA) is made, the border taxes designed to iron out the effects of price movements, made suggesting simply that it could be eliminated by "pragmatic

methods." The Germans have been anxious to maintain MCA's as necessary for a common pricing policy.

The document may go direct to the Rome summit or via a joint meeting of farm and foreign ministers in a fortnight.

Its eventual implementation in Rome will be through the annual price-fixing process which gets under way in the new year.

Socialist disparity, Page 5

NZ dairy price rise, Page 37

BRUSSELS, Nov. 11.

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The great arms spending spree

By C. GORDON TETHER

WOULD IT not be a very good idea to launch a major public debate in the industrialised world on the wisdom of continuing to assist and encourage the Middle East oil-producers to utilise a substantial proportion of the proceeds of the fuel price explosion for engaging in a vast—and seemingly unending—arms spending spree?

There can be no doubt that the flow of arms orders from this part of the world has played a major part in reducing the spectacular payments deficits which all the major industrialised countries developed in the wake of the quadrupling of oil prices two years ago. And there can be no doubt, either, that the boost this traffic has given to employment in their armaments-producing industries has been equally welcome, coming at a time when economic activity in general was slowing down at a disconcertingly fast pace.

And there seems to be no early prospect of this new factor in international economic affairs losing its potency. Hardly a week passes without an announcement that talks between the Middle Eastern countries and one of its industrialised trading partners have produced an agreement to strengthen economic ties between them with particular regard to the signing of weighty arms contracts.

Share for them

It is significant that in both Germany and Japan there has been considerable talk of late about the need to do away with the limitations on arms production introduced after World War II—this so that their engineering and aircraft industries can participate in the world armaments bonanza to the full.

Since such deals are almost invariably presented to the public in the industrialised world as being destined to be of great assistance in boosting exports, relieving unemployment and ending external payments worries, they are more or less automatically assured of a warm welcome. But has not the moment arrived when we should ask ourselves whether this isn't altogether a too short-sighted attitude to take?

It was recently revealed in Washington that almost half of America's total arms sales of \$8bn to foreign countries in the year to mid-1975 went to the Gulf States. It is not difficult to imagine—remembering that Britain, France and other European countries are also contributing in major degree to the bounds of possibility that their own peoples will have a share in the painful consequences.

TV Radio

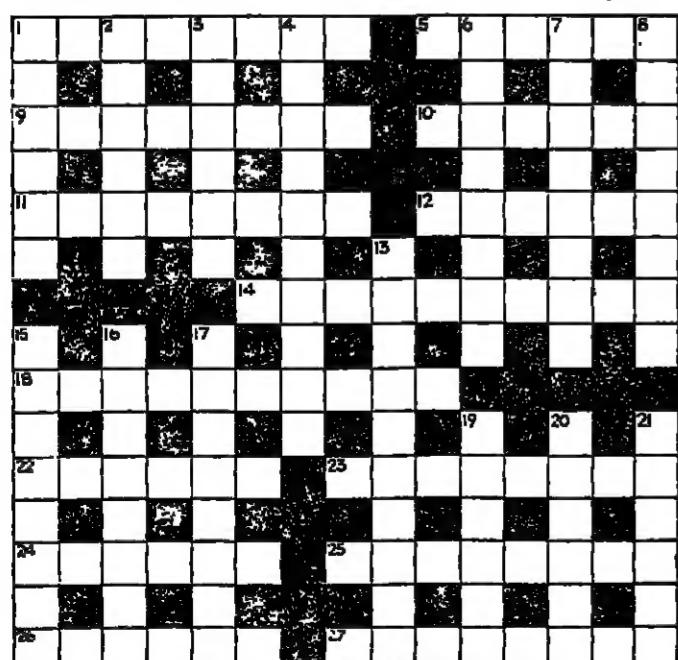
Indicates programme in black and white.

BBC 1

9.15 a.m. For Schools. Colleges. 9.45 News and Me. 11.00 For Schools. Colleges. 12.30 p.m. Day and Night. 12.55 News. 1.00 Pebble Mill. 1.45 In the Town. 2.01 For Schools. Colleges. 3.58 Regional News (except London). 4.00 Play School. 4.25 Buckley. 4.30 This Is London. 4.45 That's the Day. 5.05 All Regions as BBC 1 except at John Craven's Newround. 5.15 Circus. 5.40 Magic Roundabout

5.45 News. 6.00 Nationwide. 6.45 "Carry On Spying" starring Kenneth Williams. 8.10 Softly, Softly: Task Force. 9.00 Party Political Broadcast on behalf of the Conservative Party. 9.10 News. 9.15 Till Death Us Do Part. 10.05 Sportnight. 11.00 The Sky at Night. 11.30 Weather. 11.45 These Are the Days. 5.05 All Regions as BBC 1 except at the following times—Wales—5.15-5.40 p.m. Bam-Bw!

F.T. CROSSWORD PUZZLE No. 2,929



6 Once for all dismiss the conservative (3)
7 No boxer, but winner of an academic award (8)
8 It means mischief in Hamlet (8)
13 Long hidden as an old sailor (6, 4)
15 Despatch round the mountain to make the stew (5-3)
16 Gold deposit in Kentucky (4, 4)
17 And like enough thou knowest thy—" (Sonnets) (8)
19 With a thousand short of the bare essential we are in the red (6)
20 On to school at 100 m.p.h. (3, 3)
21 The state of crazy artists (6)

Solution to Puzzle No. 2,928

LUPIN INVESTMENT
ELDERLY COUPLE
GRAPESHOT WHITE
ARMED SPARES DOWN
TRAP DENVERED
ENTRALIAN LEG
EGOTIST SCRAPER
SCARF SPARES DOWN
GOALIE'S FIVESOLE
COLONIAL WINE
COLUMBINE WESTER
OMO ALGERIA DIA
TEMET WHICHI WERY
CETI LANE GEM
HARDCHASE PISTOL

DOWN

1 The majority—the French included—means to annoy (8)

2 "All the world's" (A.Y.L.L.) (1, 5)

3 Three in a row—a row with the Church of England (6)

4 An outstanding scene which women have to face (6, 4)

RACING

Roman Warrior to the fore

THE DECISION to send Lianga the day, but they have also both of them. However, Royal Match has since run badly at Doncaster and, as may be the case with Lianga, it is possible he has had enough for the season.

M. Daniel Wildenstein, owner of this black American-bred filly, had made it clear he was determined she should retire to stud as recognised champion sprinter of Europe, and victory in this Group 2 event would give her the official title.

Judged on her performance in the July Cup at Newmarket, she comes out just over a length behind Roman Warrior, but she ran disappointingly in the Prix de la Forêt at Longchamp last month, and it may be she has come over the top following an arduous season.

Certainly, their politicians always appear to have equipped themselves with what they evidently believe to be adequate justification for continuing to carry on as they are doing. When Washington was questioned about the tremendous flow of American arms into the Middle East during the past two years, it replied that this was needed by the Gulf States to render them "capable of maintaining security in the area following the military withdrawal of Britain from East of Suez."

And when questions relating to Britain's extensive involvement in this traffic were put to Mr. Callaghan, the Foreign Secretary, in the House of Commons a short time back, he replied that "an effective agreement on some measure of arms limitation in the Middle East was likely to be possible only with the support of the parties to the dispute and in the context of a general settlement."

One of the great potential blessings of the oil price explosion consisted in the fact that it instantly created a vast new source of capital in the world that would not otherwise have been available. While devoting a large slice of this fund to turning the Middle East into a welter of armed camps is helping the affluent world to extricate itself from its crisis, it may also mean that so much less is going to be available for the work this money could do so well—promoting the meaningful development of the Third World.

That is one very good reason why the industrialised countries ought to be asking themselves whether they are doing the right thing by humanity in working so hard to support a new arms build-up in the Middle East. It is not, however, the only one. If what they are doing serves to pave the way for another confrontation in that part of the world, it is by no means beyond demand. Andrew Lloyd-Webber's musical Gypsy was made up of what matters to people in Northern Ireland. 11.30 Northern Ireland News. Headlines—England—6.00-6.45 p.m. Look (from Leeds) Manchester, Newcastle; Midlands—Today (from Birmingham); Look East (from Norwich); Points West (from Bristol); South—Today (from Southampton); Spotlight on what matters to people in Northern Ireland. 11.30 Northern Ireland News. 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WORLD TRADE NEWS

India to build \$1bn. steel plant in Libya

By K. K. SHARMA

NEW DELHI, Oct. 11

AN INDIAN engineering consultancy, Dastur and Company, has secured a contract to build an integrated steel plant in Libya against competition from several West European companies. Dastur will be paid Rs.100m. (Rs.48m.) in management and consultancy fees. In addition, it has undertaken to supply comprehensive designs, management of construction and erection of the plant, assistance during start-up and commissioning, and helping in recruitment and training of Libyan engineers, operators and packed steel will be sold in Yugoslavia.

The project envisages an investment of nearly \$1bn. over the next decade by the Libyan Government. The first half of the project will be erection of the steel plant, and the second consists in establishing infrastructure facilities in the form of a trans-country gas pipeline, a port and harbour, a power house and a water desalination plant.

This is the biggest single consultancy contract that an Indian concern has won, since Dastur will not only set up the plant but also the infrastructure facilities. It is likely that much of the equipment for the plant will be of Indian origin.

The steel plant will start with a production of about 1m. tonnes per year.

Middle-East shipyards

India and Yugoslavia are jointly to bid for contracts to set up shipbuilding yards in the Middle East in a move to attract petro-dollars investment.

This was agreed at a meeting of the Indo-Yugoslav Committee on Industrial Co-operation, which has decided that Indian tyres and tubes, finished leather, tractor components, pig iron, auto parts and packed tea will be sold in Yugoslavia.

Indo-Yugoslav trade has risen to Rs.1.25bn. (Rs.68.5m.) in the first nine months of 1975, compared with Rs.40m. (Rs.24.7m.) in the whole of 1974.

Meanwhile, talks to finalise the Indo-Hungary trade plan for next year begin to-morrow.

Contracts Abroad

SOHEL BONEH, the construction company owned by the Israel Federation of Labour, reports contracts at June 30 were worth \$250m., against \$222m. on January 1. Work, valued at \$50m., was carried out in the

EEC retaliates against Swedish import curbs

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

THE EEC to-day hit back at flirting with the idea of import curbs in the trade skirmish controls.

Stockholm's decision to curb boot and shoe imports was provoked by the Brussels Commission said that from this weekend EEC tariff concessions would be removed on certain types of Swedish paper products, and it is widely expected here that duty increases on other items will follow shortly.

Sweden has justified its move on the grounds that Swedish boot and shoe production must be protected if the country is to have sufficient home-produced supplies in time of war. But the argument has been strongly rejected by the Commission, which sees the Swedish move as an extremely dangerous precedent at a time when many other countries, especially the U.K., are

BRUSSELS, Nov. 11

accordingly now to be taken from 10.5 per cent. to the full 12 per cent. and the new 1976 "ceiling" soon to be proposed by the Commission is unlikely to be generous to the Swedes.

EEC officials are still unclear about the precise situation on the British market, where there is an optional tariff quota of just over 2,500 tonnes at zero duties. If the British quota has in fact been exceeded, the U.K. duty would now move up to 7.2 per cent. the officials said.

Swedish exports have gone above fixed "ceilings". There is no obligation on the EEC to reimpose full duties when "ceilings" are exceeded unless a member state lodges a complaint in Brussels. Last year the reduced tariff was maintained even though Swedish exports ran over 10,000 tonnes above the ceiling.

Brazil imports fall, but big deficit likely

BY OUR OWN CORRESPONDENT

A STUDY by the U.S. Trade Department says Brazil was the country that most increased the value of its imports between June, 1974, and July, 1975, with a jump of 102 per cent.

Nearly all the increase, however, occurred during the second half of 1974, when imports soared with many companies acquiring large stocks.

This year, because of strict government controls, Brazil has the item that headed the list.

SAO PAULO, Nov. 11

Imports of machinery and electrical equipment took first place with \$2.49bn., a 42 per cent jump over last year.

Brazil will probably finish the year with exports worth just under \$8bn., a 12 per cent advance on 1974. If imports are held down to \$12.5bn., as seems likely, Brazil would leave a trade gap of \$3.5bn. which, although much better than last year's

same month of 1974, was not much better than last year's \$4.6bn. is still alarming.

AP-DJ

More liberal approach to US-Hungary trade sought

BUDAPEST, Nov. 11

THE U.S.-Hungary Economic Council, at its inaugural session held here yesterday and to-day, called in its final communiqué for the liberalisation of current tariff, export credit, and other restraints narrowing the volume of trade between the U.S. and Hungary.

Privately, members of the 26-strong U.S. delegation of leading executives of major industrial, commercial and banking concerns said that a breakthrough was unlikely until the U.S. extended to Hungary's exports most-favoured-nation treatment.

Legislation concerning that might have to wait until after next year's presidential elections. It was hinted.

The Council, formed in March 1975, and made up of senior executives of a representative cross-section of the U.S. business community and their counterparts in Hungarian foreign trade organisations and industrial and agricultural enterprises, also held discussions with Mr. József Biro, Hungarian Foreign Trade Minister and Mr. János Fekete, the National Bank vice-president.

The next meeting will be in Washington in September 1976. It will serve a catalytic role in expanding business relations between enterprises of the two countries.

AP-DJ

Poland to slow down future rate of investment

BY DAVID LASCELLES

POLAND, ONE of Comecon's biggest spenders in the past five years, will slow down its investment rate in the next five years for raw materials, shipbuilding, and the construction industry. Mr. Henryk Kisiel, the Finance Minister, said in an interview with the Financial Times, in Warsaw.

The Minister said exports were planned to increase 40 per cent. in some 40 per cent. higher than the last five years. The annual growth rate of trade would play a far larger role in the Polish economy. Poland did not intend to withdraw from the international market place now that it had made its purchases, he pointed out. Rather the opposite—Poland wanted to involve itself much more deeply.

The country would continue to seek credits abroad in contrast to the pre-1970 policy of shrinking foreign indebtedness. The ratio of debt servicing to export earnings was currently 20 to 25 per cent., he stated. A major goal was to reduce the trade deficit that had accumulated over the past five years. According to Polish officials this is the region of \$2.2bn.

Among the reasons listed for the slowdown in the achievement of many investment aims, particularly the sensitive issue of prices. Mr. Kisiel said he favoured a flexible price policy of controlled inflation. He said that Poland had invested on a broad front that it now needed to complete a large number of ongoing projects.

The uncertainties created by the western economic recession also played a role, since Poland wanted to repay its investments by selling in the West.

Investment would now be concentrated on modernising the Polish economy, he explained, and in making better use of materials rather than launching many new projects. Large sums would be spent developing Poland's raw materials such as coal, copper and sulphur, and on selected major projects—farm machinery, chemicals and steel.

Changes in U.S. 1976 tariff concession list

CRYOGENIC REFRIGERATION SYSTEMS (BOC) will export helium "super-coolers" costing \$112,000 to Iran and Japan.

TRANSMARK (British Rail) to act as consultant to the Iranian State Railways on electrification and double tracking of the Tehran-Tabriz line.

MOLINS will build cigarette making and packaging machines worth \$750,000 for Malaya. The prime aim of economic policy in Poland was to increase its living standards. The Government was therefore keeping a close eye on real wages, social services and the flow of consumer goods.

Export Contracts

WASHINGTON, Nov. 11

PRESIDENT GERALD FORD has notified Congressmen leaders that the U.S. has added Hong Kong, Israel, Romania and other countries to the list of nations eligible for special U.S. tariff concessions at the start of 1976.

At the same time, the White House removed Vietnam and Cambodia from the eligibility list, which now includes 90 developing countries. In 1975, 40 dependent territories of other countries.

Mr. Ford decided that imports from Turkey, Cyprus and Somalia also should be added to the list of countries designated several months ago as "viable" for the U.S. tariff preferences. Because of congressional restrictions, major oil-exporting nations in OPEC will be barred from receiving the concessions.

The OPEC countries include several nations among them Venezuela, Ecuador, Indonesia and Nigeria—which did not embargo oil shipments to the U.S. in late 1973 and early 1974. Administration officials said, however, that there was no way to include them in the group eligible for the U.S. generalised tariff preferences.

AP-DJ

Public spending

No one needs telling about the recent explosion of public sector spending in Britain. But why has it happened; and how may controls may be tightened in the future? In a special feature Cedric Sandford and Ann Robinson explore these difficult questions. The Banker adds its own views.

Britain's bankruptcy crisis

Professor Glyn Davies sets the current financial crisis in British industry in its historical perspective; and derives some pointers for bank policy.

Foreign banks in London

Last year saw a slow-down in the number of foreign banks opening up in the City of London. The Banker's annual survey of Foreign banks in London tells the story.

Unemployment

Since the War, Canada and the United States have always been at the top of the international unemployment league tables; Germany and Japan, on the other hand, have consistently recorded below-average unemployment. How are these differences to be explained?

THE BANKER

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AMERICAN NEWS

Beame cuts NY budget by \$200m., lays off 8,000

BY JAY PALMER

NEW YORK City Mayor Abraham Beame this morning announced preliminary details of planned savage cuts in city spending in a desperate attempt to regain credibility for his administration and simultaneously silence federal Government critics that the city has one little to help itself out of its current financial crisis.

Slashing city spending in the current fiscal year by more than 200m., the Mayor said that his cuts would eliminate more than 8,000 additional jobs from the city payroll. This would bring well over 45,000 the number of employees laid off so far this year.

The Mayor's budget cut of 200m. is the first stage of the administration's three-year plan to reduce the annual city budget by 2,242m. by 1978. However, pointing out that these new savings must still be approved by the State Control Board over-

seeing city spending and effectively the unions themselves, many are already arguing that the Mayor's proposals are too little and too late.

The harshest cuts in the immediate future fall on the Board of Education, which will have its existing budget cut by \$30m.

Mr. Burns said that his concern about the situation had "deepened," but that he had not yet concluded that federal aid was necessary.

Mr. Burns said that it would not change his mind unless and until the current deterioration in the municipal bond market spread to other financial markets and there was no sign yet that this had happened or ruined.

Last week Mr. Burns said that highly-placed financiers in Europe had assured him that it was most unlikely that default would have serious repercussions worldwide, but to-day he conceded that there was "nothing approaching a sound basis for predicting the effect of default on other states or on the nation as a whole."

NEW YORK, Nov. 11.

Speaking to a group of Republican Congressmen, Mr. Burns said that he was still "struggling with the problem" of the impact of a possible default. He said that his concern about the situation had "deepened," but that he had not yet concluded that federal aid was necessary.

Mr. Burns said that it would not change his mind unless and until the current deterioration in the municipal bond market spread to other financial markets and there was no sign yet that this had happened or ruined.

The New York City Police Department will have to reduce spending by nearly \$20m. under the Mayor's plan and senior officers commented that this would mean further layoffs of at least 1,000 unarmed patrolmen.

David Bell adds from Wash-

ington: Dr. Arthur Burns, chairman of the Federal Reserve, today slightly modified his opposition to Federal aid for New York City to prevent

the State Control Board over-

ruin.

The Mayor's budget cut of 200m. is the first stage of the administration's three-year plan to reduce the annual city budget by 2,242m. by 1978. However, pointing out that these new savings must still be approved by the State Control Board over-

NY Times strike twice-delayed

BY JAY PALMER

THE NEWSPAPER Guild of New York this morning unexpectedly extended its deadline for a strike against the New York Times for a second time in less than four hours. Federal mediators, supervising the 11th-hour new-contract talks between the newspaper and its principal union, stressed that it was the final extension and at "one way or another" talks will end at noon.

Originally the Guild, which presents about 2,000 editorial and administrative employees of the Times, had set a strike dead-

line of 7 a.m. this morning. How-

NEW YORK, Nov. 11.

ever, following all-night negotiations during which both sides reviewed a number of unspecified proposals and counter-proposals, the deadline was extended to 11 a.m. A further one-hour extension has now been added.

Talks between the two sides

on Guild proposals for a three-year contract to replace the one that expired last spring.

Unlike the continuing bitter

dispute at the Washington Post over the introduction of new newspaper technology, the dis-

agreements in New York largely

ended at noon.

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Morton faces contempt charge from Congress

BY DAVID BELL

WASHINGTON, Nov. 11.

A CONGRESSIONAL subcommittee to-day cited Mr. Roger Morton, the outgoing Commerce Secretary, for contempt of Congress following his renewed refusal to supply the names of American companies complying with the Arab boycott of Israel.

The contempt citation follows a lengthy battle by Democratic Representative John Moss, the Chairman of the House Commerce Oversight Subcommittee, to force the Commerce Department to release the information it has already collected on the attitudes of U.S. companies to the boycott.

Representative Moss described the Commerce Secretary's refusal to supply the information as a "precedent more pernicious than

NEW ISSUE

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October 23, 1975



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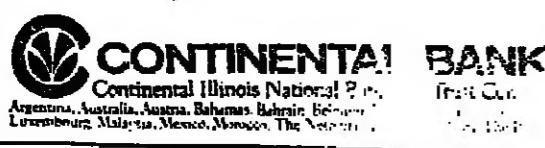
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International Securities S.A.	Istituto Bancario San Paolo di Torino	Deutsche Kommuunbank
Kjøbenhavns Handelsbank	Kredietbank N.V.	Financier
Manufacturers Hanover	Merrill Lynch, Pierce, Fenner & Smith	Financier
Norddeutsche Landesbank Girozentrale	Nordic Bank	European Banking Company
Privatbanken	Smith, Barney & Co.	Girozentrale und Bank der österreichischen Sparkassen
Société Sécuritaire de Banque	Svenska Handelsbanken	International Marine Banking Co.
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EUROPEAN NEWS

Portugal planning wide range of economic curbs

BY PAUL ELLMAN

LISBON, Nov. 11.

The Portuguese government is expected to adopt shortly a wide-ranging austerity programme, including rationing of basic foodstuffs, price controls and wage restraint, running in some cases to cuts in top salaries of up to 15 per cent.

The programme has been prepared as part of the government's effort to obtain financial aid from international organisations like the EEC to meet a trade deficit expected to total Ers.35bn. this year (about £1bn. at the official exchange rate) and the threat of a real drop in GNP of between 10 and 15 per cent.

The campaign to prepare the Portuguese for the measures the Government is expecting to take began with a warning from the Finance Minister, Dr. Salgado Zenha, that the country faced "bankruptcy." He compared Portugal's present economic plight with that which it faced in 1938 and which led to the

installation of the Salazar die acrimonious debate—the leader of one of the country's biggest

political parties told the Financial Times he thought the proposals were "Malthusian"—the document also warns that its

ability to cushion itself against the application is likely to provoke worse effects of its economic "serious political problems."

Consequently, it is likely to be delayed until the Revolutionary Council of the Armed Forces Movement has completed the task of restoring military discipline. The document argues that consumer spending will have to be cut by Ers.35bn. if there is to be any chance of a pick-up in industrial investment.

Among the steps proposed towards achieving this is the use of the central bank to remittances from Portuguese working abroad, who previously accounted for around Ers.25bn. annually.

Recognising that the policy is likely to be adopted only after

At the same time, the political and economic instability of the past nine months has brought a virtual halt to remittances from

Portuguese working abroad, who previously accounted for around Ers.25bn. annually.

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OVERSEAS NEWS

Moroccan delegation flies to Madrid for new talks

MADRID, Nov. 11.

A HIGH-LEVEL Moroccan delegation flew to Madrid today to resume negotiations on the Spanish Sahara, which Spain said were possible only because Morocco bowed to a Spanish demand to withdraw its civilian Anwar Sadat would arrive in Marrakesh today to mediate between Morocco and Algeria over the dispute.

Prime Minister Ahmed Osman led the Moroccan delegation, including the Foreign Minister, Spanish Information Minister Amed Laraki. The presence of Sr. Leon Herrera Esteban disclosed that a Spanish envoy flew to Agadir last week-end to obtain the withdrawal of Morocco's phosphate enterprise, indicated the talks would include the phos-

Eritreans undecided on British consul

BY NICOLAS DOWNIE

MARXIST guerillas in Ethiopia province's independence for the past 14 years. They are holding Mr. Basil Burwood-Taylor, the British honorary consul in the Eritrean highlands near Asmara—but are still undecided on ransom demands.

Mr. Taylor, 58, is a prisoner of the radical Eritrean guerilla faction, the Popular Liberation Forces (PLF), and is being moved constantly by his captors to avoid detection by the Ethiopian army.

During the final stages of an 11-week trip through rebel-controlled territory in Eritrea, I talked to the PLF central command chairman Isaias Afewerki, 29, and was told that no final decision had been taken on what should be done with the consul.

Benhami confirmed that the purpose of the march was achieved, we of our own initiative decided to apply a new remedy."

Benhami confirmed that the marchers would remain in Tarfaya during the Madrid negotiations. He denied this could be construed as more pressure on Spain. He and other Government spokesmen left vague whether the marchers would rush back into the Sahara if the negotiations failed.

In the Spanish Sahara, march organisers said it would take another two days to move what they said were 300,000 volunteers camped on Spanish soil.

The Spanish news agency Europa Press reported from the Sahara capital of El Aaiun that 51 Moroccan marchers ignored the King's withdrawal order and tried to sneak past Spanish minefields at the frontier.

Meanwhile responsibilities of were captured by Spanish sol-

diars and brought to El Aaiun entrusted to the three deputy martial law administrators, food given them."

While the President himself has retained the portfolios of defence and foreign affairs.

Major General Ziaur Rahman, Chief of Army Staff, has been an expansionist policy of Morocco made head of the Ministries of Information, Home Affairs, a UN-sponsored self-determination, Jute, Commerce and Education.

UPI/Reuter

THE FIRST steps will be taken shortly on a path which could lead to the independence of Djibouti, formerly known as the French territory of the Afars and Issas, the desert enclave and French base situated on the southern shore of the mouth of the Red Sea.

Already M. Olivier Stern, State Secretary in charge of the Afars and Issas assembly which starts next week.

However, it has been the remarks of M. Pierre Messmer, Prime Minister from 1972 to 1974, and former Governor-General of France's overseas possessions, which have brought matters to a head.

He argues in a newspaper interview that a majority of the local populace want France to withdraw, that the 10,000 square mile territory has lost its strategic importance, and that events in Africa make it in France's interest to leave.

Djibouti has been French since 1888. Its value lay in its command of the Suez Canal and its position on the route to France's possessions in the Southern Indian Ocean. These now have gone, while neighbouring countries are keen for the enclave to lose its colonial status.

Somalia's rulers want Djibouti's independence, while the downfall and death of Haile Selassie has removed the greatest African supporter of a French presence. The regime now in power in Addis Ababa has different views, while pressure is mounting from the OAU.

Its value lay in its command of the Suez Canal and its position on the route to France's possessions in the Southern Indian Ocean. These now have gone, while neighbouring countries are keen for the enclave to lose its colonial status.

Some of the goods were said to have been looted, but most of the merchandise obviously belonged to the small merchants whose city centre shops were so recently destroyed.

However, this "invasion" by peddlers has posed a problem for the exclusive shops and boutiques, shops that were worth millions of pounds in goodwill and prestige alone. "Hamra Street," a leftist publication, said: "has lost its bourgeois character."

Observers say the authorities are trying to bring the leaders of some Arab, African and East European countries.

Soviets suspend Uganda relations

Anti-MPLA forces advancing, says Unita

BY PAUL ELLMAN

ANTI-MPLA forces were advancing up the coast towards Luanda, a leading member of the National Union for the Total Independence of Angola (Unita) claimed "ideological allies" and claimed that their joint Government was simply a "patriotic alliance." It defended the territorial integrity of Angola.

He said Unita had more in common with the MPLA politically than it had with the FNLA. But the MPLA had severed ties with Unita when the latter refused to join in a campaign against the FNLA.

His remarks coincided with an announcement that an aircraft carrying Portuguese delegations to attend the independence celebrations in Luanda had been diverted to Kinshasa because a reported bombardment of Luanda airport had made it unsafe to land there.

The Portuguese national airline TAP said a further attempt to land at Luanda would be made later to-day.

Referring to the formation of a joint Government by Unita and the National Front for the Liberation of Angola (FNLA), Senator Wilson Santos stressed the MPLA only one-third.

UN resolutions bring sharp Israeli retort

BY MICHAEL VAN OS

THE HAGUE, Nov. 11.

THE RESOLUTIONS adopted last night by the General Assembly of the UN, equating Zionism with racism, provoked a particularly sharp response from Israel's Foreign Minister, Mr. Yigal Allon, who spoke here today at the end of his three-day tour to Holland.

He said the adoption of the "shameful" resolutions constituted a "heavy blow to the chances of peace in the Middle East."

Israel would not consider itself bound by the resolutions, which would be completely rejected and ignored. But the Israeli Foreign Minister added that his country would nevertheless continue to strive for peace, both from within and outside the UN.

Mr. Allon told a Press conference that the UN had gone "bankrupt" last night, both morally and politically. It had failed in its function of promoting peace and had encouraged extreme and anti-

democratic elements whose aim was to disturb any progress towards peace in the region.

Our Jerusalem Correspondent adds: Israel is not now inclined to take any retaliatory steps against the UN in spite of the practically unanimous disgust and scorn aroused here by its General Assembly decision.

In spite of Right-wing Opposition calls to evict the UN from its Jerusalem headquarters there is a general conviction among policy-makers that if best demonstration of Israel's official attitude would be to ignore the resolutions practice import, whatever that might be.

Our Cairo Correspondent: Paris: Egypt's President Anwar Sadat to-day launched a worldwide diplomatic drive to explain the results of his visits to France, the U.S. and Britain. Top Egyptian officials assigned to brief the leaders of some Arab, African and East European countries.

Beirut's less-than-exclusive streets

BY IHSAN HIJAZI

BEIRUT, Nov. 11.

WITH THE Beirut combatants off the streets, a new kind of man has taken over: the pavement peddlers who have occupied the Hamra Street shopping centre and to-day moved in large numbers into the nearby Sanayeh area, which only ten days ago witnessed some of the fiercest fighting.

The peddlers arrived in cars and small lorries to display their merchandise on top of their vehicles or on the pavement.

Kitchen utensils to fur coats to transistor radios and colour television sets.

Some of the goods were said to have been looted, but most of the merchandise obviously belonged to the small merchants whose city centre shops were so recently destroyed.

However, this "invasion" by peddlers has posed a problem for the exclusive shops and boutiques, shops that were worth millions of pounds in goodwill and prestige alone. "Hamra Street," a leftist publication, said: "has lost its bourgeois character."

Observers say the authorities are trying to bring the leaders of some Arab, African and East European countries.

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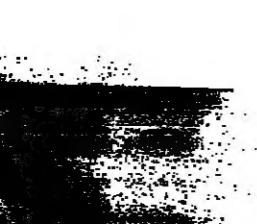
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JOHN LEWIS

We take your overhead problem and turn it into an asset.

The DANUM ceiling tile – the latest decorative surface from Formica Ltd – is the complete answer to your 'overhead' problem. Literally overhead – literally an asset.

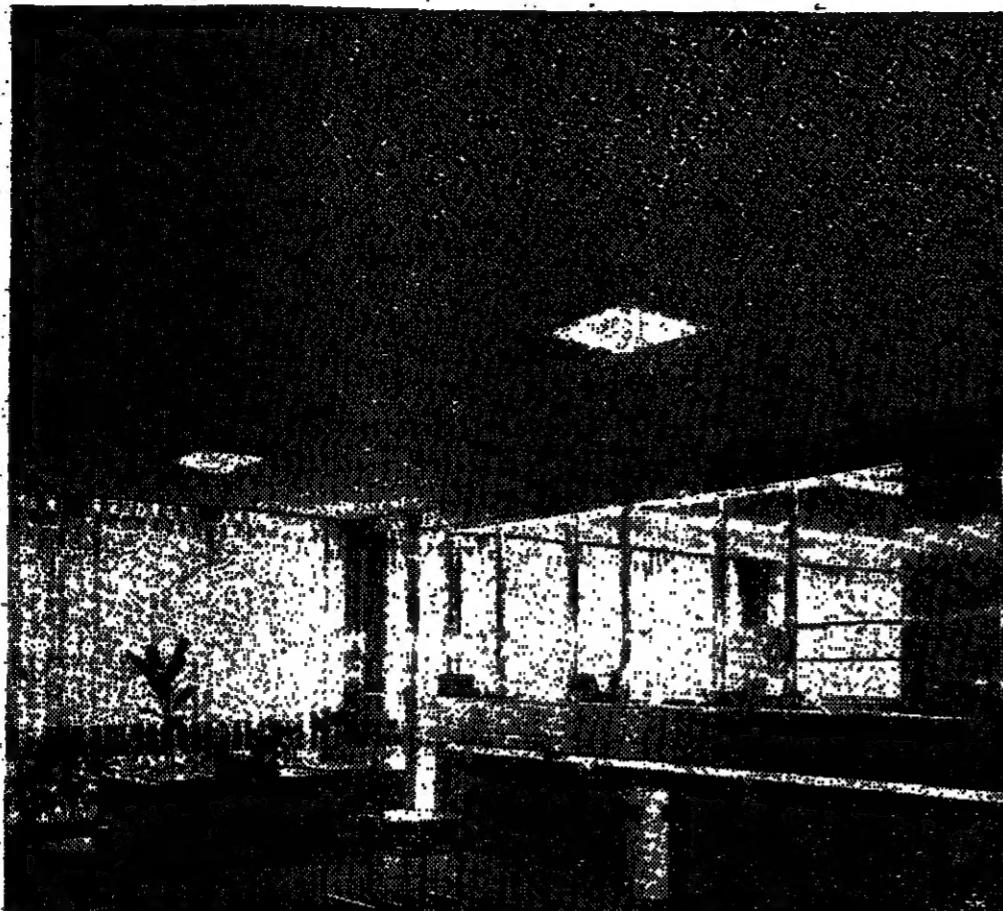
To anyone involved in property development, office building or refurbishing of existing property, the DANUM tile is too great an advance in ceiling construction to be ignored.

Not only is it the most beautiful ceiling in the world.

Not only is it the most functional ceiling in the world.

It is also, without doubt, the safest ceiling in the world.

We don't claim that it is the cheapest, but once you make a serious comparison between DANUM and its competitors the reasons why become obvious.

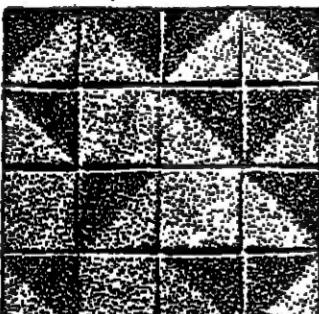


A picture of a safe and sound investment

For many years manufacturers have produced ceiling tiles which merely conformed to the building regulations laid down by official bodies.

Most were content to leave it there.

DANUM is the one ceiling tile which goes further – much further. It is the most thoroughly engineered ceiling tile available today. You know property must be counted as a long term investment. Now there is a suspended ceiling tile which is an equally good long term investment.



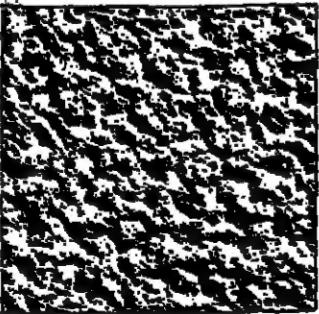
Mitre



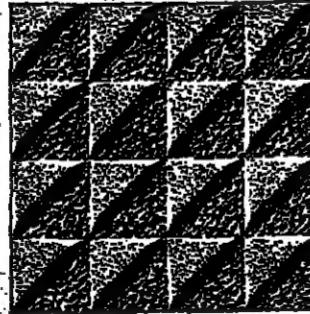
Magpa



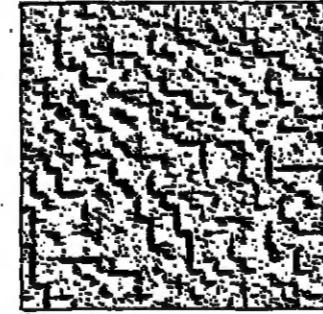
Minster



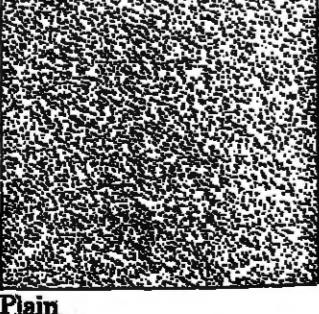
Plateau



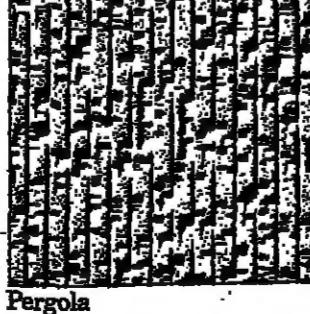
Pennant



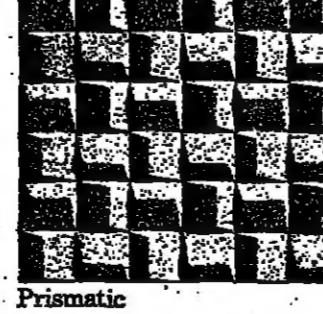
Perva



Plain



Pergola



Prismatic

DANUM is not just a pretty face

Design in ceilings has been, historically, a question of 'follow my leader'.

There was no good reason why designers and architects should have been inhibited – other than the fact that no-one manufactured a patterned ceiling tile.

DANUM has given the lead; a range of exclusive patterns and designs capable of producing the most striking monolithic appearances.

Design, however, is not our sole consideration. From day one our policy was to produce the definitive ceiling tile.

We argue that there is no advantage in dressing-up an old material in new disguises.

DANUM is a completely original material for use in the construction of suspended ceilings.

It is a thoroughly inert material produced from Perlite (expanded volcanic lava) and inorganic binders. Moulded and baked to a rigid panel it gives many great advantages over more conventional materials.



You can't afford to play with Fire... or smoke

You don't have to own the 'Towering Inferno' to appreciate that fire kills, or to realise that smoke is a greater killer.

No one can afford to take a chance – particularly with ceilings; indeed the legislative requirements for fire prevention in buildings are severe.

These, and regulations regarding smoke will become much more rigid.

With DANUM ceilings there is no problem – not only does it conform to every building and fire regulation, it is also absolutely zero rated for smoke emission in readiness for future legislation.

THIS CANNOT BE SAID OF ANY OTHER DECORATIVE CEILING TILE.

Water can also cost you a fortune

Whereas regulations demand that a suspended ceiling must be fire resistant, no such legislation exists regarding water.

It is a fact that is not widely broadcast that humidity can cause great damage to most ceiling tiles.

Look at it from our point of view:

The DANUM tile is totally unaffected by humidity or air temperature changes. It won't twist, buckle or warp under any of these conditions.

This has been proved in installations where a decorative suspended ceiling has never gone before: shopping precincts, swimming baths and solariums.

There are other, less obvious advantages. In offices with intermittent usage, or those left vacant for long periods, the fact that DANUM tiles are unaffected by humidity means that expensive heating in order to maintain static air temperature is not required, and in shopfitting final glazing can be left until after the ceiling has been installed.

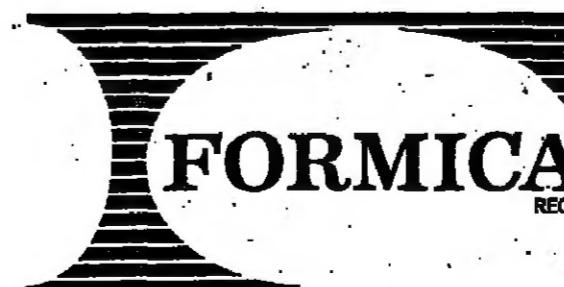
There are so many other startling and unique facets of the DANUM ceiling tile that it is not possible to list and describe here, and now.

Maybe you, or your Architect, would like to know more.

Formica Limited, Ceiling Division, at the address below offers a comprehensive service to customers – including samples, literature, data and test reports, plus technical service in conjunction with architects and designers.

We would be pleased to offer your company this service.

And show you, conclusively, how to turn an 'overhead' into an asset.



DANUM ceilings

Samples, brochures and test reports are available from:
Formica Limited, Ceiling Division, Doncaster Road, Edenthorpe,
Doncaster DN3 2QN, South Yorkshire.
Telephone: Doncaster (0302) 883137

You can see Danum ceiling tiles on Stand 184 at Interbuild Exhibition – Grand Hall Olympia November 12th to 21st.

HOME NEWS

Importers and Ford gain from Leyland shortage

BY PETER FOSTER

A SHORTAGE of British Leyland cars in the wake of the company's "Superdeal" campaign contributed to a sharp slump in its sales last month and to a powerful recovery in the importers' share of the U.K. car market.

In addition, it helped Ford to outstrip British Leyland's monthly sales figure for the first time.

As expected, Leyland's marketing incentives in August and September, which led to a 39 per cent. market share in the latest month, served to empty the showrooms of cars and also to check market sales forward. This meant that the company's penetration virtually halved in October to 22.6 per cent.

In all, 83,572 cars were registered last month, a drop of 12.6 per cent. on October, 1974. This brought total registrations for the first ten months of the year above the million mark to 1,06m., although this was 4.7 per cent. below the same period of 1974.

Ford, whose Escort was the month's most popular car, obtained 24.43 per cent. of the market and also had the second best-selling car with the Cortina—the company's highest market share for more than a year.

Compared with September, Chrysler and Vauxhall performed relatively well. Chrysler in-

U.K. CAR REGISTRATIONS															
October 1975		October 1974		10 months ended October		1975		1974							
Leyland	22.63	29.439	30.81	335,824	31.57	371,394	33.26	20,414	24.43	14,734	15.42	220,630	20.74	252,938	22.65
Ford								Vauxhall	9.26	9.05	10.42	77,390	7.28	82,029	7.35
Chrysler	5.392	6.45	9.005	9.42	71,630	6.73	102,598	9.18							
Total U.K.	52.726	63.09	63,485	66.43	709,052	66.46	813,578	72.88							
Renault	4,619	5.53	4,544	4.75	50,368	4.74	46,588	4.35							
Datsun	3,632	4.25	6,227	6.52	59,775	5.62	47,456	4.25							
VW-Audi	4,944	4.84	3,863	4.04	43,932	4.13	34,090	3.05							
Fiat	3,120	3.73	3,850	4.03	33,674	3.17	38,760	3.47							
Total imports	30,946	36.91	32,081	33.57	354,676	33.34	302,786	27.12							
Total	83,572	95,566		1,043,728		1,116,444									

creased its penetration by more than a half last month to 6.45 Datsun—the leading Japanese car in the U.K. came yesterday. Its market share was almost doubled at 9.3 per cent. due to the continued success of the new VW-Audi.

Nevertheless, the adverse publicity surrounding the future of Chrysler, following statements from its U.S. parent about a possible pull-out from the U.K. could have an impact on sales this month.

The importers as a whole showed a sharp increase in sales last month, taking 36.9 per cent. of the market against 27.8 per cent.

'Different process' for new Flixborough plant

FINANCIAL TIMES REPORTER

CHANGES IN the design system of the proposed new caprolactam plant at Flixborough to ensure that there would be no repetition of the mistakes which led to the explosion in June 1974 were promised at a public inquiry in Scunthorpe yesterday.

Mr. John Roch, representing Nypco (U.K.), which wants to build another plant on the same site capable of producing 70,000 tonnes of caprolactam a year, said a different process would be used. Mr. Roch said the Factory Inspectorate had come to the view that the proposals would pose no exceptional risk to the surrounding area.

The inquiry was told that the explosion at the plant, in which 28 people were killed, had put 35,000 jobs at risk in the textile industry which drew some 20 per cent. of the total supplies of caprolactam required in the manufacture of nylon 66 from Flixborough.

The loss in the balance of payments had been around £60m. but if rebuilding was allowed, Britain would save an estimated £20m. a year. Mr. Roch claimed

that although there was a recession in the world textile industry, caprolactam prices were expected to rise and shortages to develop as the industry came out of recession.

The plant, he said, could be rebuilt and in operation at Flixborough within two years of obtaining permission. Another site would probably take 2½ to four years, and the capital cost of rebuilding would also be substantially less on the present site.

The Flixborough site had the advantage of being a sufficient distance from housing and other industry—requirements not easily met in Britain.

Mr. Rudolf Selman, managing director of Nypco U.K.—55 per cent. owned by Dutch State Mines and 45 per cent. by the National Coal Board—told the inquiry that in the new Flixborough plant such an explosion would not be possible.

Mr. Margaret Goulding, from Amcote, referred to the death

blast at a chemical plant in Holland last week, but Mr. Selman replied that in the new Flixborough plant such an explosion would not be possible.

It is not in the nature of the process, even if it runs totally out of control. Many experts have agreed that our works will be very safe," he said.

Hopes rise for Bank lending rate cut

BY MICHAEL BLANDEN

HOPES of a cut in the Bank of England's minimum lending rate on Friday, leading to a general downward trend in U.K. interest rates, rose yesterday as market rates dropped further.

U.K. Treasury bills were traditionally held at levels which would normally bring a drop in MLR from its present 12 per cent. to 11½ per cent. And in the gilt-edged market, there was continuing interest in short-dated stocks, which showed gains of up to 1½ per cent.

The market has had no clear indication from the Bank of England about its attitude to rates. But the feeling is that the Bank would not resist a drop of 1 per cent. in MLR, though it might react adversely if the level of market rates fell far enough to bring MLR down by a full 1 per cent. this week.

Favourable factors include the recent falls in U.S. rates, with First National City Bank cutting its prime rate on Friday for the third time in a fortnight, and the news of the U.K.'s approach to the rate of 10½ per cent. under the 11½ per cent. The market also commented which a drop in MLR to 11 per cent. would be triggered.

Store planned on Aston Villa car park

FINANCIAL TIMES REPORTER

ASDA, the discount store subsidiary of Associated Dairies, hopes to build a 50,000 square foot store close to the "Spaghetti Junction" motorways interchange at Aston, Birmingham.

Plans for the store and a sports centre to be built on part of Aston Villa football club's car park go before Birmingham City Council on December 17 and before West Midlands County Council on December 22. If granted approval ASDA hopes to have the store open by early 1977.

In return for a ground lease to the store ASDA, which has four other Midlands stores, will develop the sports centre for Birmingham Council. The centre will be managed on a non-profit basis by Aston Villa club.

ASDA will also be responsible for resurfacing a car park area for more than 1,000 cars. To avoid traffic congestion, the store group has agreed not to open when Aston Villa, which returned to the First Division this season, has a home match.

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Explain 'profit' to workers, says Joseph

FINANCIAL TIMES REPORTER

A PLEA that companies should spend as much money on convincing their own workforce of the meaning of profit and productivity as they spend on communicating with their customers was made by Sir Keith Joseph, chairman of the Conservative Party's Centre for Policy Studies yesterday.

Introducing a paper written for the Foundation for Business Responsibilities, he argued that too much of society was now the victim of three central "myths" which, while academically well-trained, was not steeped in the business tradition; and by an academic world which, financed by the State, had virtually no concept of how wealth was created.

It was time that business set about explaining the role of profits in creating jobs and employment and tried to counter the attitude among some unions in resisting the introduction of "machinery, techniques and attitudes which could steadily improve real pay while benefiting consumers and savers at the same time, and releasing labour for satisfying unmet needs—commercial and non-commercial."

The paper, presented before an audience in London largely made up of businessmen, received general approval, although a variety of suggestions were made as to how communications would best be achieved.

U.K. energy cost up 50% despite cut in consumption

BY ROY HODSON

THE COST of Britain's energy supplies rose 14% more than 50 per cent. last year compared with the year before in spite of a 5 per cent. saving in energy consumption, says the Digest of U.K. Energy Statistics published today.

It reports that as the full effects of the sharp rise in oil prices was absorbed, the total British energy bill for the year rose to £9,500m.—or £170 for every person in the country.

A quarter of the spending was

on fuels for use in the home. The remainder was spent by industry, commerce, and the public services, and on transport.

The three-day week between January and early March 1974 contributed to the 5 per cent. fall in energy consumption. Meanwhile there was a fall of nearly 7 per cent. in petroleum product deliveries as oil prices rose.

The judge said that Mr. Holmes mortgaged the properties at Bodmin Road, St. Austell, to Lloyds Bank, the transaction being guaranteed by Lord Marples.

Lord Marples was now losing interest at the rate of £7,600 a year, said Sir Anthony Plowman, the vice-Chancellor.

He granted Lord Marples an order enabling him to foreclose on mortgages on two properties in St. Austell, Cornwall, belonging to the former employee, Mr. John West Holmes, a chartered surveyor.

The judge said that Mr. Holmes mortgaged the properties at Bodmin Road, St. Austell, to Lloyds Bank, the transaction being guaranteed by Lord Marples.

Mr. Holmes would have to pay the costs of Lord Marples' action.

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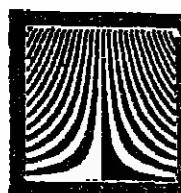
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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• AUTOMATION

Non-stop welding of complex parts

ESAB's machine division, which anticipates that sales in the forthcoming year will lie between £35m and £40m, believes that in its first year of exploiting robot technology in conjunction with ASEA, it will sell as much as £2m of robot operated welders. This is despite the fact that the sales campaign began in earnest only a few days ago.

The market has been thoroughly tested at Olympia and the recent offshore event in Aberdeen with a total of 150 reasonably serious inquiries registered. Firm orders booked so far total ten but there are many more in the pipeline, particularly from Europe.

West Germany is likely to be the major outlet for the advanced Swedish equipment which embodies two years work at ESAB on fully automated techniques and at least six at ASEA on robots.

Offered at the moment is what some might be tempted to call de luxe equipment since it com-

pries the controller, the robot and a highly accurate positioner. The robot can place the welding electrode with an accuracy of 0.2mm while the positioner, with its 500 kg capacity, can repeat to within 0.1mm. This is a good deal better than needed for most welding applications, but the work which results is of the highest standard.

Tiny controller

Only cycle achievable with the equipment which has data feed-back from positioner and weld head to the tiny controller in the robot command unit, is between 80 and 85 per cent, compared with 30/35 on manual. Fume control is exceptionally good and quality on weld after weld is consistent.

There is a possibility that with more complex problems, two robots could work in conjunction to present the weld head difficult workpieces which need to be rotated through difficult arcs to get to the seams which have to be welded.

In the meantime, ESAB is considering the development of a standard package for the smaller workshop where the robot could be trolley-mounted. Further ahead are projects in which the much larger 120 kg capacity ASEA robot just announced would be used.

Whatever may ensue, it is already clear that the ease of programming the ASEA robots, which are taught their jobs simply by taking them step by step through the sequence they will thereafter perform on demand, has impressed ESAB technicians and there will undoubtedly be a cross-fertilisation between the control departments of the two companies. ESAB is supplying eight gantry automated chain welding machines at £300,000 each to the Soviet Union capable of coping with 18/33mm thickness chain and it would appear that robot technology could play a considerable part in the future development of equipment such as this.

ESAB, Herkulesgatan 72, Box 6550, 402 71 Gothenburg, Sweden.

One of the main sections at

turning to what is known as friction-twisting. In this the yarns are caused to rotate by elements being held in contact with revolving surfaces made of high-friction materials such as polyurethane rubbers or ceramics. The main problem is that there is a tendency for the twist to slip and so an irregularity can result in the yarn being made. This is a serious problem and it is particularly critical with heavier denier yarns such as 167 denier, which is widely used in the production of double jersey textured polyester fabrics.

New spindle

A completely new approach

to friction twisting is offered

in Switzerland by Heberlein

Maschinenfabrik AG

(British

agents: Crowther

Silverdale

Drive, Thurnaston,

Leicester:

tel. 053-733 3311).

Called the TwistMaster, the

new spindle is reported to be

able to insert a false-twist into

a variety of yarns at speeds of

up to an equivalent of 4,000,000

machine builders have been

able to pass them through a pin

twister. In this they are taken

over a revolving pin that inserts

the twist. The highest com-

mercial speeds in this approach

are about 800,000 r.p.m., although

a Japanese company is claiming

to have reached 1,250,000 r.p.m.

To go beyond these limitations

the spindle has been

designed to be inserted into

the spindle

elements from possibly being

broken and so causing inferior

yarn to be produced.

Another advantage claimed for

the new concept is that tensions

are minimal and are effectively

self-balancing should minor

variations occur. It is not

claimed that no slippage occurs

with the new spindle, but the

actual amount is extremely

small, particularly in the region

of the equator where the yarn

runs near to the axis of the

spindle.

The TwistMaster is suitable

for yarns from 17 up to 280 denier

while knots present no difficulties

when passing through the

system.

At present the TwistMaster

is only being supplied on the

Heberlein high-speed, universal

draw-texturising machine, but

once established within the

industry it is probable that it

will be made available for use

on other types of texturising

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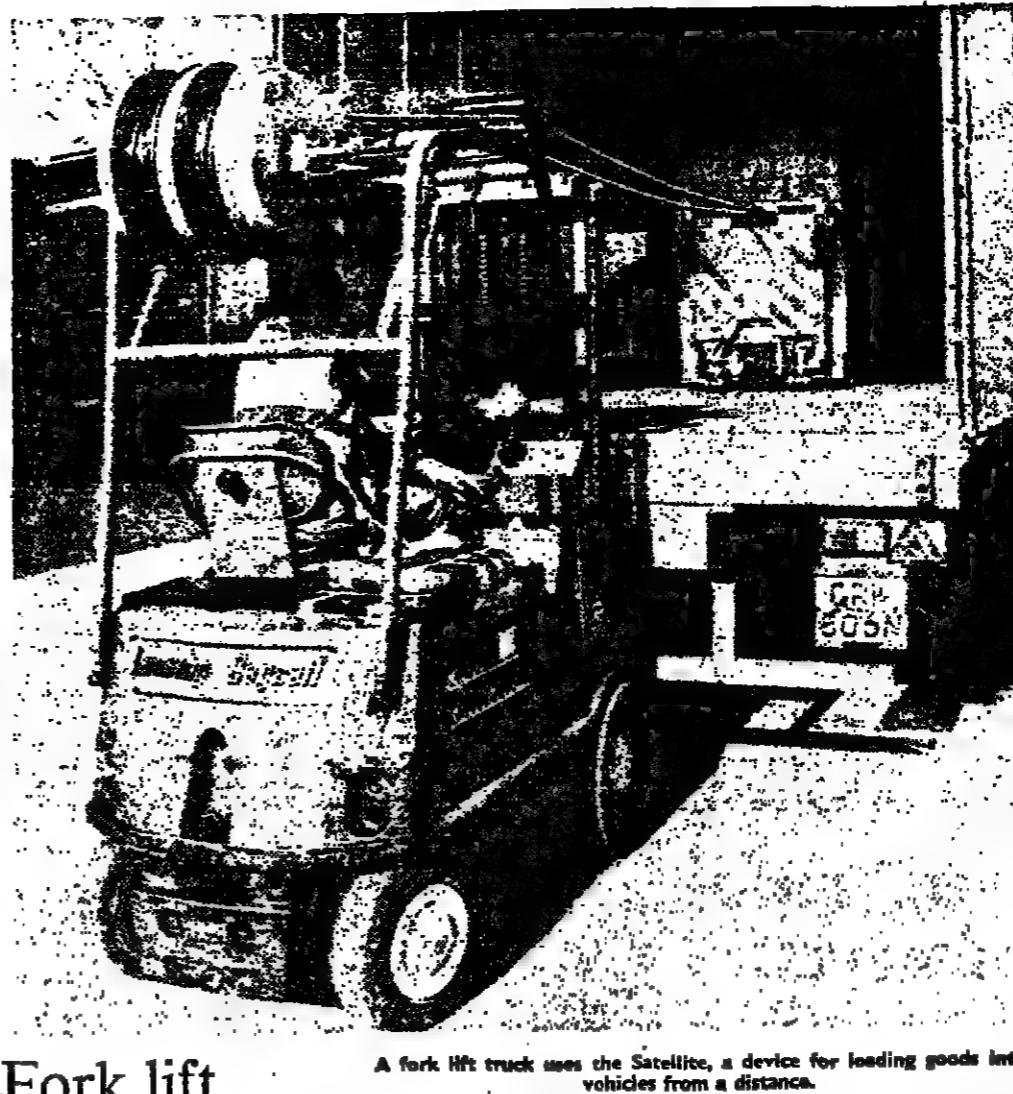
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machines.

• HANDLING



A fork lift truck uses the Satellite, a device for loading goods into vehicles from a distance.

Fork lift has long reach

Said Mr. Peter Caine, the Gillette stock control manager: "It used to take us 40 minutes to load a container lorry using a fork lift truck operator and three loaders. With the Satellite a lorry can be loaded by a fork lift truck driver and one assistant in 30 minutes."

Seven prototypes of the Satellite are at present in operation in the U.K.

Automated Container Loading, Environment House, Farnham Way, Orpington, Kent, has been set up to manage the marketing and distribution of the invention.

• COMPUTERS

Engineers' simulator

GENERAL purpose simulation of simple or complex digital systems is being offered on a time-sharing basis by Atkins Computing Services.

ILLOGIC is designed to permit simple data entry and input format by all levels of engineering staff.

After only a couple of hours

of training, an electronics engineer—or with no prior knowledge of computing or programming techniques—can make effective use of the service.

Because the program can simulate up to 500 blocks, each of which may have up to eight inputs, large systems can be simulated simply and with a high degree of precision.

Atkins Computing Services, Woodcote Grove, Ashley Road, Epsom, Surrey, Epsom 24981.

Disc-based micro is available

DIGITAL has introduced the first disc-based version of its PDP-11/03 microcomputer with operating system and higher level languages.

The PDP-11/03 low-end real-time system is built around Digital's recently introduced PDS-11 microcomputer, which uses the 400,000 instruction set of the PDP-11/40.

The standard PDP-11/03 controls dual floppy disc drives as a mass storage device and offers users the choice of either keyboard terminal or a video terminal as input-output communication devices. Standard software for the RT11 real-time operating system which allows users the option of using FORTRAN IV or BASIC as a higher level language.

Digital is at King's Road, Reading, Berks. (0734 583555).

The isotope plutonium 238 has been chosen for the heat source because its power output falls only one per cent per year, at its radiation, mainly alpha particles, requires the minimum shielding for implantation. The isotope is specially prepared and markedly different from the very long-lived plutonium 239 associated with nuclear weapons and nuclear fuel, the author says.

PARLIAMENT



Former TV man for Tory publicity

POSITION leader Mrs. Margaret Thatcher, yesterday announced the appointment of Mr. Geoffrey Johnson-Smith, MP for East Grinstead, to a leading role in developing the party's publicity and communications.

Mr. Johnson-Smith, formerly a information officer in the diplomatic Service, built up a reputation as a broadcaster and television personality and interviewer before entering Parliament.

In the last Conservative Government, he was Parliamentary Secretary in the Civil Service department, with overall responsibility for the Government formation services.

His new task will involve ensuring good communications within the party as a whole, and promoting public relations activities. There has been concern about shortcomings in public relations following the organisation under Mrs. Thatcher's command.

But there is no question of Mr. Johnson-Smith replacing anyone at present engaged in criticising party activities.

According to yesterday's announcement, he will be assisted by executives already responsible to Mrs. Thatcher, or to the party chairman, Lord Thorneycroft, who will continue to discharge their existing functions.

Regional grant time limits

Financial Times Reporter
THE LIMITS for the acceptance of applications for regional development grants were outlined by Mr. Gregor MacKenzie, Minister of State for Industry, in the Commons yesterday.

He said it was intended that a grant should be made on sets provided before April 1, 1974, unless an application is received by the Department on or before July 1, 1976.

Mr. MacKenzie stated that for the period beginning April 1, 1974, and ending on March 31, 1975, applications should be received by April 1, 1977.

"Thereafter until further notice applications should be made not later than the end of 10 years after the end of the quarter during which the asset was provided."

Exceptionally, he added, if the Secretary of State was satisfied that the application was delayed beyond the centre of the applicant's consideration he would give in whether the application might be accepted.

Theatre opens next March

THE NEW National Theatre building is expected to be opened in the paving public next March, Mr. Hugh Jenkins, the Arts Minister, said in the Commons yesterday.

Steady progress was being made on construction, and rehearsals for early productions were already taking place, he said.

PM's searing words

BY PHILIP RAWSTORNE

MR. HAROLD WILSON raised some political heat from the embers of the Parliamentary session yesterday—searching Sir Keith Joseph, the Chrysler management and the Scottish Nationalists in rapid succession.

The Prime Minister had scarcely got to his feet, before Mr. John Tomlinson (Lab., Meriden) was inviting him to turn his attention to Sir Keith's interview with the New York Times in which he "chose to indulge in slinging mud at his country."

More in sorrow than in anger, Mr. Wilson agreed that Sir Keith appeared to have followed Mrs. Margaret Thatcher's lead and to have fallen from his usual high standards in besmirching Britain.

"Political bile is one thing for our domestic exchanges," he said. "But it is a singularly unattractive form of export abroad."

Especially galling, he agreed with Mr. Emlyn Hooson, from someone whose reforms had actively encouraged the growth of bureaucracy, public spending, and public borrowing.

Sir Keith was absent—and apart from a brief counter from Mr. Ian Lloyd (C., Havant), no one exactly sprang to his defence. But other targets were soon being exposed to the Prime Minister's searing tongue.

"It would be better if he said nothing about Chrysler, he told MPs—but, under

pressure, quickly changed his mind. "The situation which we have been presented with is something which—when all the facts are known—will turn out to be distasteful to MPs in all parts of the House," Mr. Wilson declared.

"It was not until last week we realised there were Luddites on both sides of the situation—management and ownership as well as on the other side." The Government would make a full statement as soon as possible, Mr. Wilson concluded just as he appeared to be starting.

But Scottish Nationalist Mr. George Reid, maintained the temperature by demanding that the Government should not sacrifice the workers at Chrysler's Linwood plant to ensure employment in Coventry.

That brought protests from both Labour and Tory MPs—and a scathing comment from Mr. Wilson about the SNP's "carried crows hoping there will be some pickings for them."

Before the SNP tried to create any more grievances, they should settle their own differences about self-government for Orkney and Shetland, said the Prime Minister. Until they did, there was a danger that they would end up with no authority and no oil.

From the enthusiasm with which both sides of the Commons joined in the taunts, few at Westminster would grieve about such an outcome.

Political bile' by Sir Keith

SIR KEITH JOSEPH was should ask the Social Services attacked by the Prime Minister Secretary (Mrs. Castle) about in the Commons yesterday for any specific issue she had to exporting "political bile."

Sir Keith said in an interview in the New York Times that Britain was slipping into "Socialist shambles."

Mr. John Tomlinson (Lab., Meriden) said that Sir Keith had chosen to indulge in slinging mud at his country abroad.

Mr. Wilson replied: "Politically, it is one thing for our domestic exchanges, but it is a singularly unattractive form of export abroad."

"I was sorry to see Sir Keith, who has high standards, following the lead given by his leader and throwing mud at his own country—to use his own words."

Mr. Wilson had been questioned by Mrs. Lynda Chalker (C., Wallasey) on Government policy over the separation of the private sector from the National Health Service.

Mr. Wilson said Mrs. Chalker

should ask the Social Services should turn out to be distasteful to MPs in all parts of the House when the facts were known, Mr. Harold Wilson, the Prime Minister told the Commons yesterday.

In a biting phrase he referred to "Luddites on both sides"—management and ownership as well as the other side.

Questioned by MPs on the emergency facing the company, he told them: "I would have hoped it might be possible to say something before prorogation. I do not think it will be."

But he promised: "The Government will make a statement at the earliest possible moment. The situation we have been presented with is something which—when all the facts are known—will turn out to be distasteful to MPs in all parts of the House."

Mr. Douglas Hurd (C., Mid. Oxon) claimed it was becoming

clear that no-one within the CBI, or abroad would take the Government's new industrial strategy seriously "if the first action is to prop up a failure like Chrysler."

Defending the new strategy, Mr. Wilson admitted there were differences between the TUC, CBI and the Government in the Chequers talks. But the objectives were accepted and the proposals had been greatly welcomed.

He told Mr. Patrick Duffy (Lab., Attlebridge), that when world trade picked up, Britain would be in a stronger position than for many years to take advantage of increased opportunities abroad.

Mr. George Reid (SNP, Clackmannan and East Stirlingshire) said that the rights and jobs of Chrysler workers at the Linwood plant should not be sacrificed in the U.K.

to ensure continuity of employment in Coventry.

This drew an angry response from Mr. Norman Buchan (Lab., Renfrewshire W.) who said that the shop stewards at Linwood

would "strongly" depose that kind of political remark.

Mr. Buchan told the Prime Minister that the shop stewards are not too keen that money should necessarily be wasted in propping up that Corporation. They would much prefer it was used to take it over."

Mr. Malcolm Riddiford (C., Penlindin), said that Scottish people were getting fed up with the "spurious attempts" of the SNP to create alleged grievances between them and people elsewhere. He demanded that the policies adopted for Chrysler should be fair to all the people in the U.K.

After hearing that an approach might be made to him, he had sought out the Government to see if there was any proposal.

"We were negotiating until well into the early hours this morning." In his belief, agreement had been reached on the legal matters.

A suggestion had emanated from the Government which his side had accepted, subject to a

Goodman claims Press charter deal agreed—then dropped

THE GOVERNMENT would but with certain amendments drafted, these amendments could cause grave consequences to the Press and their very presence might cause reactions which, in the interests of the Press, we should seek to avoid." The freedom of the Press depended on the determination of all within the industry to ensure its independence.

Describing his late-night talks with the Government, Lord Goodman said that the breakdown of negotiations had stemmed from the Government's refusal to accept that the charter should include provisions setting out rights of journalists not to be arbitrarily or unreasonably excluded or expelled from a trade union.

But Scottish Nationalist Mr. George Reid, maintained the temperature by demanding that the Government should not sacrifice the workers at Chrysler's Linwood plant to ensure employment in Coventry.

"If the Government decides to make a constitutional issue on this matter, the fault is theirs." But Lord Shepherd stressed that that would be "very grave indeed." This was a time for reconciliation, not confrontation.

"To force a clash between the two Houses of Parliament could place the growing co-operation which has developed between us in the gravest jeopardy."

He suspected it would be more substantial in detail than amendments proposed by Lord Hall, to peers not to press their amendments on the charter.

"If the Government decides to make a constitutional issue on this matter, the fault is theirs." But Lord Shepherd stressed that that would be "very grave indeed."

Lord Shepherd said that if the Lords amendments were accepted they would be seen by the trade unions as an editors' and owners' charter.

"We would be back exactly in the old Industrial Relations Act situation with all the bitterness and lack of cooperation that would involve."

"I cannot imagine a more certain recipe for further weakening of the Press and the certain loss of more newspapers."

Lord Shepherd said that if the Lords amendments were accepted they would be seen by the trade unions as an editors' and owners' charter.

"We would be back exactly in the old Industrial Relations Act situation with all the bitterness and lack of cooperation that would involve."

Dealing with the "essential safeguards" of a charter, Lord Goodman said that the one "which he had particularly drawn attention to and on which negotiations had broken down, was the right of journalists not to be unreasonably and arbitrarily excluded or expelled from trade union membership."

Lord Hallsham said that the Government had had from first to last taken the sterner that the Press Charter should be left entirely to the industry as something which it was their business to decide and nobody else's.

"If we are to have a charter of this kind, the minimal requirements of that charter are something with which the people, and therefore Parliament, are intimately concerned because the freedom of the Press is not a private matter to be debated between the various organs within the industry."



Lord Shepherd

"Time for reconciliation"

Land Bill given no peace

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

THE OPPOSITION last night launched what is expected to be the final onslaught on the Community Land Bill as the Government pressed the Commons into the task of dismantling over 20 major amendments made by the Lords to this controversial legislation.

Mr. Timothy Raison, "shadow" Secretary for the Environment, condemned the Government for "sordid" treatment of the House in the inadequate time given for consideration of the amendments in the "dying stages" of the Bill.

Mr. John Silkin, Minister for Planning and Local Government, counter-charged the Tories with finding new ways of delaying the legislation, and as MPs clashed over the provisions for taking development land into public ownership, preparations were made for a late night sitting.

With the Government anxious to have the Bill ready for Royal Assent to-day, the last day of the present session, Mr. Raison accused Ministers of mis-managing their business.

The Bill had been brought in too late in the session, Mr. Raison maintained. It was badly drafted and contained so much that was objectionable that the Government itself had had to make a vast number of changes.

But in spite of those changes

the Bill remained unacceptable, and he reiterated the Tories' firm pledge to "repeal it when next in power."

The Government only narrowly avoided defeat when Ministers carried by a majority of five (271-266) rejection of a Lords amendment to remove from the scope of the Bill the building of a single dwelling house.

Mr. John Silkin, Minister for Planning and Local Government, counter-charged the Tories with finding new ways of delaying the legislation, and as MPs clashed over the provisions for taking development land into public ownership, preparations were made for a late night sitting.

Mr. Raison said that the Government, as part of its economy cuts, had recently told local authorities to reduce the amount they lent to would-be house-buyers to half of what they lent in the previous financial year, which was £520m.

As a result many councils were having to turn down every application for a mortgage, however desperate a family might be. At the same time, the building societies were "bursting with funds."

The societies had agreed to lend £100m. to families who would not normally be considered, but this was "peanuts" compared with the £4bn. which the societies were now lending.

NEW DEMANDS by MPs for referenda on the devolution issue were rejected by Mr. Edward Short, Leader of the Commons yesterday.

Mr. Short, the Minister responsible for formulating proposals for Scottish and Welsh assemblies, turned the suggestion down in Commons written replies.

NEW STAMPS BY THE ROLL

ROLLS OF 500 stamps in 6p or 8p denominations will go on sale at most post offices from December 10. The 6p roll will cost £3.20, the 8p roll £4.80. They will also be available from post office philatelic counters and the Philatelic Bureau, Lothian House, 124 Lothian Road, Edinburgh, EH3 9BB. The rolls will be suitable for use with the newer type of stamp affixing machine used by businesses.

Referenda refused

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sophisticated computer that can provide you with many of the same benefits big companies get from their big computers.

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"With Midland Bank help, we gave ourselves a new lease of commercial life"

R.T. Wilcox, Chairman of R.Perry & Company Limited, Birkenhead.

Twenty-five years ago, R.Perry & Co.Ltd needed to broaden their activities.

The Company—one of the oldest established in Birkenhead—have been sailmakers since before the Battle of Trafalgar.

"But if we'd gone on being just sailmakers," says Reg Wilcox, the present chairman, "we wouldn't have been sailmakers very long."

So when Reg Wilcox joined the company in 1949—they began developing new lines of business.

To do so, they went to Midland Bank for financial assistance.

New business lines

The Company began by marketing marine safety equipment of all types, from inflatable liferafts to distress rockets, and by developing facilities for servicing liferafts.

They also began manufacturing the first rigid plastic-skinned lifebuoys. And today, Perrybuoys, as they are called, are standard equipment on naval and commercial vessels and waterside situations in over forty countries.

Midland Bank helps in many ways with this overseas business, often through correspondent banks abroad, providing status reports on potential customers and assistance with short term finance at preferential rates against Bills of Exchange, under the E.C.G.D. scheme.

The second development was in the leisure side of sailing, when R.Perry & Company set up their first yacht centre at



C.J. Kay, Director; Peter E. Booth, Managing Director; K. Munford, Director.



Liverpool 14 years ago. The venture was so successful that a second was set up at Manchester in 1967, and a third at Birmingham in 1972. These centres provide equipment of every kind for the yachtsman.

Survival and continuity

Today, R.Perry & Co.Ltd are a thriving and broadly-based concern.

The Company employ 65 people—50 more than when Reg Wilcox joined—and exports alone exceeded £150,000 last year.

Not that the Company have abandoned their origins in the great days of sail.

In addition to their Birkenhead works, Southampton



branch, and three yacht centres, they have a modern sail loft at Dun Laoghaire, Co. Dublin, with yacht centre and life-raft servicing facilities.

"With Midland Bank help," says Reg Wilcox, "we've been able to give ourselves a whole new lease of business life."

Every business needs a good bank. But perhaps no business knows it better than one in the process of radical change and development. Your local Midland branch can provide you with further details on the range of services available from Midland Bank Group.

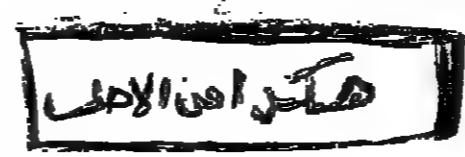


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Midland Bank Group

Principal trading companies: Midland Bank Limited, Clydesdale Bank Limited, Clydesdale Bank Finance Corporation Limited, Clydesdale Bank Insurance Services Limited, Scottish Computer Services Limited, Northern Bank Limited, Northern Bank Development Corporation Limited, Northern Bank Executor and Trustee Company Limited, Northern Bank Trustee Company Limited, Midland Bank Trust Company Limited, Midland Bank Finance Corporation Limited, Forward Trust Limited, Midland Montagu Leasing Limited, Griffin Factors Limited, Midland Bank Trust Corporation (Jersey) Limited, Midland Bank Trust Corporation (Guernsey) Limited, Midland Bank Insurance Services Limited, The Thomas Cook Group Limited, Thomas Cook Limited, Thomas Cook Overseas Limited, Thomas Cook Bankers Limited, Samuel Montagu & Co. Limited (Incorporating Drayton), Drayton Montagu Portfolio Management Limited, Northern Bank Finance Corporation Limited, Midland Montagu Industrial Finance Limited, Jersey International Bank of Commerce Limited, Bland Payne Holdings Limited, Bland Payne Limited, Bland Payne Reinsurance Brokers Limited, Bland Payne (UK) Limited, Southern Marine & Aviation Underwriters Inc., Bland Payne Australia Limited, Guyerzeller Zumont Bank AG.



The Executive's World

EDITED BY JAMES ENSOR

Robert Sarnoff, chief of America's troubled electronics giant, resigned last week. Jay Palmer reports:

RCA's 'brilliant gambler' makes his last throw

INTERVIEWED BY an American business magazine last year, with that of his father. During Robert Sarnoff, the chairman of his own early days at an RCA subsidiary in the 1940s and of a chief executive is the management of management. My own basic philosophy," he added with a personal autonomy with that "is to seek to avoid surprises." Last week, however, Mr. Sarnoff got what must have been a surprise of his career.

Returning from a four-week overseas business trip, Mr. Sarnoff went into last Wednesday's regularly scheduled RCA board meeting as chief executive of the huge communications conglomerate. When he left, 3½ hours later, the directors issued an unexpected and astonishingly blunt statement announcing his imminent resignation "for personal reasons."

Although RCA has drawn a veil of secrecy over the events of that meeting (and none of the directors are talking), all the available evidence suggests that Mr. Sarnoff's departure was less than voluntary. Only a week before he went abroad, he presided over a top level management reshuffle which appeared to increase his authority and, at 37, he remains well below the statutory retirement age of 65.

Talk of a "palace coup" and a "bitter board room struggle" is supported by the untypical boldness of RCA's resignation statement. It was brief and to the point, containing none of the complimentary language or regrets which might have been expected for the son of the late General David Sarnoff, who headed RCA for 40 years.

By way of contrast, when the General himself resigned at the age of 77 in 1970, the company could hardly have been more effusive in its public praises. The official release spoke of his "visionary leadership," his "unique abilities" and "our sincere regard and affection . . . for royal and devoted service."

Convinced that improved marketing was the single most important key to success (a view



RCA's great hope for the future is the videodisc. But will it prove yet another unprofitable Sarnoff venture?

Others were far less charitable. One of the most bitter comments of all came from within RCA's own ranks. Martin Seretean, an RCA director from one of its acquisitions, was quoted as saying "I find it highly unusual that a management can write off \$490m. and no one seems to question whether the same people ought to be running the company today." Mr. Seretean has since resigned from the company.

Although rumours of a power struggle continued at RCA for more than 24 months before dying down, Mr. Sarnoff survived his computer debacle by four years. While it is both understandable and indeed fair that he is remembered for his one massive error of judgment, it must also be noted that Sarnoff also directed RCA through one of its most decisive turning points and there are those who claim that the company would now be worse off but for his drive.

Certainly, on the surface, the technology-based and domestically-orientated company which he took over from his father bears little relation to the gigantic international conglomerate of to-day. Overcoming the General's objections, Robert started RCA's diversification in 1967 with the purchase of Hertz, the world's largest car and lorry rental group. Since that beginning, RCA has bought its way into convenience foods, property management, household furnishing (whence came Mr. Seretean) and publishing.

Completely reversing RCA's earlier strategy of limiting diversification to traditional areas of existing know-how, Robert Sarnoff held the view common to most conglomerates of the 1960s that fast growth could be best achieved from a wide base and through protection from cyclical trading patterns. Resisting violently the "conglomerate," he also closed down more than 15 different loss-making operations and simultaneously switched the company's driving emphasis from high technology to marketing and product research for specific sales items to fill particular needs.

Despite this promising start, the basic weakness of the operation surfaced in 1970 when IBM brought out its new generation of machines. RCA just did not have the technology to match this effort so, as a top level decision, it was decided simply to spruce up the company's existing series with larger memories and repainted bodies. It was about this time that Sarnoff, still optimistic about the future, forecast that computers would break even in 1971 and show an annual profit of more than \$50m. before 1975.

In September 1971, RCA made the obvious decision and, like Xerox earlier this year, closed down its computer business before later selling it. In the process RCA took on its then annual net profit of only \$12m.—a huge write-off of \$490m. before tax benefits. It was at the time the single biggest write-off recorded in business history and, as one director commented, "it was an expensive education for top management."

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At a time when costs were rapidly rising, RCA, with over 20 per cent of the market, was especially vulnerable to a recession which by the middle of 1975 had driven five large U.S. producers out of business.

Its problems were not attributable to less demand and more Japanese competition.

Outsiders criticise the company for trying to run the Mid-West

division from New York and

there is certainly a strong case

to suggest that RCA's market

ing department so dominated

home audio business of radios,

stereos and tape recorders.

The "post-computer years"—

Division	RCA'S PROFITS SLIDE			1975
	1973	1974	Net Profit	
Consumer Electronics	48.0	1,149	11.1	1,130
Commercial Electronics	25.8	644	(7.4)	671
Broadcasting	47.7	684	48.3	725
Vehicle Renting	19.3	677	23.2	722
Communications	18.2	165	25.7	195
Government Business	3.3	381	3.7	356
Other Products and Services	21.4	581	8.7	828
Total Profits	183.7	112.3	109.8	114.5
Total Sales	4,281	4,627	4,750	4,750

1975 figures are Wall Street estimates.

As Mr. Sarnoff himself described them—were initially very good for the slimmed down RCA. Net profits and sales both shot ahead in 1972 and 1973 with really only the company's Government business division losing ground. But the 1973 peak proved a watershed—the next year profits tumbled lower in a decline that is only now ending. Last month RCA reported the first increase in quarterly earnings seen since the start of 1974.

RCA, as usual, is playing its problems very close to its chest but, from figures filed with the American Securities Agencies, it is clear that the 1974 downturn stemmed from a sharp drop in profits in consumer electronics and an equally sharp turnaround from profit to loss in commercial electronics. By contrast, returns from broadcasting and vehicle renting (the company's two other significant profit centres) rose during that year.

Setback

The downturn in consumer electronics was partly a reflection of the losses being made in the home audio division. Despite this, the company under Mr. Sarnoff was still making its business gambles—investing huge sums in a domestic satellite project and racing to be first out with a viable videodisc player for TVs. Combined, the company sees these two projects to add up to \$1bn. a year markets by the middle of the 1980s.

But both the rewards and indeed the risks will still be there now that Mr. Sarnoff himself has departed. The major difference is that RCA has lost one of the main reasons for its lesser image. It was always said after 1971 that RCA's share price would jump 20 per cent.

On Sarnoff's resignation, in fact

the immediate response was

somewhat less being a gain from

\$18 to just under \$20 but even

that is a significant indication of the prevailing view.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Currency premium

Surrender

I hold 250 Hudsons Bay acquired 1957, I have been told that if these shares are sold 25 per cent of the proceeds will be withheld as "investment premium." Will you please tell me if this is so? And if so, is there any way of avoiding the deduction? It seems such an unreasonable deduction as the company was a British firm registered in London when I bought.

You appear to have slightly misunderstood the implications of the currency premium surrender. You will in fact be substantially better off as a result of the change in the status of your Hudsons Bay shares.

When you bought them, they were U.K. securities and the price you paid did not therefore include the investment currency premium. Now they are foreign currency securities, and you will be able to sell them at a price which includes the premium, currently some 55 per cent.

The 25 per cent surrender rule means that you would have to sell a quarter of the total proceeds for sterling at the current official exchange rate. All this means, therefore, is that you lose the benefit of the premium on a quarter of the value (not that 25 per cent of the proceeds will be withheld) but are still able to retain the premium on the rest.

VAT on postage and packing

Could you advise me whether or not VAT would be payable by the seller in respect of a separate charge made for "postage and packing"? If such an item is taxable how could the tax be accounted for in the case of two articles attracting different rates of tax and sold at a price inclusive of postage and packing?

Broadly speaking, a specific charge for the service of despatch by post attracts standard rate VAT, regardless of the goods despatched.

Where no charge is made for the service, VAT is levied solely on the price of the goods (at standard, higher or zero rate, as the case may be), regardless of the fact that the price might have been lower if the goods had been supplied over the counter. The courts have shown themselves prepared to analyse a single charge for a composite supply, however, albeit generally to the purchaser's advantage, and so a post-free price might fail to be dissected in certain circumstances.

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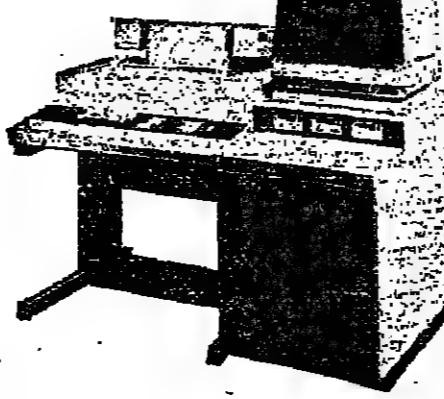
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WEDNESDAY, NOVEMBER 12, 1975

Australia and the Monarchy

SIR JOHN KERR may or may not be acting within the established conventions as Governor-General of Australia in dismissing Mr. Gough Whitlam and in calling general elections. That is a matter which is liable to be keenly debated by constitutional lawyers. But the more serious question—and it is one which is bound to be a major point of controversy in the coming election campaign—is whether, whatever his legal rights, the Governor-General was wise to intervene so decisively in Australian politics by virtue of a monarchical authority which has long relinquished any such intrusive claim in the mother country.

Electorate

Sooner or later, it was inevitable that the deadlock between the government and the opposition could only be resolved by an appeal to the electorate. Mr. Malcolm Fraser, leader of the Liberal opposition party, was able to use his control of the Senate to block the government's supply bills, in an attempt to force an election. Mr. Gough Whitlam, equally determined not to succumb to such pressure, aimed to use the government's looming cash crisis as a way of discrediting the opposition. If such a conflict is possible in Australia it is because the constitution provides for a bicameral system in which the upper chamber does not necessarily reflect the composition of the lower. Mr. Fraser chose to precipitate the crisis by defying the convention whereby the Senate does not block government money Bills, and in that sense the crisis raised constitutional issues even before Sir John's decisions yesterday. But the dismissal of Mr. Whitlam is bound to widen the constitutional controversy to include the role and perhaps even the office of Governor-General.

Since the budget crisis erupted, the government's Labor came to power at a time popular standing has improved when Australia badly needed a somewhat in the opinion polls. sensible reforming Government.

Interest rates slipping

THE NEW tap stock which is cheaper than that available on market has been expecting the open market.

At any rate, one short tap ran out on Monday, the long tap has been brought back into action, and the price of the short/medium tap has been raised. There was a fair amount of business after hours at the short-term end of the market yesterday, which may have been connected with a reiterated statement from the U.S. Federal Reserve—one that has already caused the prime lending rates of the large U.S. banks to fall for three weeks in succession—that the U.S. money supply has recently been rising below the target rate and that the Fed can therefore afford to let it rise rather faster for a time and bring interest rates down as a result.

A fall in U.S. interest rates improves still further, of course, the prospect of further large sales of gilt-edged stock in London. It cannot be taken for granted that a new tap stock will be issued at a price which gives a definite upward push to the market or that any new tap will be issued at all in the immediate future; the short that has just run out was specifically designed to soak up excess bank liquidity, and the Government broker has other taps already at his disposal. But the market's interest is centred from which it could begin to rise again was not as perverse as it may have seemed. What is more, it seems to have worked. The scope for selling gilts has again become considerable.

Tap talk

No doubt there are general as well as purely technical influences to cite in explanation of the change of mood, instead of the more gradualistic. The decision to borrow from and traditional 4 per cent. The International Monetary Fund, for example, indicates brought down the more readiness on the part of the courage for industry; but the Government to submit to at prime need at the moment, least a certain amount of outside control over the soundness of its policies—and was partly justified by Mr. Healey, it may be worth noting, on the grounds of what IMF money is considerably less.

The Financial Times Wednesday November 12 1975

The Petroleum and Submarine Pipe-lines Bill, receiving its Royal Assent to-day, brings a new climate to oil operations offshore the U.K. But many urgent questions remain unanswered, argues Ray Dafter

The end of the beginning in the North Sea

THE Petroleum and Submarine Pipe-lines Bill, the deceptively innocuous sounding piece of legislation which gives the Government sweeping powers of control over North Sea oil, is due to receive the Royal Assent to-day. Together with the new tax regime, the provisions of the Bill present companies involved in offshore exploration and development with a completely changed operating environment.

The sharper edges of the proposals may have been blunted somewhat as a result of heated political debate and the quieter negotiations between the oil industry and Department of Energy officials, but the Government is satisfied that its fundamental objectives have not been altered. Certainly, oil companies still see it as an abrasive package of controls.

Whereas much of the Parliamentary debate in Australia would have concentrated on the constitution and workings of the proposed British National Oil Corporation, the oil industry—through its U.K. Offshore Operators Association—has been more intent on trying to change the conditions for offshore licences and pipeline operations.

To some extent, it has been successful, although participants in the North Sea programme are still smarting from the fact that the Bill lays down completely new conditions for existing licences as well as those to be awarded in 1976 and later years.

Companies protested that it was wrong to impose retroactive measures without adequate compensation, although they must have been aware also that they were likely to get little change on this issue. After all, part of the Government's reasoning for the Bill is that past licence conditions have been too lax—particularly in the light of the quadrupling of oil prices—and that Britain has had insufficient influence over the development of her North Sea reserves. At present, some 80 per cent of the reserves are in the hands of foreign companies.

Production controls

Probably the major change to the Bill achieved by the industry concerns depletion policy and the extent of controls on the rate of production in individual fields. The Bill in its original state meant that the Energy Secretary could have insisted that, on the grounds of conservation in the national interest, production was cut back to any level. In addition, he could have done this to any extent during the development of a field. Such wide-ranging powers would have put a huge question mark over the financing and economics of

certain about future output or, consequently, levels of return.

Now, when the programme for the development of a field is settled between operator and the Government, the extent of such limitation will be specified. Furthermore, when the Government insists on operators sharing its rights to the best commercial opportunities, it is reasonable to expect a conscientious operator to have the "competence and resources needed to exploit

such opportunities to the best advantage" and one seeking to

exploit such rights will be expected to invest more than the cost of one new well.

Another fundamental change largely removes the threat of reprimands should a company or even if this never had been identified. With pipelines group be in breach of its licence terms. As things stood, the cost of the film to pay the Corporation's

State interference is still difficult to gauge, even with the Bill in its completed form. So much rests with the way the BNOC intends to exercise its wide responsibilities.

Here

the Government has given away very little. The oil industry has tended to accept the BNOC's formation as a political decision and has thus largely left the criticism of its proposed function and form to the Opposition in Parliament.

It

was argued that, for an

organisation with the stated aim of being commercial, the BNOC should pay Petroleum Revenue Tax like other operators. This

received the rebuff it

would merely be robbing Peter to pay Paul; the Corporation's

which the State already has a strategic giant, growing large financial interest; and smothering North Sea opportunities and ingenuity, and which is likely that Lord Kearton, the BNOC's smaller groups which are trying to lay their concern.

So far, major groups like Esso and Shell, which oppose participation as presented by the Government, have come into downstream business like refining and petrochemicals. Lord Kearton, that the Corporation will downstream on fully commercial lines, "with no subsidies special privileges." Here, with so much in the way of intentions are obscured.

For example, there is refinery site with planning permission on Canvey Island which could be acquired by the Corporation if it wished, but as no firm policy for refinery expansion has been defined by the Government. Although the Department of Energy has suggested that two-thirds of North Sea oil should be refined in the U.K., the oil companies still argue that under current market conditions they want to export around half more.

It is not only refinery participation which has to be clarified. As if to quell any doubts, Mr. Anthony Wedgwood Benn, the Energy Secretary, said in the Commons only last week that no doubt should be in any doubt about the Government's determination to set up the BNOC through Parliament. After all, without the Bill, talks about participation become academic. As if to quell any doubts, Mr. Anthony Wedgwood Benn, the Energy Secretary, said in the Commons only last week that no doubt should be in any doubt about the Government's determination to set up the BNOC through Parliament. After all, without the Bill, talks about participation become academic. As if to quell any doubts, Mr. Anthony Wedgwood Benn, the Energy Secretary, said in the Commons only last week that no doubt should be in any doubt about the Government's determination to set up the BNOC through Parliament. After all, without the Bill, talks about participation become academic. 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FINANCIAL TIMES SURVEY

Wednesday, November 12, 1975

JAPANESE INTERNATIONAL COMPANIES

Japan's export successes have made it the world's third largest trading country, but direct investment abroad has built up materially only over the past five years. In part this reflects peculiarities in Japan's economic structure, and in part the delicate balance of its international relationships.

MOST PEOPLE in Europe now think of Japan in terms of cars and colour TV sets rather than "presence" in other parts of the Japanese companies around 1969 that, once economic activity began to revive in Japan and kept the process going at full speed until less than two years ago. By 1973 the Ministry of Finance had approved investment applications for over \$10bn. worth of projects. In the same year straight line projection of the U.K. but its land area is 80 per cent mountainous. In 1985, Japan would own \$370bn and most of the available flat land for industrial development has been covered by the industrial sprawl of the past 20 years (with an increasing impact on both Japan's domestic economy and its opposing environmental lobbies what remains).

Overcrowded
The shortage of labour and the pollution of Japan's air and water generated additional pressure on Japanese business to seek breathing space outside Japan. But it was not only the overcrowding of the Japanese islands which made the move out of Japan inevitable. Japanese manufacturers felt they needed to secure manufacturing bases in at least some of their main overseas markets in order to be on the safe side of any import barriers which might be raised against their products. Meanwhile, in the opposite direction, Japan's phenomenally heavy dependence on imported raw materials began to prompt increasing participation by Japanese interests in overseas mining, crop raising and energy projects.

These three factors, coupled with the positive need to spend biggest foreign investor as a result of a belated emergence as a foreign investor after

the U.S. by the mid-1980s. More when Japanese economic activity picks up early next year there is always a chance that, once economic activity begins to revive in Japan and elsewhere, they may be revised upwards, including 40 belonging to the specialist Bank of Tokyo, but likely to grow by another 100 or so by the mid-1980s.

Japanese companies with already begun to show ingenuity and sophistication in the tapping of foreign capital sources. As examples one can cite the success of Asahi Chemicals in raising money in yen as a reserve currency. The Ministry of Finance, which for

Another major development could be the emergence of the yen as a reserve currency. The Ministry of Finance, which for

Chemicals in raising money in yen as a reserve currency. The Ministry of Finance, which for

the status of a purely domestic currency, now admits to having reversed its position in this issue and seems to be actually encouraging some South East Asian and Middle Eastern countries to build up their holdings as part of their reserves.

The answer to the first question with the financing of

South Korea and Indonesia as well as to be smoothly integrated in the out-

it is to-day, but in a variety of other medium or large developing countries which could include Brazil, Venezuela (if U.S. investment retreats in the wake of the oil industry take-over), Malaysia and Thailand, and perhaps some Middle Eastern countries.

When Japanese companies first embarked on light industrial investment in South East Asia they skirted the problem

of decentralisation by leaning heavily on local partners. Until

two years ago about two-thirds of such ventures involved a minority shareholding by the Japanese company in contrast with, for example, American

they are active in business. The investments in South East Asia

disastrous reception given to where the emphasis is on

former Premier Kakuei Tanaka on his South-East Asian tour in controlled enterprises. Japanese

investment in South East Asia

and elsewhere, however, is tending to move from small scale

assembly or finishing operations

into more integrated ventures

where reliance on local capital

or management may be impractical. The control of

big overseas ventures by Tokyo-based companies with highly

centralised decision making

processes and no real tradition of delegating responsibility

presents problems that have yet to be seriously tackled.

Surveillance

It is a problem in which, as in other issues related to foreign investment, the giant Japanese trading companies are setting the pace. Major companies such as Mitsubishi have now progressed multinationally in the sense of some distance towards setting up their U.S. subsidiaries free of the home office and giving home office surveillance—a step which seems only natural in Mitsubishi's case considering that

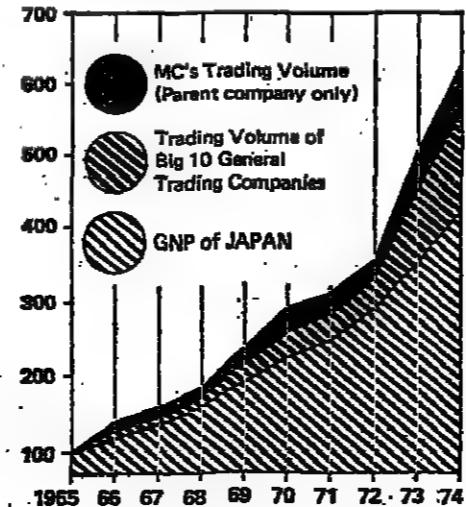
CONTINUED ON PAGE V

Emerging role as investor

By Charles Smith, Far East Editor

How we become multinational by being multi-capable.

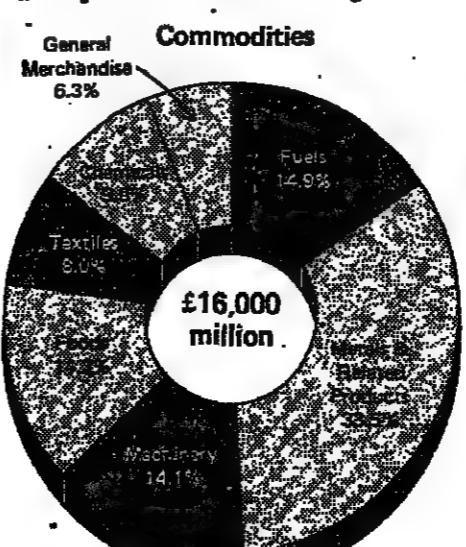
To handle over 20,000 commodities and take part in nearly 200 overseas projects representing investments exceeding £100 million—with noteworthy success—requires sound principles. And Mitsubishi's have proven sound for over 100 years. One of the many we've held to tenaciously is to sidestep fads and fashions and concentrate on goods that fill basic human needs. In so doing, we've become Japan's largest trading company (sogo-shosha).



Mitsubishi's window on worldwide market conditions is our network of 177 branches and liaison offices, 115 abroad and 62 in Japan. Staffing them are 20,000 personnel, of whom a very large percentage have received vigorous and extensive training overseas. Linking them is a computerized telex network extending almost 450,000 kilometers.

We know the actual demand for anything anywhere, the best sales method and the best route and transportation system. We can supply ships and lorries, find the cheapest source of raw materials. We can even bring in production know-how from a qualified client or from research organs.

In short, our domestic-international network enables us to avoid friction, to hedge risks arising from currency devaluation, and to spread our risks over the thousands of commodities we handle. Cost per time per commodity is reduced by the great volume of commodities we handle and by simultaneous handling.



When the manufacturer begins production we can supply credit until sales start coming in. When a product is ready for market we can use our broad connections with the distribution system to draw up a sales program for each distribution channel. As needs dictate, we can even establish a distribution center or processing center.

Since our network also enables us to raise funds, we are able to be active in primary resource development and the production and processing of material and finished goods both at home and abroad.

Not the least of all, our tremendous information input gives us the flexibility to adjust to any new needs anywhere they may arise.

Increasingly, Mitsubishi has been promoting investments and trade between foreign countries. We're also playing a big part in resource development. And we're developing overseas resources. In addition to our ongoing overseas projects—many of which are cooperative—we're planning scores of others.

Obviously, to be truly multinational demands far more than merely being everywhere trying to do everything. It means being multi-qualified... multi-capable. Mitsubishi is. And the record proves it. It's why people from all over the world see Mitsubishi, when they want to see things through.

For a broader view of the Mitsubishi Corporation, write to our Corporate Publicity Office using your official company letterhead and request our latest annual report.

JAPANESE INTERNATIONAL COMPANIES II

Nomura Securities Japan's largest securities house and leading international financier

Nomura, Japan's leading securities firm, provides complete financial services through its Tokyo head office and 21 offices in the world's major financial centers. Efficient management is also helping us become a fully integrated international financier. Whatever financial service you seek, contact the Nomura men in your area. You'll get prompt, efficient service.

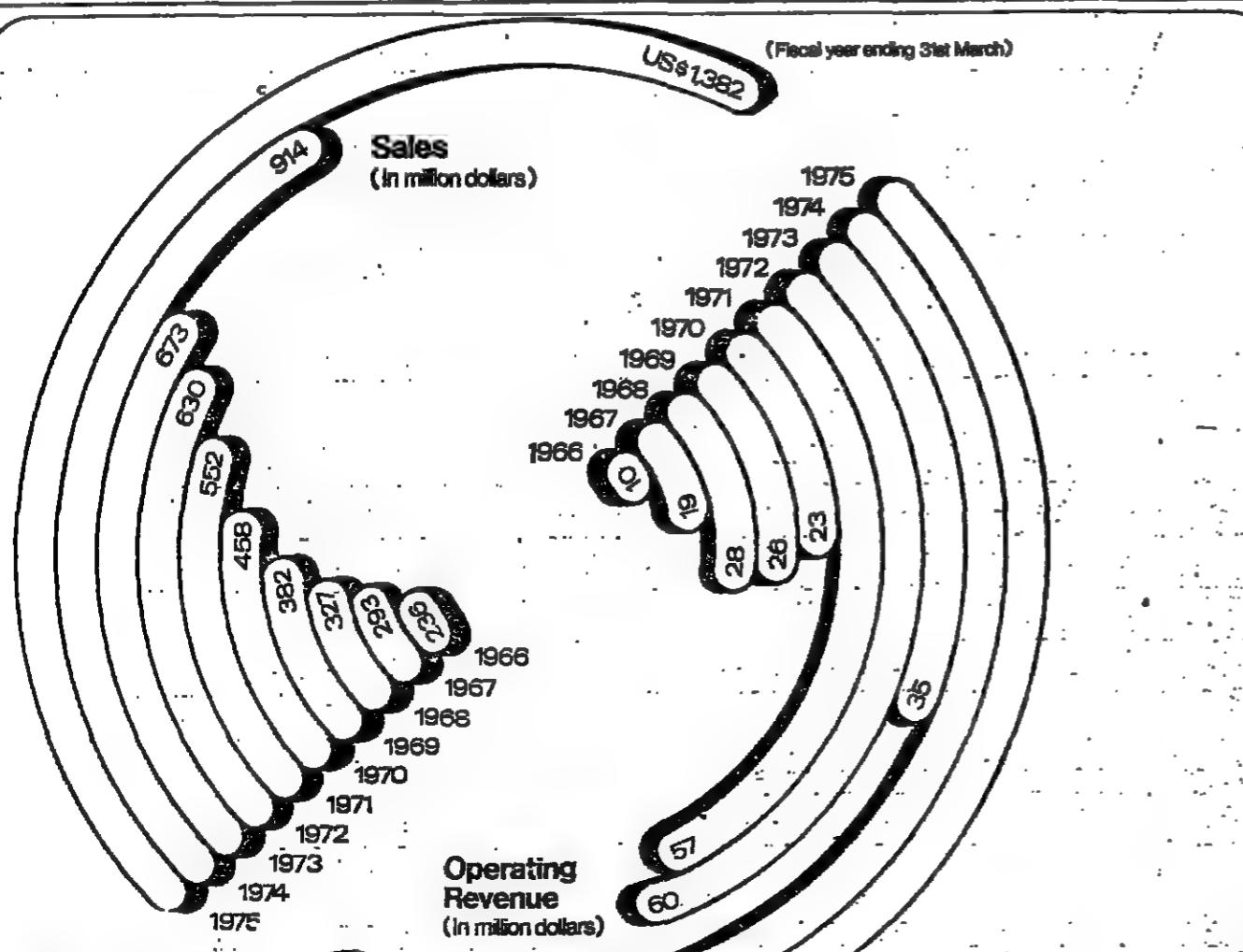


International securities and
investment banking

NOMURA
The Nomura Securities Co., Ltd.



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Tel: 03-211-1611 Telex: J22392 Cable: NOMURASHIN TOKYO OVERSEAS OFFICES: Paris, Toronto
SUBSIDIARIES AND AFFILIATES:
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NOMURA EUROPE GmbH / Frankfurt ASSOCIATED JAPANESE BANK (INTERNATIONAL) LIMITED / London
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JAPAN AUSTRALIA INVESTMENT COMPANY LIMITED / Sydney



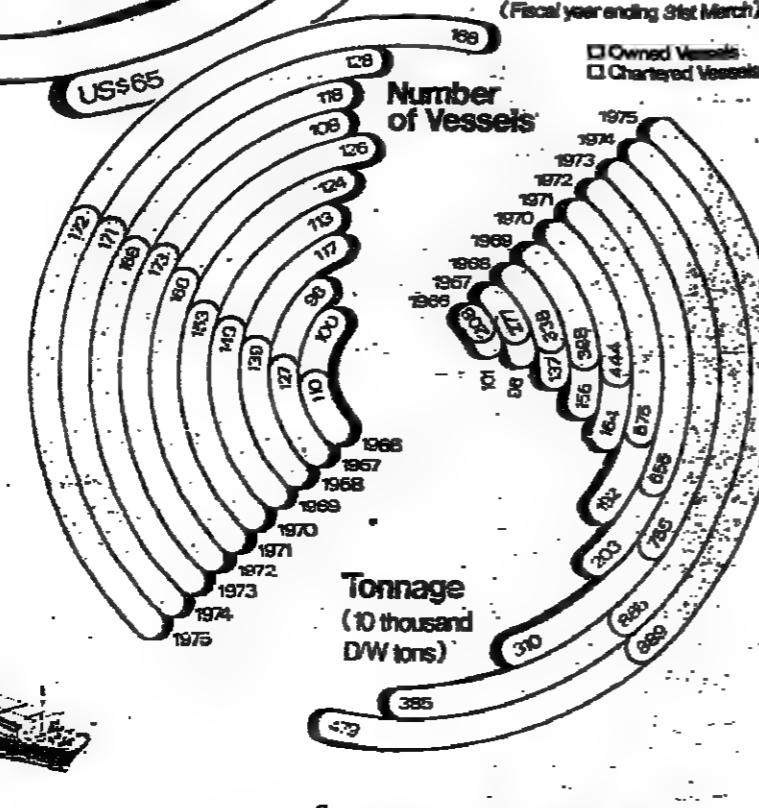
NYK:
90 years old
and growing younger
every year

As the above graph shows, NYK's history is one of steady growth since its founding in 1885. What the graph doesn't show is the secret behind this success—constant modernization of our fleet, disposal of outmoded ships, and readjustment of our worldwide network.

NYK's modern fleet is not only one of the world's largest. It is also one of the most versatile, with specialized carriers for such things as automobiles, pulp, logs, mineral ores, L.P.G., cement, and, of course, crude oil. We're also Japan's pioneer in containerization, with six main routes containerized. We've even developed specialized containers for such products as livestock, soy sauce, and bulldozers.

A world trade expands and new trading patterns emerge, shipping needs change. NYK's versatile fleet is able to adjust to these changes—quickly and efficiently.

After all, that's what keeps us young



NYK
NIPPON TSUSEN KAISHA

REMOVAL NOTICE
New Address:
From Sept. 1, 1975
■ Head Office: Mitu Kokusai Bldg. 4-28, Mitu 1-chome, Minato-ku, Tokyo 106, Japan
Mail Address: C.P.O. Box 1250, Tokyo 100-91
Tel: Tokyo (03) 454-5111
■ London Branch Office: Beauchamp House, 15 St. Béauchamp Street, London, EC2A 7NRL, England Tel: 01-232-2000
■ New York Branch Office: Suite 5031, One World Trade Center, New York, N.Y. 10048, U.S.A. Tel: (212) 455-2000

Tokyo's shadow over multinationals

SOME PEOPLE say there is no such thing as a multinational corporation, meaning that despite all appearances of international management and worldwide networks of offices or even subsidiary companies, the crucial corporate decisions are invariably made in Detroit or New York or wherever the head office happens to be.

Other people (who may not be disposed to argue about the foregoing) say that the essential feature of a multinational has little to do with where decisions are taken, so much as the fact that they can be taken without regard for the wishes of governments in general. For instance, profits can be made to appear in a Caribbean tax haven rather than in countries where they would be heavily taxed, export strategies may run counter to those of national governments, and so on. By this definition "multinational" is really a non-emotive word for the "supranational" corporation.

By almost any definition, however, there are no Japanese multinationals. Japanese-owned companies comfort themselves as Japanese companies, with nearly all that this implies in terms of subservience to some higher authority in Tokyo, no matter where it is they happen to be operating.

In all probability this will continue to be the situation for a long time to come. That is to say, it may have little to do with the lack of offshore experience of most Japanese companies, and really be a consequence of the way Japanese business is organised.

There are two distinct aspects which count: relations between companies and Government; and relations between companies and their own management, empires at all levels of seniority. Up to the present, anyway, these relationships have only too clearly exerted a strong pull, so that as much as Japanese industry and commerce have spread their activities, the centre of gravity of the operations has remained firmly and indisputably in Japan.

One of the peculiarities of Japanese capitalism is that, while it undoubtedly allows for some elements of competition, it is in other respects highly regulated. Within Japan, both management and the bureaucracy have long accepted that the bureaucrats—variously represented by the Ministry of International Trade and Industry, the Ministry of Finance, the Bank of Japan and other agencies—have the duties of traffic police. By this it is meant that they are entitled to redirect competition in various ways, which on occasion means preventing flows of investment in certain directions and can also involve opening up new routes by which companies are guided into previously unexplored spheres of enterprise. It works on the whole without formal sanctions, and mainly because most managements are compliant. This means that when there is a rogue elephant which pays no attention to the traffic signals, it is immediately noticed and marked down for subsequent retribution. This becomes a cooperative effort in which the bureaucracy is aided and abetted by the companies which have observed the unwritten rules, which often means their bankers as well.

In Japan the bureaucracy never forgets. A company which has flouted authority may sometimes prosper, but it dare not fall on hard times and come begging for help. If it does, that help may not be forthcoming, as some of the more spectacular casualties of the present recession testify. While all this may be an exaggeration, it is not a seriously misleading one. And what applies at home, is very largely also true of corporate activities abroad—activities which for the most part take place well beyond the reach of Japanese law, as such.

No Japanese securities company or bank would think of opening a representative office, let alone a branch, in a foreign city without the full knowledge and prior approval of the Ministry of Finance in Tokyo. In fact the Finance Ministry strictly controls the number of such establishments and ensures that all contenders get a fair share of the action it is prepared to allow.

It goes much further than that. Once an offshore bank has been established, the authorities remain interested and active. In 1974 they even set quotas for offshore Euro-dollar lending by Japanese banks abroad—a feat which no other major monetary authority would so much as attempt.

What is true of banking

applies in some degree to all kinds of foreign investment. Manufacturers also have to apply for permission to launch overseas projects (this is given by the Finance Ministry) and

may frequently find a proposed course of action either encouraged or discouraged (usually by MITI).

Basically, this seems work for exactly the same reason that the domestic system does. Companies which seek to play their own game abroad are liable to find this will count against them at home. Moreover, the system feeds on itself.

Propensity

Japanese executives tend to say they need the Government's traffic control to save them from themselves and each other. By this they mean that they would all rush into the same places with the same services if somebody did not stop them. Some sociologists say this is a peculiarly Japanese propensity.

Whether or not that is so, it is obvious that once the traffic officers have shown themselves to be competent, managements are relieved of the need to make some hard decisions.

They can safely go for all they are worth, confident that the route will not be gummed up and that others will be heading in different directions.

In fact it is probably fair to say that businessmen go running to MITI with their problems, and with stories about what competitors are up to.

It can be argued quite convincingly that if and when Japanese companies begin to

recruit managers abroad, and/or a lifetime of overseas service becomes an acceptable career for talented Japanese, then finally the power of the bureaucracy will be broken.

However, it will not happen soon, if it ever does. It is supposed to be an approved policy for Japanese firms to promote local employees, but there has been at least one disastrous experience in the past year in which Sharp was fined \$100,000 for contravention of Australia's trade practices legislation, because of Australian personnel. It is said so there is no great enthusiasm for the practice.

There is also no easy way to convince a Japanese executive that he is well off abroad, with all his preferences and instincts tell him that he and his family are at a disadvantage.

Fortunately, perhaps, it is clear from clear that absence is bad there. The fact is that the Japanese Government is accountable for the activities of Mitsubishi, Mitsui and other huge companies with vast resources and international activities, in a way that the U.S. cannot be made for General Motors or ITT. This could said to be in the interests of governments at large and the general public as a whole.

Peter Dunn
Tokyo Correspondent

MT. FUJI STAFF COLLEGE

Among more permanent monuments to Mr. Eisaku Sato, the former Prime Minister and Nobel Peace Prize winner who died last June, is a cluster of buildings on the slopes of Mount Fuji known as the Institute for International Studies and Training. Mr. Sato took office under the banner of "self-sustaining peace diplomacy" in November 1964, and immediately appointed a brains trust to it to put up suitable initiatives and the institute is a direct result.

The early planners probably had no clear idea what they were doing. But political push, ready money and the Ministry of International Trade and Industry were bound to produce something. It turned out to be a graduate college, the main purpose of which is to put 120 young men through a ten-month course every year, preparatory to overseas posting some time in the future.

Companies which know what is good for them (if nothing else, keeping in with MITI) nominate young managers and pay the £1,500-plus fee. After that the trainees move into residence and start learning English, how to endure cocktail parties and other useful things that emerge from international case studies and learning about particular regions or countries.

While all this is obviously progressive

and may some day contribute in peace in Japan's co-prosperity sphere in a way that Mr. Sato possibly never dreamed of, the institute has a peculiarly Japanese pull hanging over it. Its students are not noticeably pleased to be there, still less to be earmarked for future work abroad.

Trainees say the reason they do not look forward to the tour of duty overseas is "education problems." By this typically Japanese understatement, they mean they fear their children will miss some rungs on the ladder to (Japanese-style) success.

The other snag is that every young manager fully expects to lose out in the corporate rat race, if he spends even only two or three years abroad at a crucial stage of his career when abilities are liable to be noticed by superiors and long-range promotion patterns set.

The school seems to recognise this, and that it can do nothing about it. Says Mr. Eiichi Yamazaki, the former MITI vice-minister who has done more than anyone to nurse the institute through its formative years (the present is the sixth crop of trainees): "We aim to make our men effective abroad, not to like the idea of going there if they don't already."

The great trading companies of Japan have been under attack from the bombs of Left-wingers, and from anti-monopoly investigators. They have however emerged stronger than ever.

Trading companies

AT THE TOP of the steps checks on strangers are the tags of their diverse funds leading up into the headquarters of Mitsui and Co. in Tokyo. There are hidden TV cameras, in-company systems for keeping vigourously extended their clients on all staff known ever to have had contacts with Left-wing student organisations; (b) vertically organised liaison with the Tokyo regular liaison with the Tokyo the entire process of import-export materials and marketing manufactured products; (c) brought together the 1st related entrepreneurs, a become the propelling behind mammoth projects the development of resource etc.

The FTC went on to press charge which it regards as more serious: that the trading companies were taking a role in consolidating the position of the giant industrial commercial groups of the nation "presently in the process of being organised." The anti-trust body thus credits the trading firms with responsibility for creation of the most formidable business entities this country, the loose organised former zaibatsu money-groups of pre-War II days.

The accusation is a testimon to the determination of the FTC to take action after many years of idleness against the rapid growing trading firms and the industrial allies—notably with the Mitsubishi, Mitsui and Sumitomo groups. It has taken the FTC a long time to wake up to the challenge but following the almost unprecedented inflation of 1973-74, while in recent years, stated created exceptional opportunities for making profits, the anti-trust body finally moved.

The FTC summed up its provisional findings in a document published on January 21, 1975. In recent years, stated the captions on these pictures, referring to the day the bomb went off. In the corridors, too, manufacturers also have to apply for permission to launch overseas projects (this is given by the Finance Ministry) and

CONTINUED ON NEXT PAGE

JAPANESE INTERNATIONAL COMPANIES III

As employers of labour abroad
Japanese companies are rapidly
gaining experience. Good working
relationships have been formulated
in a number of countries.

ONE OF the Japanese managers methods and style of management at the Sony television factory at Runcorn and labour relations. This Bridgend in South Wales has been largely because of the YKK become a godfather to the baby experiment at Runcorn and the of one of his 330 employees, publicity which it has received. The company is delighted to in the British Press and TV. have achieved such social The YKK plant has successfully represented its work force, and other Japanese companies see the events as a happy augury for their own future with unions.

Sony is the largest of the five Japanese manufacturing sub-sidiaries in the U.K., the others being the Terasaki 50:50 joint venture making fuseless circuit-breakers in Glasgow, the Nittan fire alarm factory at Woking, the Takiron Chemical corrugated PVC sheeting plant at Caerphilly and the YKK zip-faster factory at Runcorn.

Between them these Japanese firms employ fewer than 700 British workers, so they are hardly significant even among foreign employers in the U.K. When Matsushita and NSK open their Cardiff colour TV and Peterlee ball-bearings plant respectively next year, the number of British workers employed in Japanese factories will reach about 1,200.

At Runcorn this policy, reinforced by frequent visits to Japan where the British workers are lionised, has led the management to encourage the works committee to spurn the apprentices of local union organisers.

This increased the fears of the British union movement lest the Japanese would try to impose their notoriously pliant house unions on their British employees.

At Runcorn the Japanese would try to impose their notoriously pliant house unions on their British employees.

In Ireland, there are nine joint ventures in which Asahi Chemical, Toray Industries, Mitsui Bussan, Morinaga Dairy, Such fears were not mollified by the National Union of Bank Employees' experience with the Japanese banks in London, brother International, Nissan and Toyota are involved. About which with one honourable exception have been in the words of Miss Sheila Rothwell, the Japanese contribution to a NUPE organiser, "wary of trade union recognition."

This Japanese contribution to the manufacturing sector in the British Isles makes an impact. The Bank of Tokyo, which is out of all proportion to its the most experienced of all other small size. This is Japanese banks in foreign operations, has an agreement because it is still so unusual with NUBE which the union to find themselves working for a non-Western bank. But another Japanese bank was taken to the industrial relations court and involved in High Court action over the question of union recognition, and the union finds that pressure is put on local staff not to join.

At first it looked as if the Japanese managers are

Japanese were going to try to apprehend the British in spite of the recession and under-utilisation of capacity,

Foreign labour

men have never had any reflecting the Japanese sense of experience with long-term mutual loyalty between staff strikes," explains Mr. Shizuo and employer, Oya, president of Teijin Textile. Because of all this there is a Japanese Ministry of Inter-national Trade and Industry on the shop floor which (MITI) official puts it even more fessor, R. P. Dore detected and bluntly: "Japanese businessmen analysed in his recent comparative study British Factory with unions."

But the new manufacturing Sony is possibly a little exception, as its subsidiaries in Britain are unusual in being more cosmopolitan than other Japanese of defining union pressures. Sony firms. Almost half of its equity is in fact foreign-owned, for one thing, and it was the first Union of Engineering Workers at Bridgend which has worked an American as head of its U.S. operations. Bridgend's boss, Mr. Hiroshi Okochi, came from the Sony San Diego factory.

It likes to think that its name benefits its international role better than a more exclusively Japanese corporation to a point perhaps suggestive that the Matsushita plant nearby will be known as National Panasonic rather than by its Japanese name.

They may have noted the call by Mr. Oka Shogo, secretary-general of Japan's largest trade union federation, Sogyo, condemning these overseas ventures "in areas of cheap labour" (wage costs are now about £10 a week cheaper in Britain than in Japan). "We cannot accept such investments," he said, "because it makes it more difficult to win improvements in our own wages." He even offered to help the TUC's campaign to stop the NSK plant at Peterlee, and warned British unionists to be "on their guard against company unions."

In spite of its closed shop arrangement, Sony does not confine its labour relations to mere union relations. There is a conscious effort to transplant some of the acceptable features of the Japanese shop-floor to South Wales.

All the staff, from the managing director downwards, wear the same factory overalls, and there is a great deal of horizontal communication designed to foster the sense of belonging and of being needed.

The staff are being kept on since head office for subsidiaries in Europe is 5,000 miles away, this can lead to

tension and frustration between aspiring British executives who feel they know what the local market or production situation needs, and their immediate Japanese superiors who are more cautious (and who are likely to return to Tokyo after a short spell if they are ambitious to climb up to the top of their corporation).

One interesting development is the birth of specialist institutions and services to give Japanese managers specialist training in European industry. In London, Dr. W. Barry's Euro-Japanese Exchange Foundation is one of these, and another is about to start outside Paris.

And Dr. Keith Thurlow of the London School of Economics is conducting a survey of Japanese labour relations in U.K. subsidiaries, with the help of two Japanese—one seconded by MITI, the other by Hitachi.

Dick Wilson



Matsushita Electric manager at the National Centro-americana plant in Costa Rica talking to local employees.

Trading

CONTINUED FROM PREVIOUS PAGE

sent rate of going. The situation of the latter in the key area of interest to the FTC—capital investment in affiliated companies—is as follows:

Capital Investment (Yen):

Mitsubishi Cpn. 14,271 (110)

Mitsui & Co. 33,289 (145)

Marubeni Cpn. 14,216 (154)

Sumitomo Cpn. 19,870 (107)

Sumitomo Shells. 2,891 (55)

Nissho-Iwai. 5,864 (90)

These figures, it may be noted, cover affiliated companies in which the trading companies' capital share is 50

or more (the rest are excluded); figures in brackets

show the number of affiliated companies.

Mitsubishi is shown

at the top as it was superior

to others in turnover in the

past full year to September 30,

tions on the acquisition of

stocks by the trading com-

panies for further battle.

Liaison committees have been set up

among the companies so that

each one is informed of all new

Why are these affiliations of no progress, so far as can be seen interest to the FTC? Because, in its own words, was taken up with a long and confused battle over legislation—amendment of the Anti-Monopoly Law. One of the most important provisions of the new law, as drafted by the FTC, was a limitation on stock holdings in affiliated companies. However, the FTC amendment was steadily watered down in the Diet until a point was reached where, some lawyers felt, there was a danger that the original legislation might actually be weakened rather than reinforced by the amendment.

Then, in the end, the ruling conservative party consigned the entire Bill to the waste paper basket. Legislation having been duly shelved the trading companies have organised themselves for further battle. Liaison committees have been set up among the companies so that

For the record, accumulated foreign investment by the Six had risen as follows by the end of March 1975: Mitsui and Co. \$620m., Mitsubishi Corporation \$406m., Marubeni Corporation \$303m., C. Itoh and Co. \$270m., Nissho-Iwai \$120m., and Sumitomo Shells \$86m. Given the shortage of land in Japan and the strength of the "environment lobby", the rate of Japanese direct investment overseas, all mostly steer and financed by the trading companies, is likely to remain high.

The Six are clearly all multinationals of the future.

Henry Scott Stokes

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To these you can add 8 projects in Africa through offices in Algeria, Kenya, Morocco, Nigeria and Zambia.

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JAPANESE INTERNATIONAL COMPANIES IV

The Japanese businessman has had great success in selling to the Middle East, particularly since the oil crisis, despite a certain cultural gulf.

IN THE oil-rich markets of the competitor. Gulf Japanese businessmen have been the most evident in countries, including non-oil producing states, the growth area is under which the Kingdom in which they hunt. Their frenetic and persistent activity has been rewarded. Of all the leading industrialised countries Japan has made the most rapid strides since the Middle East market as a whole first began to take on a new allure with the increase in the price of petroleum. As the consuming State with the biggest import requirement, it has also had a very big incentive to maximise its sales to the region.

The Economic Research Institute for the Middle East of Tokyo recently completed a comparative study covering the imports of 22 countries of the Middle East and North Africa (including Israel and Turkey) in recent years. It indicated that Japan's share of this market had increased from 5.8 per cent. in 1970 to 10.3 per cent. in 1974, a period during which Britain's fell from 10.2 per cent. to 8.1 per cent.

Challenge

It was the price rises of 1974 which gave the real challenge and Japan's response to the increased burden last year was better than that of any other leading industrialised country except West Germany. According to OECD data, Japanese exports to the Arab world and Iran rose by 118 per cent. to \$3.7bn. which put it fourth in this league behind the U.S. at \$7.08bn. (a 74 per cent. increase), West Germany at \$6.22bn. (148 per cent.) and France at \$4.06bn. (60 per cent.). Even more impressively, during the first quarter of 1975 they were running at a rate 157 per cent. over the same period of 1974.

In the markets of the main oil producing states the dominance of Japanese electronic consumer goods in shop windows and the growing penetration by its motor manufacturers has long been the most visible manifestation of competitiveness. Overall a breakdown of its exports to the main Middle East markets in 1973 shows that machinery and mechanical equipment accounted for 37.5 per cent. of total exports, metals and metal products 26.8 per cent. and light industrial products 22.7 per cent. It is the strength of Japan across a broad range of engineering and manufacturing industries which makes it such a formidable

of the agreement on economic related rolling facilities while Penta-Ocean Construction is working on port improvements at Umm Qasr and Maqal. The same company and Tokyo Boeki are constructing a steel plant for Qatar, with a capacity of 300,000 tons a year, in which they will have a 30 per cent. stake. In the United Arab Emirates, Mitsubishi and Bridgestone are participants in the Abu Dhabi Gas Liquefaction Company set up to own and run the \$1.5bn-plus LPG plant on Das Island whose sole customer under a 20-year contract will be the Tokyo Electric Power Company. Other Japanese interests have a 49 per cent. in the Liquefied Gas Shipping Company which will be responsible for transportation. Mitsubishi and the Abu Dhabi Japan Oil Company have submitted proposals for using on-shore gas to fire a aluminium complex and steel plant. More recently, Itoh have submitted proposals to supply 230,000 tons of steel for LNG exploitation in land.

an investment of well over \$1bn. is envisaged in the present 1973-8 5th plan period for the petrochemical complex of the Iran-Japan Chemical Company in which a half share is held by Mitsui, Toyo Soda, and Japan Synthetic Rubber. The project is being carried out contracts awarded earlier this year to Toyo Engineering, Mitsubishi Shipbuilding and Engineering, Chiyoda Chemical Engineering and Construction, Hitachi Shipbuilding and Engineering and Ishikawajima-Harima Heavy Industries. Well under way is the \$80m. project designed to produce intermediates for plastic in which Nissho Iwai and Mitsubishi have a 50 per cent. share. A further \$80m-plus expansion is being contemplated. At the same time Ishikawajima-Harima Heavy Industries and Hitachi Shipbuilding and Engineering are building VLCCs for the National Iranian Tanker Company. The Iranians have earmarked the expansion and improvement of the country's railway system in the south for the Japanese. Members of the consortium formed to carry out the project are Ohbayashi-Gumi, Toshiba Construction, Fudo Construction Company, Mitsubishi and Iran-Japan Engineering and Construction.

With imports approaching \$700m. last year, Saudi Arabia constituted Japan's second largest market in the region. There should be a steady expansion of sales in the context

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pany was awarded the turnkey project to build a plant to produce Landcruisers. To integrate itself closely in Japanese cities.

Inevitably, Japanese companies have also focused their attention on Egypt, which expects to be the recipient of a large volume of Arab oil funds. The Penta-Ocean Construction Company was awarded the contract last year for the widening and deepening of the southern part of the Suez Canal and other Japanese concerns are expected to tender for subsequent phases of the operation. The Tasei Construction Company has been seriously negotiating a hotel construction programme. Artificial fibres, textiles and motor manufacturing have been other areas of investment and technological collaboration under discussion.

Even given the quality of their technology and the attraction of their consumer goods, the Japanese have had to work harder for their successes than anyone. The fact is that on a personal and cultural level they find it difficult to understand and deal with the Arabs, although they appear to find it easier to achieve a degree of rapport with the more devout Persians. It says much for their compelling corporate discipline and drive that they have made such big in-roads into the heavier, developmental side of the Middle East market which is what really counts now.

Richard John

Latin America accounts for some 25 per cent. of all Japanese overseas investment and this share is growing strongly. From a position of strength in Brazil, new growth areas are Venezuela, Ecuador and Mexico.

Latin America

LATIN AMERICA is now the scene of Japan's most intensive overseas investment activities. It accounts for a least 25 per cent. of Japan's total foreign investment and this share is growing annually. Strong in Brazil, Japan is diversifying more and more into new territories, especially Venezuela, Ecuador, Peru and Mexico.

At the same time, there are outstanding examples in Brazil of the classical function of the giant Japanese trading companies. These companies always bear two simple objectives in mind when putting together even the most complex multi-market, multi-product project. They aim primarily at creating materials and goods that they can channel into their buying and selling networks and they safeguard far into the future, the vital supplies of raw materials that Japanese industry requires for survival and expansion.

Japanese international companies are unusual in that they measure their success year by year not by profit per transaction.

panies, Showa Denko, Marubeni, from Patagonia to the major Argentine cities.

Japanese investment activity in South America, Lloyds International posted an executive to Tokyo for two years to learn fluent Japanese and study the international companies' methods of doing business. He was then stationed in San Paulo. This move is a multi-national. Second-generation Japanese, who speak fluent Portuguese, are to be found in Japan companies in Brazil, but even these people are rarely more than liaison officers, while real management power is in the hands of Japanese who not speak the local language; who, with computerised systems and frequent return visits to Tokyo, are under the sway of parent in

There are over 500,000 Japanese Brazilians, mainly in the states of São Paulo and Paraná, but they are least integrated of all Brazil's immigration waves.

History

The Japanese, however, have not yet created a resurgence against themselves in Latin America, of course, with the history of colonial reversion that is remembered in Latin America was not involved in the Pacific War.

Furthermore, investments from Japan are a welcome relief, in the eyes of the populations, from U.S. investments. The Americans are "ugly" and, in comparison, Japanese faces are still appealing. Many Latin American countries are still dependent on U.S. for as much as 70 per cent. of their foreign trade and are keen to diversify to other nations.

In contrast to the North Americans, the Japanese are an incredibly low profile, attempting to impress the population with either their wealth or their charity.

Panama is bristling with Japanese companies that are using bonded warehouse facilities in the free port. Subsidiary companies are used there to re-invoice imports and exports for operations throughout Central and South America. Panama is also a convenient spot for raising capital. Earlier this year, Mitsubishi set a new pattern for the Japanese international companies when its Panama subsidiary raised a loan of \$64m., managed by Chase Manhattan in the U.S. and Lloyds Bank International in London. As many as 34 banks contributed to the syndicated loan, which was guaranteed, not by the Tokyo headquarters of Mitsubishi, but by Mitsubishi International Corporation of New York.

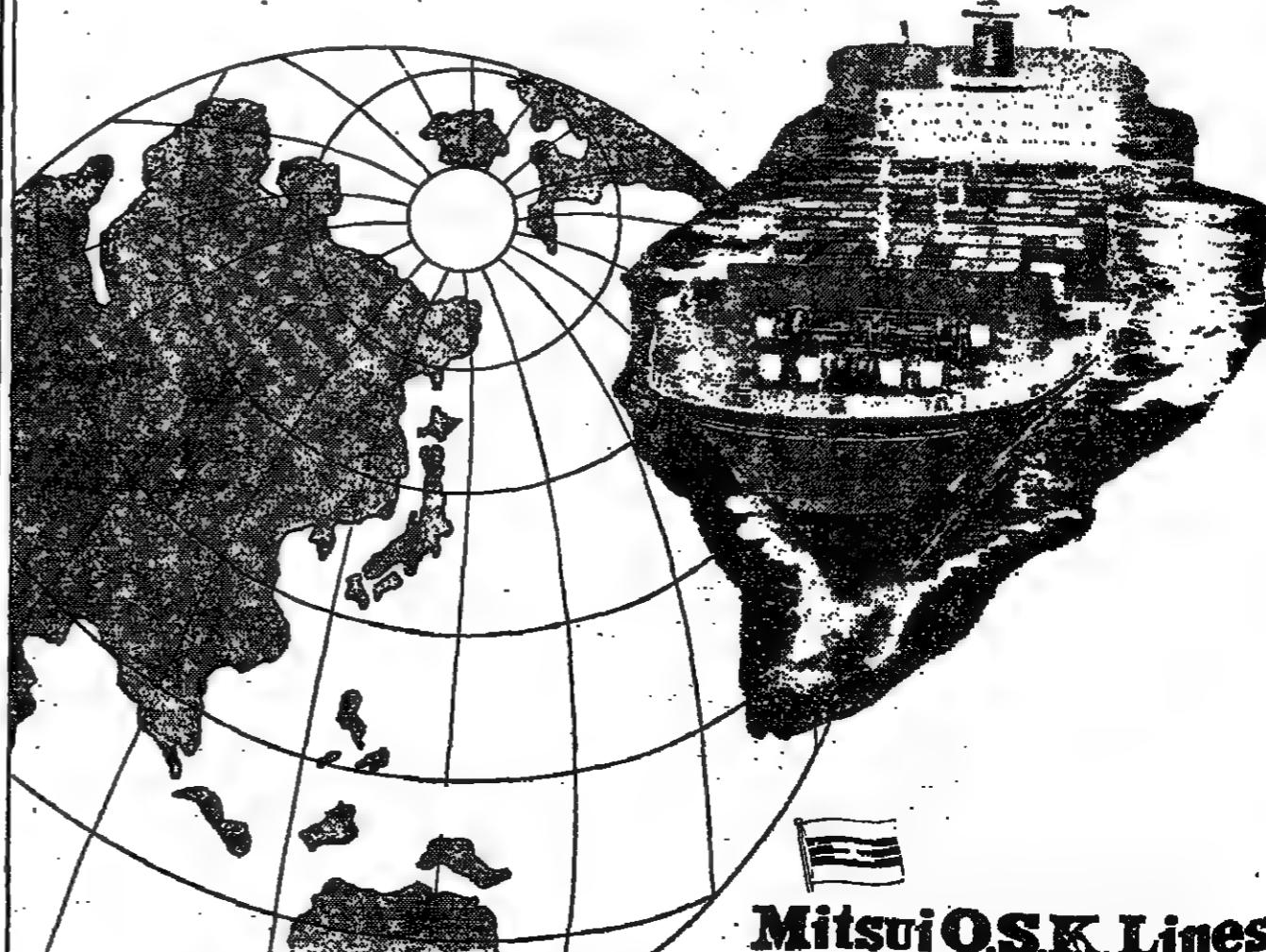
In Venezuela, for example, a new company, Venalum, has been set up as a partnership in which CVG (the autonomous development agency for the Guyana province) has 30 per cent, while five Japanese companies are helping to supply its own market turnover and the increased volume of goods being handled around the world. The assumption is that if trade is generated, then a huge trading concern must eventually profit.

Minority

This approach is especially welcome in Latin America. It means that Japanese companies are more content than European or American competitors to take on investment projects that cannot promise profits until the distant future. They are also more content to engage in joint ventures with a minority holding.

In Venezuela, for example, a new company, Venalum, has been set up as a partnership in which CVG (the autonomous development agency for the Guyana province) has 30 per cent, while five Japanese companies

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مکان ایجاد

JAPANESE INTERNATIONAL COMPANIES. V

So important and thrusting have the Japanese become in South East Asia that they have earned the label "the ugly Japanese". Since the riots against visiting Premier Tanaka in Bangkok and Jakarta, they have tried to improve on this unpopular image.

South East Asia

WHOEVER YOU are, whatever cent; only in Thailand, Japan small elite and against those of you do, wherever you are in 33 per cent, the U.S. 18 per cent, the masses of the country. South East Asia, it is impossible cent, is Japan's share of foreign less involved observers may to escape the Japanese. In the investment greater than question whether it is fair to airports their tourists, mill America's. single out Japanese investors about in docks most often looking like lost sheep; on the roads the Institute of South East interested. After all the British into town their buses, cars and Asian Studies in Singapore last year another Japanese professor of economics, Mr. Kunio Suzuki, provided at least the city of many a diversion; in city centres their advertisements flash out the message that Japanese are basic. He said "basic" South East Asia, once proudly South East Asia, firmly within the Japanese orbit to-day.

So important have the Japanese become in South East Asia and so thrusting their presence that they have won a reputation as the "ugly Japanese."

There can be no doubt of the growing importance of Japan to South East Asia, especially of Tokyo's major banks and trading and business houses. Trade is important and growing: South East Asia's dependence is such that more than three of its exports go to Japan and more than a third of its imports come from Japan; the percentages of trade with the U.S., for example, are much smaller, a quarter for South East Asia's exports and a fifth for its imports. Japan is in a much freer position and exports more to the U.S. than to the whole of Asia, a reversal of the position in 1965; Japan also imports more from the developed countries than from the underdeveloped ones and the U.S. supplies about twice as much of Japan's imports as South East Asia.

Investment

Japanese private investment in South East Asia has also grown rapidly, especially since the mid-1960s. The pattern of Japanese investment in Asia differs markedly from investment elsewhere and there is a predominance of manufacturing projects. According to official figures, at the end of the 1971 fiscal year (March 1972) more than 57 per cent by value of Japanese investment in Asia went to manufacturing or construction projects.

There is no doubt that the Japanese have moved in a big way into South East Asia, but many of them are puzzled about why they should have such a bad name. One Japanese, Professor Ryokichi Hirouji of Seikei University, Tokyo, gave some comparative figures last year: in Indonesia Japan accounts for 17 per cent of total foreign investment against 34 per cent by the U.S.; in Malaysia Japan's share is 11 per cent; in the Philippines Japan provides 24 per cent of foreign investment. The U.S. 52 per cent; in Singapore Japan has 5 per cent, the U.S. 44 per

again much more so than the British or American foreign companies in South East Asia, have tried to bend the rules of their way. Even the Americans, for example, have been governed by a sense of fair play and when governments have tightened the rules governing foreign investment have argued bitterly and often blackmailed and threatened to take out their money, but have abided by the new rules. With the Japanese there are many more question marks. I remember being told by a Japanese businessman in Bangkok shortly after the Tanaka demonstrations had led to stiffening of regulations: "No, we are not too worried by the rules about local partners and think we can find men who will be happy to have a Japanese friend to run his business and make money for him." In Indonesia last year I heard stories of local businessmen nominally controlling companies who complained that they were not allowed in the main offices.

For the moment all the issues are dormant. Japanese companies guided by their Government after the lessons of last year's anti-Tanaka riots are striving to adopt a lower profile and pay more regard to local wishes. But perhaps a more important factor is that with the lack of growth in Japan there is not so much money to invest and more energies are being directed towards trying to ensure a large slice of the reconstruction cake in Indochnia. The test will come when the world and Japanese economies pick up again. With the British no longer having much energy or money or time for areas outside the European mainland, with the U.S. still smarting from its Indochnia defeat, it will be interesting to watch the behaviour of even more exposed Japanese companies in South East Asia.

Kevin Rafferty
Asia Correspondent

Local extreme sensitivity does go some way towards explaining the Japanese reputation—but not the whole way and the Japanese themselves must take a good deal of the blame. They thus helping to preserve those markets for Japanese products."

Professor Yoshihara also pointed out that the newest type of Japanese direct investment, in export-oriented industry, as has recently been undertaken in Singapore notably, was mainly inspired because production costs, land prices, and pollution problems had increased in Japan.

Whether Japan is any more guilty of protecting and pushing its own interests against those of the host country, judged in comparison with other international investors, may be doubted. Nevertheless, the Japanese in South East Asia do appear to have attracted particular disfavour.

Among the welter of major complaints, South East Asians have claimed: That the Japanese have run their businesses from Tokyo in the interests of the Tokyo parent, with little delegation to local managers and often against the interests of South East Asia; that there is tight Japanese interlock with the biggest Japanese businesses carving up the market between them to ensure that competition is not too strong, and then insisting on getting Japanese imports for their businesses using Japanese shipping and insurance; That Japanese investment with its great resources has often killed off local private enterprise, for example, in required from trading company textiles; That the Japanese employees and the long have exploited loopholes and tradition (by Japanese standards) of overseas operation has made use of corrupt or ardent greedy politicians and civil made it relatively easy for the servants to enhance their own control, often in the interests of a transnational.

Investor

CONTINUED FROM PAGE 1

more heavily capitalised than its Tokyo parent. The same companies have begun the delicate move towards employing foreigners in responsible overseas management positions. The language ability which is required from trading company language ability which is often killed off local private enterprise, for example, in required from trading company textiles; That the Japanese employees and the long have exploited loopholes and tradition (by Japanese standards) of overseas operation has made use of corrupt or ardent greedy politicians and civil made it relatively easy for the servants to enhance their own control, often in the interests of a transnational.

Integration

Japan's overseas presence will continue to grow during the next decade, whether or not the problems of decentralisation and local integration are solved successfully. If they are not solved, however, there will be more frictions like those which ruined Mr. Tanaka's South-East Asian tour. The Japanese have got used to the idea that they are not very popular in South East Asia, but are perhaps a little too prone to assume that they are unconditionally welcome in other parts of the world, such as Latin America or Africa, where they start out with the advantage of not being a former imperialist power. The truth is that Japan still has to clarify its relationship with the whole of the developing world and with some parts of the developed world, including Europe, where Japanese products are well known but Japanese business methods remain unfamiliar.

There is some evidence that the Japanese system of labour relations, with its heavy stress of job security and a paternalistic treatment of employees can be successfully reproduced in countries which are accustomed to a very different style of labour relations. Japanese management methods, on the other hand, with their emphasis on "togetherness" and the gradual achievement of consensus, seem less suited for transplanting. Japan still has to develop the attitudes and skills which will enable the rest of the world to accept and absorb the growing presence of Japanese business.



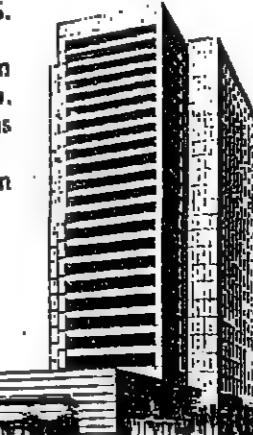
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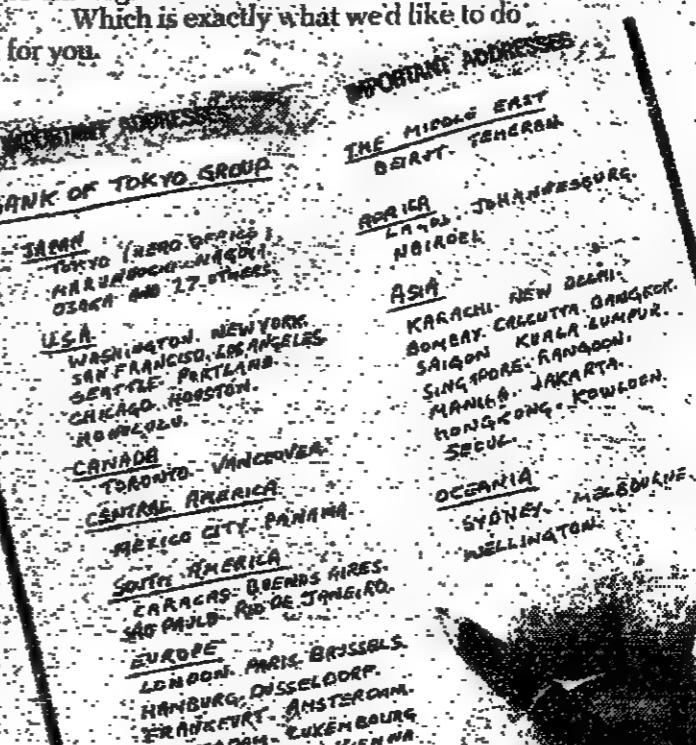
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JAPANESE INTERNATIONAL COMPANIES VI

As a logical progression in its overseas trade activities Japan is becoming increasingly involved in third-country deals. These operations provide fresh scope for the undoubted skills of its aggressive export sector.

AFTER 30 YEARS of more or three X-ray energy spectro-meters manufactured by Kevex less of the amount of funds been considerably increased in ordinary economic growth based of California, maker of X-ray involved, the concerns handling the past few years, but also the largely upon expansion of their analytical equipment, to the the deals are big trading extent of commodities handled international trade, the Soviet Machinery Export and corporations. Japan's leading trading corporations to-day are among the Import Corporation in Moscow and even regional financing have expanded to an unprecedented world's most active in pursuing through the Marubeni Corporations (sogo shosha) claim degree. Whatever the future holds for third-country business. Unions' offices in the Russian their interest in business be undoubtedly recent Japanese suc-capital. Although the amount between third countries has been this development, it clearly is less in this area means that of money involved (\$120,000) stimulated in recent years by going to be a very important the volume of third-country was not really significant, Maru their own nation's prolonged part of Japan's economy. Al transactions, especially those held in the U.S. economic recession and the ready it has resulted in the involving Japan's massive expect to sell the Soviet Union Miki Administration's rel-amount of third-nation trade trading houses, will continue to large volumes of American tively tight restrictions on handled by the country's 10 big analytical equipment of a highly financing. Many of the major gest trading houses increasing trading houses have stepped up from a mere 5 per cent in 1971 to 10 per cent at the pre-sophisticated nature in the third-country business specific-Currently, according to Government statistics, these arranged for the Poles to of top-level executives to over-same major traders' business import through their firm sales branches and subsidiaries consists of 45.5 per cent domes-\$2.5m. of large steam turbines which, in turn, has allowed them to operations, 21.9 per cent ex-ports and 21.6 per cent imports. Another effect which doubt-

less will continue is the insist- step further: a prerequisite for-ence of management in the stabilised company management parent corporation that is steady growth of overseas overseas operations pay their operations—with emphasis upon own way. Some of the sub-sidiaries abroad, for example, are Under the ambitious "world capitalised at levels exceeding strategy" of Japan's largest that of the parent company. Others even now are being held responsible for providing as and subsidiaries will be opened much as 15 to 20 per cent of the around the globe in the next five years. Since it will prove

impossible to greatly boost the numbers of Japanese staff mem-bers, this will mean consider-able increases in employment of local executives.

Although his statement, as

where petro-dollars currently are playing an important part

Underscoring this develop-

ment, the trading houses cur-rently are floating foreign bonds, selling commercial paper abroad and making considerable use of non-Japanese fund channels. This latter source, of course, is important for the financing of third-country trade and becoming more so month by month.

As can be imagined, the

powerful subsidiaries of the

trading firms in those countries

where the funds are to be found

play a key role. In many

cases, it has been found, such

a situation is imperative to the

problem. This is especially true

where petro-dollars currently

are playing an important part

Although most major

Japanese banks are providing

financing to the trading houses

in their third-country trade

often through their branches

abroad, they are missing out a

much of the business.

Whatever the attitude of

Japan's own banking institu-

tions, however, the expected up-

turn in the world's economy

next year should allow the

overseas branches to obtain a

massive piece of the finan-

cial action. In the opinion of the

big traders, third-nation busi-

ness will expand so much in the

years to come that there will

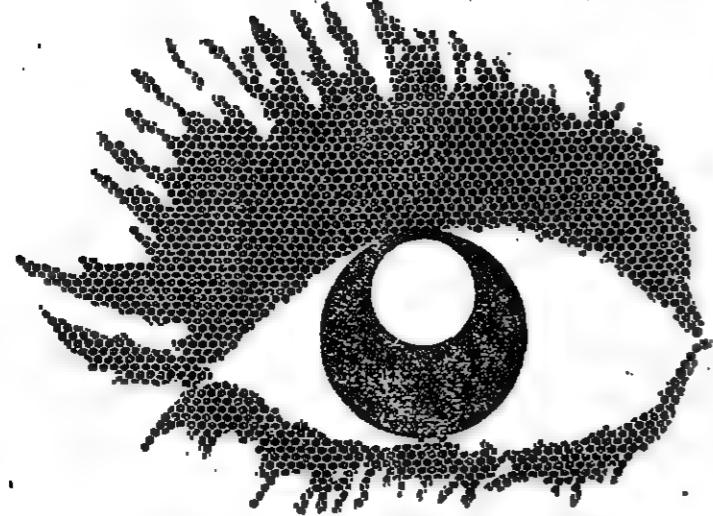
be more than sufficient oppor-

tunities for every bank

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N.R.S. 228,744 N.S.S. 158,026

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Third countries

turn, then permits the poorer States to purchase Japanese manufactured products.

According to MITI statistics, products which Japanese firms tend to purchase in one country and then sell to a third range from light and heavy machinery, electrical appliances, textiles and sundries, to soybeans and cereals as well as other agricultural goods.

Underscoring this development, the trading houses currently are floating foreign bonds, selling commercial paper abroad and making considerable use of non-Japanese fund channels.

Commented one top-ranking executive of a major Tokyo trading corporation: "Such operations assist the developing countries and even the industrialised States with a lack of strong trading systems. None

the less, we wouldn't be in a position to do the job if it were not for our extensive operations and our information networks which tend to tell us who wants what, where and when."

Although his statement, as far as it goes, is accurate, he failed to mention another ingredient—financing. Recent trends toward handling of such international commodities as

petroleum, rubber, sugar, wool, cotton and chemicals have re-

quired the large Japanese trading houses to turn to overseas bankers for necessary funding.

Japanese trading corporations which now routinely engage in large-scale business with third countries are discovering the need for stepped up fund rais-ing abroad and increased use of offshore financing through their traditional and often not-so-traditional banking sources.

Despite the tendency of the Japanese trading companies to assist the developing countries in their drives to accumulate either at home or through late foreign exchange. This, in branches abroad, the expand-

The big Japanese trading groups are reckoned to have some of the most sophisticated information networks in the world. Headquarters are in round-the-clock contact with overseas offshoots.

Information network

HAND-IN-HAND with the growth of overseas and third-country business, Japan's giant trading companies have developed some of the most ambitious and comprehensive information systems operated anywhere in the world. Most of the major companies now have their own telex lines providing a 24-hour link between their head offices and their 100 or more overseas branches.

Mitsui's system, which was extended a few years ago, provides instant communications access to 140 overseas branches and affiliates and links up, in the Tokyo head office, with a computer information storage system.

Marubeni Corporation, the number three trading company, has developed its own on-line telex system providing unlimited access to its overseas branch network which will come into full operation from next summer.

Other trading companies with global information networks include Mitsubishi Corporation, Sumitomo Shoji Kaisha and Nissho-Iwai Company. For most of

these companies the main technical problem in the communications field is how to make full use of the sophisticated and costly equipment installed in the last few years and in particular how to get full value from computer information storage systems.

Reputed

The involvement of trading companies in information gathering is no novelty. The Zaibatsu predecessors of Tokyo's big groups are reputed to have played their part in gathering information for Japan's military rulers before the war.

To-day major groups like Mitsui and Mitsubishi probably exceed most American multinationals in the scope of the information gathering activities. The trading company network is also admitted to be superior to that of the Japanese Government or

Mitsubishi Corporation, Sumitomo Shoji Kaisha and Nissho-Iwai Company. For most of

Corporation sends all its major employees abroad one or other of the major trading firms in handling an two years soon after they are hired and most employees will get a second overseas posting three years after they return from the first assignment.

The major trading companies expect their graduate employees to handle business conversations in English with ease as they go to some lengths to see if they get the necessary training.

Mitsui employees assigned overseas posts have to pass company English examinations before going abroad and usually spend the first months of their foreign post in a local language school.

Apart from language and trading company managers agree that lack of social "know-how" handicaps Japanese businessmen outside their country. The younger generation of trading company executives are now emphasizing the acquisition of overseas experience at an early stage in an executive's career. Mitsubishi

CONTINUED ON NEXT PAGE

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BUSINESS
OF THE
WORLD
PROSPECTS

JAPANESE INTERNATIONAL COMPANIES VII

Despite its very considerable export trade and growing overseas investment Japan still does not fully commit its national currency to international exchanges. There are some signs, however, of growing interest in greater liberalisation.

NE BY ONE little trial balloons are being sent up by bankers and by Government officials to see whether the domestic currency, namely the yen, might not be further liberalised for external transactions, notably for trade finance. Liberalisation of the yen has been a perennial topic since the late 1950s, when it first became apparent that Japan was going to make the yen "convertible" (like European currencies). But it is not until the closing of the "Nixon shock" in August, 1971, the "absolute limit of its borrowing in international markets—dimming of the need to restrict free yen accounts and to obstruct the inflow and outflow of capital."

Until then the effective non-convertibility of the yen (or a very partial convertibility at best) was enforced, especially times of stress, by controls imposed on the "free yen counts" established after 1960; and this had helped to ensure that the use of the yen overseas was limited. And still today only 15 per cent of exports and a negligible proportion of imports are financed by yen. The latest trial balloons, however, suggest that over a period of years these figures are going to be a good deal higher.

In August a senior Finance Ministry official writing in "Money and Finance," a Japanese language periodical, edited that "a yen market for trade finance may be opened in Japan in the future." Mr. Uso Fujisawa, who is head of the International Finance Bureau in the Ministry, argued his article, by way of a preliminary to this one substantive int., that there was little Japan could hope to do about monetary disorders of the yen. The efforts of the U.S. and France to come to agreement on monetary matters were independent of anything Japan did; there was a good deal of instability.

The Finance Ministry is particularly concerned about petro-dollars. Since the rise in oil prices Japanese borrowing in the Euromarkets and from Japanese banks has increased to the record total of \$30bn., of which two-thirds comes from the Euro-banks and one-third direct from the U.S. At one point in advance is made in a direction of the financial policy from industrial financing to the assurance of public funds."

Thus it will become necessary, in this Bank of Tokyo's view, to "entrust the distribution of capital to the adjustment by the free movement of interest rates in the market"; for a long time, it may be noted, the capital market in Japan has really been frozen with the authorities—directly, the Bank of Japan—dictating interest rates to the banks and, indeed, allowing them to fluctuate little.

In future, if Mr. Takeuchi is right, there will be something closer to the American or British degree of capital market system. In the Japanese view, if anything, there will be a freedom, making trade finance, in the Japanese view, in the near future.

CONTINUED FROM PREVIOUS PAGE

rest of Japanese industry in Europe and Latin America (the Government) in American regional offices (in Brussels and São Paulo). In the Middle East, although like Mitsui appointed a vice-president, they are at a president to Mitsui Company of Beirut as the region's managing director stationed in business centre. Unlike in London as president of Japanese foreign Ministry, Mitsubishi Company Europe to which boasts only a handful of senior Arabic speakers, trading company staff have been studying Middle East universities for the past ten years or so and represent a valuable reservoir of language expertise. As one part of their strategy, expanding and strengthening overseas operations, the major trading firms have recently upgraded the status of their overseas offices. New regional administrative offices have been set up in key centres such as New York, London and senior executives have been appointed to head them. Mitsubishi Corporation recently despatched one of its vice-presidents to assume the presidency of Mitsubishi Corporation U.S.A. and appointed managing directors as heads of its European and Latin American regional offices (in Brussels and São Paulo). In the Middle East, although like Mitsui appointed a vice-president, they are at a president to Mitsui Company of Beirut as the region's managing director stationed in business centre. Unlike in London as president of Japanese foreign Ministry, Mitsubishi Company Europe to which boasts only a handful of senior Arabic speakers, trading company staff have been studying Middle East universities for the past ten years or so and represent a valuable reservoir of language expertise. As one part of their strategy, expanding and strengthening overseas operations, the major trading firms have recently upgraded the status of their overseas offices. New regional administrative offices have been set up in key centres such as New York, London and senior executives have been appointed to head them. Mitsubishi Corporation recently despatched one of its vice-presidents to assume the presidency of Mitsubishi Corporation U.S.A. and appointed managing directors as heads

Dependence

The purpose of such moves is to reduce the dependence of overseas regional headquarters upon the home office, to strengthen the company's capacity for fund-raising in overseas capital markets, and to provide a stronger base for undertaking third-country business. The last two functions are placing increasing demands on the trading companies' store of financial and commodity market expertise. Mitsubishi now employs 70 specialists on overseas capital markets. In the field of commodities some companies are opening branch offices at the main auction centres for key

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Yoko Shibata

The yen

among other things, feasible at least, there is a danger of increasing instability and protectionism, which would be part of a fragmentation of whether Japan might not be the "Free World" into smaller alliances.

On the other hand (this is the official view, certainly that of the Bank of Japan and to only a slightly lesser degree the Finance Ministry) Japan is very likely to stay under the wing of the dollar. In his article Mr. Takeuchi questions whether "to dilute assuming burdens and to continue dependence on the dollar is (not) akin to a child who, upon reaching maturity and independence, continues to sponge on his parents." But he does not seem to appreciate that Japan remains, not least in military terms, quite dependent on the U.S. — and the yen-dollar relationship is thus to a great extent a reflection of political reality.

Or should one regard the trial balloons of to-day as intended for the 1980s? Possibly this is the right context. In other words use of the yen in international transactions might not be expected to develop too rapidly in the near future: free yen accounts will not grow all that quickly either (though there has been a bump up this year); nor will the Tokyo foreign exchange market be permitted to expand (or become trade—and currency—orbit).

How likely is this? Very likely, one would say, but the deeper underlying assumption of the French, like the — that the world will divide up into trading and currency blocs one of which will be a yen bloc — may be questioned. The first notion could prove to be in favour of liberalisation justified, following the breakdown of the Bretton Woods system, in the Japanese view.

Henry Scott Stokes

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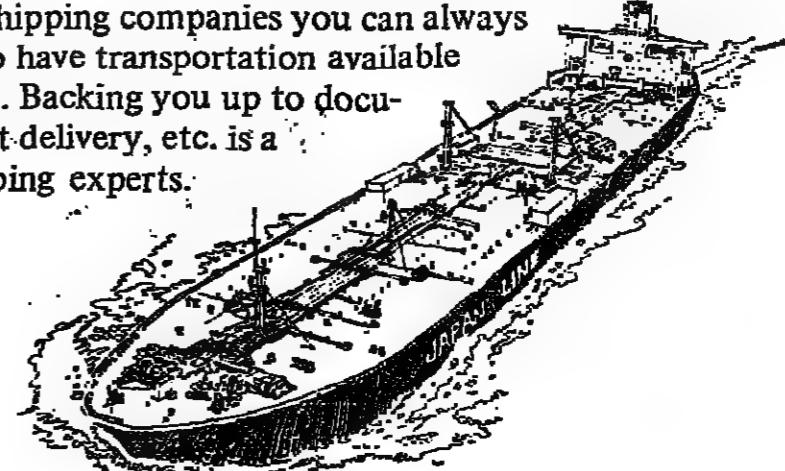
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JAPANESE INTERNATIONAL COMPANIES VII



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The centuries-old "Morning Glory" market at Asakusa in Tokyo—Wood-block print.

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Foreign companies have achieved little in the way of establishing a physical presence in the Japanese economy. This is partly because land is scarce and labour expensive, but more importantly because the way to direct investment is strewn with obstacles, bureaucratic, legal and institutional. Progress towards liberalisation.

Foreigners' stake

IF IT IS broadly true that "foreign capital ventures" persuade caustic soda manufacturers with the partner Japanese companies have been slow to move outside their own country it is also true that foreign companies have not established a big physical presence in Japan. The reason for this however, is not so much reluctance or lack of interest among foreign companies in gaining a stake in what is now one of the world's largest markets as the sheer difficulty of setting up shop (or factory) in Japan.

From the end of the post-war

occupation period until 1967 direct foreign investment projects in Japan required "case by case" approval from the Ministry of International Trade and Industry and MITI approval was normally given only when it was clear that an incoming foreign venture would not represent a threat to established Japanese companies. From 1967 onwards the Government embarked on a policy of investment liberalisation, which culminated in summer 1973 when all but a short list of specially sensitive industries were opened for 100 per cent investment by foreigners.

The 1973 round of liberalisation means in theory that a foreign company can now establish a wholly-owned subsidiary in Japan to make anything from sake to mammoth tankers after a routine clearance of its application with the Japanese Government. Foreigners may also, according to the law, gain up to 100 per cent control of established Japanese companies (provided the companies concerned agree to be taken over).

But in practice there has been no flood of direct investment into Japan since 1973 nor of take-over bids for Japanese companies. At the last count

(with a minimum foreign stake of 20 per cent) in Japan have found their sales turnover of Japanese business and 3 per cent of profits. Within this total 50-50 joint venture companies with only a minority stake are now unlikely to be seen as a threat to the partner company.

With the go-ahead until well into next year, the resident vice-president of the representative director.

The combination of deliberate foreign company involved and involuntary obstacles which joint venture may find it still exist to foreign investment going to keep his end up in Japan has tended to produce relations with his

numerous Japanese opponents still find it better to numbers. He can find it accept a 50-50 relationship with a Japanese partner than to partner is not itself deter-

red by the barriers of successful partnerships of stories of companies which

are now so strong that foreign companies between two manufacturers to find the Japanese pa-

ties were removed. The first is that this kind are numerous. They their technology available

to Japanese companies to make the form of a tie-up by their Japan venture

to compete with them on their industry are the Toshiba-EMI suspiciously similar produ-

home ground. The second partnership which is Japan's its own are not unknown:

reason is that lack of space and fourth largest record manu-Tokyo. Faced with these

of many other resources made Japaz a costly place to invest

even allowing for the size of its largest food manufacturers and involvement in a joint ve-

domestic market. The third United Biscuits which now has altogether. The alternative

reason, which has been highlighted by the recent case of biscuit market. An alternative company, which brings in

Dow Chemical Company's form of partnership could link money than the divi-

Hokkaido caustic soda project, a foreign manufacturer with yielded by an actual invest

that obstacles can still, on the foreign company's former but cuts many of the heads

occasion, be erected by the Japanese distributor.

The advantages of a joint ven-

The Dow Chemical proposal ture tie-up with a Japanese com-

was formally placed before the pany are that the foreign in-

Japan's Government last July vistor gains access to his fall to would-be to

but has aroused strong opposition from Japan's domestic cause network (this can be vital in

as May of this year) to

retailing industry. Rel-

was one of the handful of

tions to the 1973 liberali-

superior technology. The domes being saved the trouble of hav-

tic industry is in a position to hire labour directly from

to exercise considerable lever- the open market. A Japanese

age on the Ministry of Inter-partner can also ease the way

Trade and Industry through bureaucratic and ad-

takeover bids for Japanese com-

which is attempting, with less ministrative obstacles, but there

than 100 per cent success. to are, of course, instances of diffi-

to build as many retail

in Japan as they liked (b

that year) it became po

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Finally to bypass the co

and costly Japanese distri-

system which has often

regarded as a barrier to

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other branches of investm

One complicating fac

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industry is governed by

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practice be almost as rest

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investment). The other

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companies flooding Japan

retail outlets specifically

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price of land. The liberal

of retailing investment

helped to prove the point

Japan is not and will

become, a paradise for i

direct investment, no

what the regulations may

Charles S
make
scrutable
itable.



The telex room at Mitsui's head office in Tokyo.

The "Big Four" Japanese securities houses—Daiwa, Nikko, Nomura and Yamaichi—enjoy a broader scope of operations abroad away from the control on their domestic activities.

New directions for their expansion abroad.

Securities houses

FOR THE SAKE of simplicity, the table incorporated in this article simply shows where the "Big Four" Japanese securities houses are represented in the financial capitals of the world.

What those offices are doing, and where, varies greatly—depending on the judgement of the particular securities house, the Japanese Ministry of Finance, the authorities and laws (chauvinistic or otherwise) of the countries concerned and, sometimes, where there might be money to burn.

Starting from source, in Japan, the securities companies are joint stock corporations licensed by the Minister of Finance to engage in four types of business—entrusted purchases and sales, purchases and sales on their own account, flotation and under-writing, and invitation of sale and public sale of securities—under the Securities Transaction Law.

Overses, the scope can be much broader. Take Amsterdam, where as Daiwa's London managing director and general manager Mr. Koichi Kimura puts it, "banking licences can be obtained, there is relative freedom in foreign exchange transactions and there are tax advantages as well": for Amsterdam, Nomura's detailed list

of activities includes: extending medium and long-term purposes—only dates from Nikko, Daiwa and Yamaichi December, 1973, when Japan's with the Sumitomo, Fuji, Ministry of Finance approved bishi and Tokai banks, Eurocurrency deposits, engaging in foreign exchange banking activities by overseas similar consortium subsidiaries.

Conversely, U.S. operations (London), seem restricted to the Japanese pattern, as do those in London—houses into international although there are ways round—there is a quo—Ja

the problem here. Nomura participates in Associated Japanese commercial securities. Links like Fuji/Kle Bank (International) which ness. Links like Fuji/Kle broadens the scope of its London, Benson, Sumitomo/White

CONTINUED ON NEXT PAGE

THE "BIG FOUR"

INTERNATIONAL OFFICES

	AMSTERDAM	BANGKOK	BELGRADE	BELGRADE	FRANKFURT	GENEVA	HONG KONG	HONG KONG	JAKARTA	Kuala Lumpur	LONDON	LOS ANGELES	MANILA	MONTRAL	NEW YORK	PARIS	RIO DE JANEIRO	SAN PAUL	SAN PAUL	SINGAPORE	TOKYO
NOMURA	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*
NIKKO																					
DAIWA	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼	▼
YAMAICHI	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●



مکالمہ

JAPANESE INTERNATIONAL COMPANIES X

To Future Generations, Security



Custodian of the past
The ruins at Chichen Itza, capital of the ancient Maya civilization in Central America.

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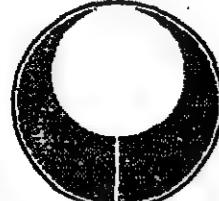
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Once the world economy begins moving forward again, the textile industry is expected to enter into further overseas investment, particularly in the U.S. and Europe.

"THE SITUATION was forecast the case of the five subsidiaries in 1971 during the Japan-U.S. textile negotiations," said Ichiro Ito, spokesman for Asahi Chemical, one of Japan's leading textile manufacturers. "Our industry abroad, few if any will be leaders claim that to-day's involved in garment manufacturing is to-morrow's Japan." For instance, of To-morrow's Japan is expected, Teijin's 25 subsidiaries, only two now have much of its are engaged in apparel manufacturing apparel goods facturing, and all of their output imported from nations is exported to the U.S. Europe and South East Asia. Another peculiarity is that these two areas accounted for overseas subsidiaries are not 75.5 per cent. of all imports limited to the 105 in Southeast of textile materials by Japan Asia. There are at least 22 in last year. In the first seven the U.S. for manufacturing purposes, 28 in Brazil, six in Australia, two in Italy and four in West Germany.

Adding to the situation is the sale of licensed technology on Japanese textile manufacturing. Of total of 106 licences outstanding last year, 21.6 per cent. were in the hands of Americans, 10.3 per cent. in the hands of Italians and 5.6 per cent. in the hands of Swiss manufacturers. The remainder were spread thinly in various countries. All of them involve textiles in some form or other. In addition, manufacturers have at least 43 non-textile related subsidiaries abroad, spread around the world.

Of 135 subsidiaries abroad in the textile field, 8 are in wool spinning, 8 in silk spinning, 21 handle purely cotton spinning, 68 handle synthetic textiles including blended products, there are 13 spinning and weaving facilities, six for nylon and one for worsted yarns. The others are involved in a variety of textile related production.

With only eight subsidiaries in Western Europe, it can be expected that the Japanese will involve ownership. In the case of Kanebo, only three of its 21 subsidiaries are 100 per cent. owned by the home management, the remainder being joint ventures with local interests. In the case of Toray Industry, with 52 subsidiaries 10 per cent. each; the remainder held by local interests. The venture is for the production of

acrylics, where Japanese textile sources say "There's room for potential profits within a particular market."

In a recent survey by the Ministry of International Trade and Industry, covering 1,295 companies with investments abroad in the textile industry, the reply to the reason for investment was least strongly towards a "search for cheap labour." But that survey covered only up to 1973. Since the recession deepened and with the release of so much part-time labour and the shortage of jobs for younger workers, that reason is no longer valid, industry sources say. The motive for new investments abroad now is figured strictly from the profit incentive, they add.

Of Japan's top fifty foreign investors, the textile industry ranks relatively high with seven on the list with over \$330m. in investments. Toray Industry ranks eighth, Teijin 12th, Thyro 22nd, Asahi Chemical 23rd, and so on down the list.

Textile investments last year totalled \$174m., 7.4 per cent. of total foreign investment by the 31st and so on down the list.

Japanese last year. In 1973 the lowest was Mitsubishi Rayon investments were \$326m., or in 47th place. By sales, Teijin

Textiles

is fifth in the top 50 with production of \$163m. last year by its subsidiaries and fifth in sales, down on the previous year, by its Sunkyong Clothing Co.

The petrochemical industry

has made sounds about estab-

lishing integrated facilities in

the Middle East, provided funds

can be raised to cover construc-

tion costs, to be followed by in-

tegrated synthetic textile facil-

ties. At present there is not a

single Japanese textile manufac-

turer listed in various govern-

ment publications as having a

manufacturing facility in the

Middle East or any of the oil-

rich kingdoms.

Teijin's second best, Husler

Teijin Corp. in Taiwan, cover-

from polymerisation to weav-

ing and knitting and had sales

of \$30.6m. last year to rank 10

on the list of top 50 sales

ventures abroad. In contrast

Toray Industry, with 52 sub-

sidiaries abroad and rankin-

eighth in the top 50, was down

the list in terms of pro-

duction last year at \$88m. T

op companies in sales was Han

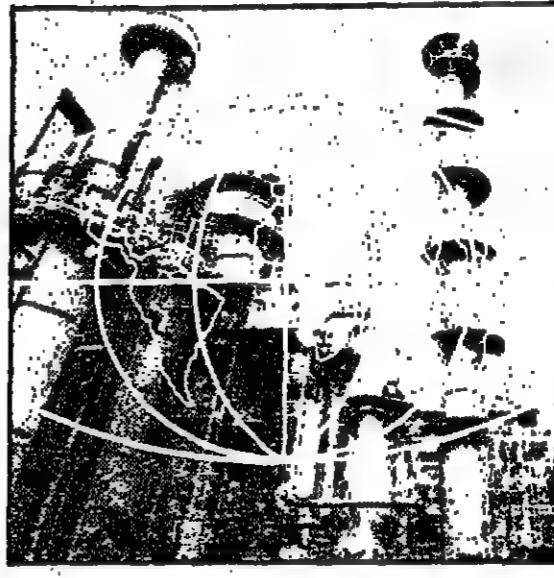
Synthetic Fiber Industry

South Korea, 20th on the sal-

list, with \$30m.

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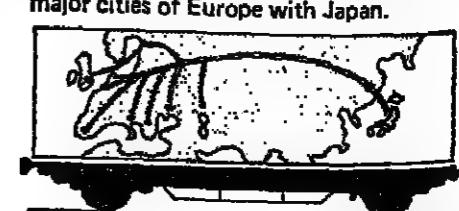


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JAPANESE INTERNATIONAL COMPANIES XI

After years of anonymity Japan's steel industry is showing a public face befitting the world's third largest producer and biggest exporter. Names like Sumitomo and Kawasaki are appearing in overseas stock exchanges and bond issue lists.

The steel industry

JAPAN'S FIVE integrated steel mills, and even some of the smaller, are appearing on the world stage in a variety of capacities. There are many reasons for this. All five companies have floated bonds on international markets in the past year, while in addition Kawasaki obtained a listing on the Frankfurt Stock Exchange in April and Sumitomo is quoted in both Frankfurt and Dusseldorf.

Steelmen explain that, in terms of a capital hunger that is already formidable and has been projected to grow at a rate which will be beyond the capacity of domestic markets.

They had particular reason to feel this in 1974. Nippon Steel, the world's biggest producer (with a peak output of more than 40m. tons of crude steel in 1973) was busy spending \$900m. on capital projects, more than twice the total of a year before.

The industry as a whole had increased its capital expenditure (on a cash disbursement basis) from \$1.65bn. in 1973-74 to \$2.7bn. in 1974-75 and was planning to spend \$3.8bn. this year. It had drawings on the Eurodollar market, so-called impact loans, of \$350m. last year after \$100m. in 1973.

Some of this may have changed now that world steel markets are depressed, and an increasing amount of steel-making capacity (including the world's largest plate mill, recently completed by Kawasaki) is idle. Steelmakers must be asking themselves if all their expansion plans are justified. What has not changed, however, is that the steel industry appears to be inefficiently financed, in comparison both with its overseas competitors and with some other industries.

Recent calculations by the Economic Planning Agency show that, as a percentage of gross value added, finance costs are 18 per cent. in Japan's steel industry, compared with 16 per cent. in the U.S. and 15 per cent. in the German industry (figures derived from 1970 annual reports). This reflects the large debt to equity ratio of Japanese steelmakers.

Machinery

This 19 per cent. compares unfavourably with such Japanese industries as motor-car manufacturers (10.8 per cent.) and the machinery-makers (14.6 per cent.).

Another EPA study suggests that the steelmakers were paying more for their money than other domestic industries last year. The average cost of its borrowed money was 11.06 per cent. compared with 10.38 per cent. for manufacturing industry as a whole and as little as .77 per cent. in the case of the chemical industry.

Also, when finance costs were expressed as a percentage of sales, the steel industry again faded the list with 6.1 per cent. was Japan's purchase in late 1970 of 45 per cent. of the oil industry and as little as 2.39 per cent. for motor-car manufacturers (ADM). (Abu Dhabi Marine Areas). The deal-cost Japan \$780m. and brought in some of the demands on capital 10m. kilolitres of oil in 1973, markets being made by the steelmakers, and the high cost profitability of the ADM venture in meeting this demand by the was reduced for Japan when the Abu Dhabi Government sharply increased its participation.

Thus, the attempt to diversify sources of capital by their dealings with the international oil majors for the future of the oil industry, were whether or not the steelmakers badly shocked by their setback at back significantly on their in Abu Dhabi, and have been expansion plans. It will no more cautious since about to include more equity coming involved in exploration issues in Japan. (Kawasaki, for production ventures where \$100m. by this method, the participation of host Government). It will also mean threats to be a exporting to foreign markets problem.

where conditions are favourable.

Capital is also moving in the opposite direction, from steel companies outwards these days.

There has been a gradual change in arrangements in recent years. The situation used

to be that trading companies secured supplies of raw materials, acting as agents for the steel industry. Thus if investments were made in mining projects, they were invariably made by trading companies and were usually at a low level such as the 10 per cent. stake jointly held by Mitsui and C. Itoh in the Mount Newman iron ore mine in Western Australia.

The first change observed in

recent years was that Japanese capital began to play a more crucial role in bringing projects to production. A notable example is the 30 per cent. of the Bobe River project's capital subscribed by Mitsui.

Now suddenly the steel companies are taking of taking a stake in mining projects themselves. For instance, Kawasaki is involved with four trading companies in planning a mine at Wologosi, Liberia (in which a 300m. billet bar mill in the majority interest would be held by American and local employees). Work has also begun in Qatar in which Kobe steel has a 20 per cent. stake (and Tokyo Boek another 10 per cent.). It is intended that the annual pro-

duction of 300,000 tons will be shipped to Japan.

Several other schemes are under consideration. They include a joint venture involving Nippon Kokan in British Columbia, a project in Saudi Arabia in which Nippon Steel is involved, and one in Western Australia in which the consortium would include all five Japanese mills.

There is also Kawasaki's cliff-hanger at Tubarao, Brazil. But at the present stage it does not look as if many of these projects will materialise. The commercial logic has to be overwhelming to compensate for the convenience—and security—of domestic expansion.

The much more spectacular development, meanwhile, is that the steel industry is beginning to manufacture abroad: semi-processed and crude steel which will be an integral part of their fully integrated operations. Thus, Kawasaki will commission a 3m. tons a year sintering plant in the Philippines in January 1977. Work is well advanced on the \$230m. project, which will give Kawasaki 600 Filipino employees. Work has also begun on a \$200m. billet bar mill in Qatar in which Kobe steel has a 20 per cent. stake (and Tokyo Boek another 10 per cent.). It is intended that the annual pro-

Peter Duminy

Since the Arab oil embargo and the subsequent sharp rise in oil prices, Japan has redoubled its efforts to secure a share overseas in the search for and production of the oil it lacks at home:

Hunger for oil

JAPAN FIRST began to grow uneasy about its dependence on the international oil majors for energy supplies as long ago as the late 1850s. It was at that time that Arabian Oil Company, the country's first and most successful venture in overseas oil extraction, began drilling on concessions in the Fortune Zone between Saudi Arabia and Kuwait. Arabian Oil (whose shareholders include the government of Kuwait and Saudi Arabia as well as a group of major Japanese energy consuming companies) now produces about 14m. kilolitres of oil a year or some 5 per cent. of Japan's total annual crude oil consumption.

An ambitious but in the end disappointing venture involving an established Middle East field ended the list with 6.1 per cent. was Japan's purchase in late 1972 of 45 per cent. of the oil industry and as little as 2.39 per cent. for motor-car manufacturers (ADM). (Abu Dhabi Marine Areas). The deal-cost Japan \$780m. and brought in some of the demands on capital 10m. kilolitres of oil in 1973, markets being made by the steelmakers, and the high cost profitability of the ADM venture in meeting this demand by the was reduced for Japan when the Abu Dhabi Government sharply increased its participation.

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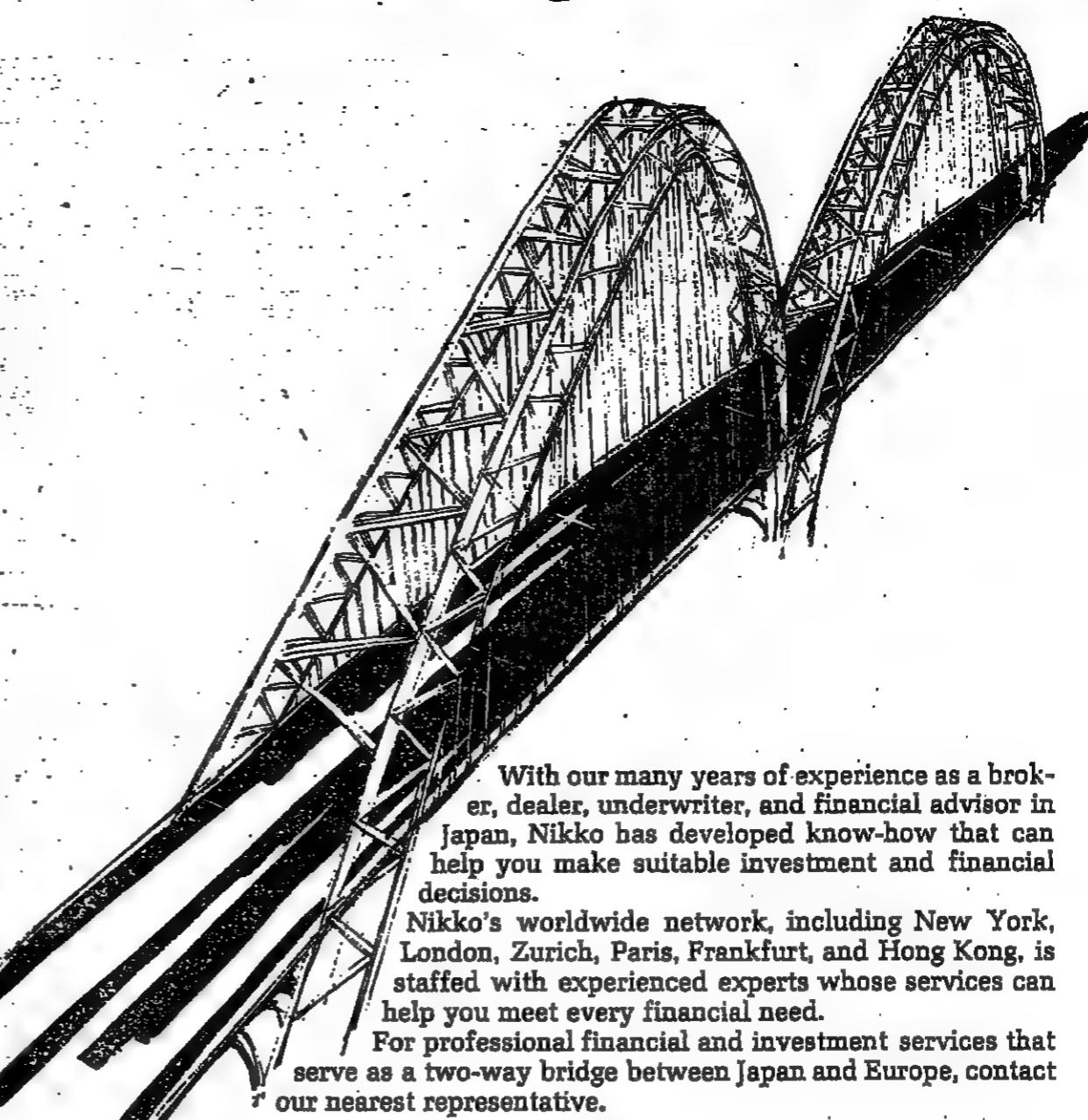


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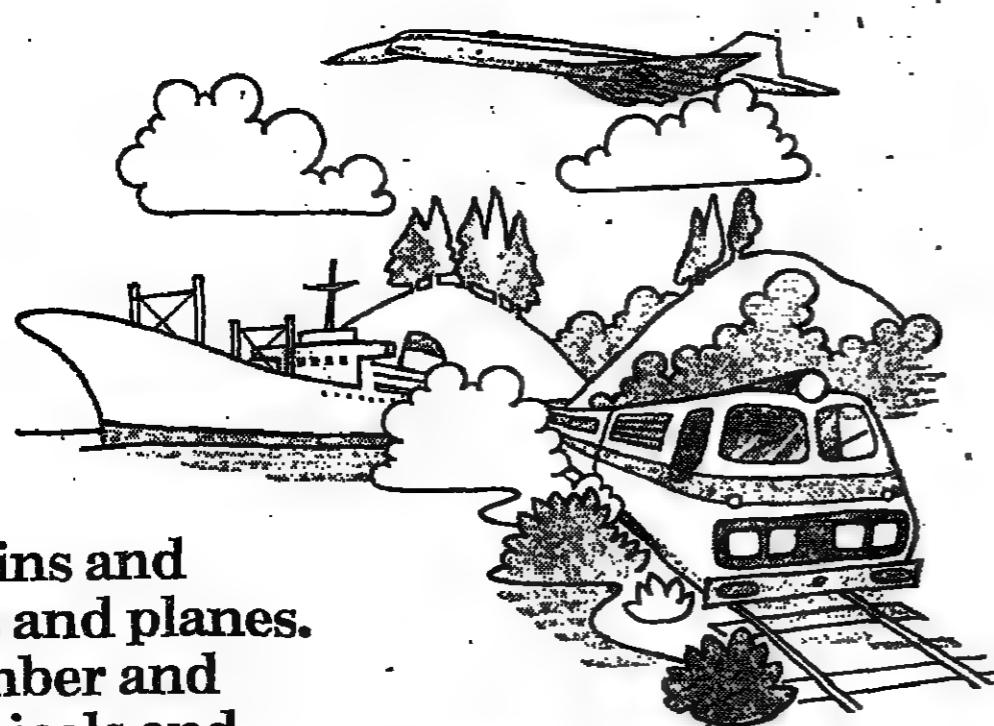
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JAPANESE INTERNATIONAL COMPANIES XI



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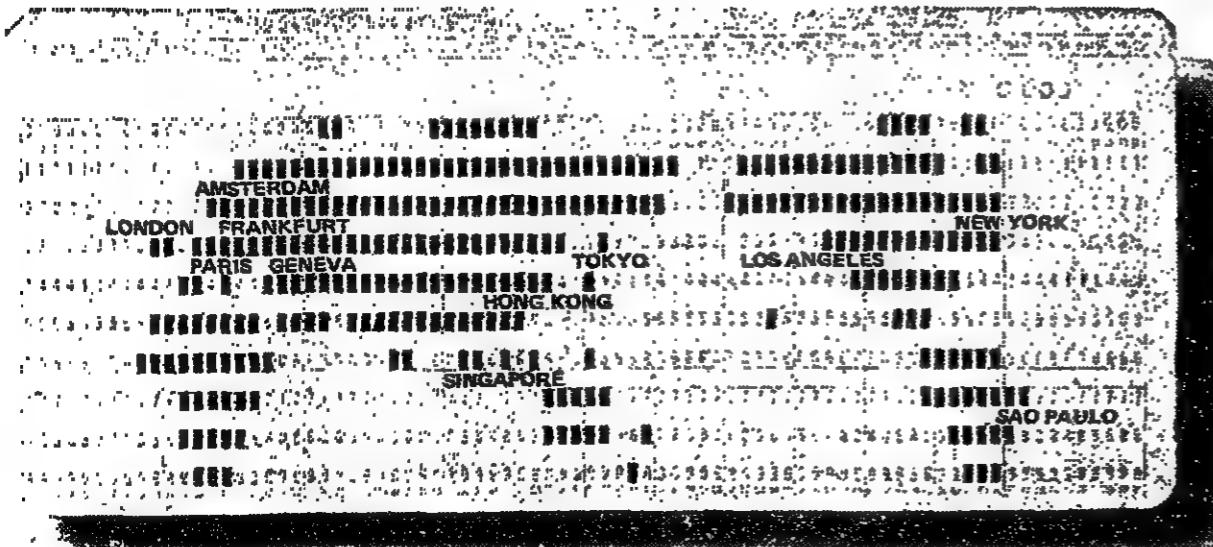
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Japanese companies are among the most active borrowers in the international capital markets this year. They are thought to have raised about \$1.15bn. between January and October on the bond markets alone.

Heavy borrowers

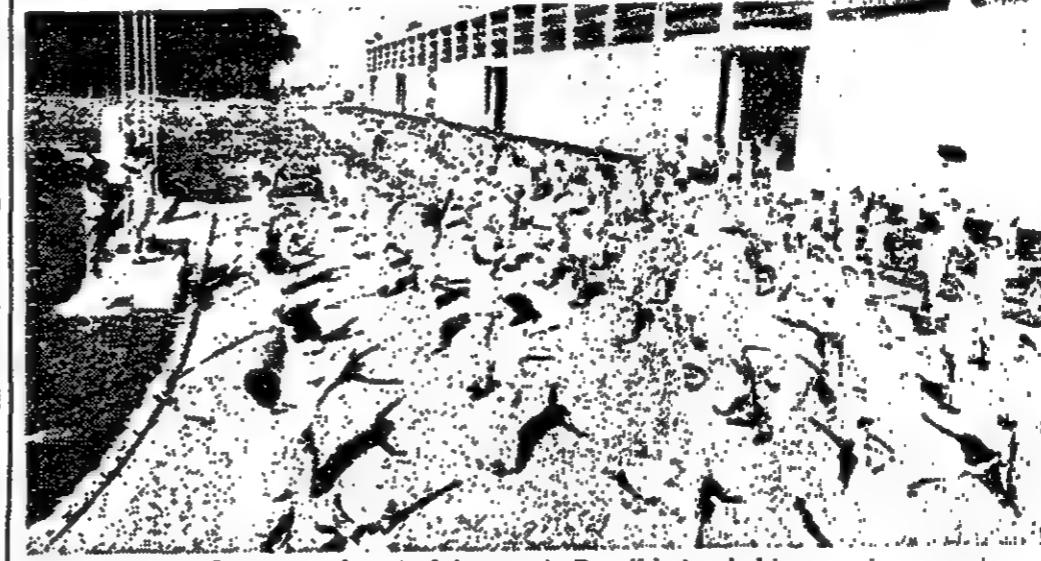
THE BACKGROUND to the able than in the past on borrowing was switched to the top sentiment. Japanese heavy overseas borrowing by which takes the form of D-mark sector. With the closure of the D-mark bond market to foreign borrowers the country's continuing current account and balance of payments deficit. Although the Japanese corporations' foreign fund raising operations can perhaps best be judged from the way payments deficit during the Japanese fiscal year 1973-76 companies arranging loans in the Middle East to jump the borrowing queue. The rationale behind their policy of allowing issues by Japanese companies on which were managed by Arab houses to occur simultaneously (or almost simultaneously) with issues elsewhere was that the so-called "Arab issues" would be placed entirely in that part of the world. In fact this tended not to occur, for even if a large proportion of the primary placing was restricted to the Middle East, a large number of bonds certainly found their way back through the secondary market onto the European scene in the immediate aftermath of the

As in previous periods of balance of payments deficit the Japanese authorities have given every encouragement to Japanese companies to borrow abroad; and, although a large proportion of the proceeds are designed for eventual use outside Japan, they have probably all been repatriated so far. Japanese corporate borrowings There is no prospect at this stage of a cut in the extent to through Europe to New York, which these borrowings can After a couple of unfortunate times, while there is some evidence that the Ministry of Finance is looking more favourably on the Eurobond market last

THE geographical spread of Japanese corporate borrowings has been the normal maximum maturity which has been prepared to accept throughout most of the year. Partially to get round this straitjacket imposed by investors, five years has been the maximum maturity for equities. The maturities on equities traditionally run fifteen years but conversely bonds taken place in the first few years of the

Apart from the longer maturities possible, the attractive convertibles from the Japanese corporations' point of view are quite simply the expansion of their equity capital which is still notoriously low by western standards. A further aim is the reduction of their cost of funding. The saving on a convertible issue as against a straight bond issue is between two and three percentage points per annum.

Interestingly, the trouble some Japanese companies which have been reported internationally, not caused Japanese companies to stop making equity issues overseas: Asahi Chemical is reportedly planning a convertible issue on the Euro market later this month. Mary Camp



Japanese companies list their stocks on overseas stock exchanges mainly to boost their image and increase their chances of borrowing foreign funds. Listing also helps to publicise names and products.

Overseas listing

ON OCTOBER 1, 1974, a total of 53 Japanese companies listed in 14 overseas stock exchanges, according to a survey made by the Tokyo Stock Exchange.

Except in Paris, where listing of stocks issued in Japan is required, most of the stocks are listed in the form of ADR (American Depository Receipt), IDR (International Depository Receipt), EDR (European Depository Receipt), BDR (Bearer Depository Receipt), HKDR (Hong Kong Depository Receipt); CDR (Curacao Depository Receipt), CDR (Continental Depository Receipt), GBC (German Bearer Certificate) and GBC (Global Depository Certificate).

One of them Honda Motor Company, said it was planning to issue new shares at the time and the new rules of the London Stock Exchange required the holding of a general meeting of shareholders to approve the issue, whereas under the Japanese commercial code only approval of the Board of Directors was necessary. Honda discontinued the listing of its stocks in London because it did not want to bear the additional cost of calling a shareholders' meeting.

Since the last survey of the Tokyo Stock Exchange was made 11 more companies have listed their stocks, mainly in Amsterdam, Frankfurt, Düsseldorf, Brussels and Antwerp, Antwerp (4), Düsseldorf (4), Vienna (1), Far East (1) and listed its stocks in the form of ADRs, on the Vancouver, Toronto, Montreal and Midwest (Chicago) stock exchanges. Its stocks are now listed on 14 overseas exchanges.

When Sony announced the listing of its stocks in Chicago in October last the company said it took the measure because trading in the stock there had increased sufficiently to rank it among the 10 most active stocks. The company said listing would benefit investors and dealers there, as it would mean more company information for them.

The company also said listing of its stocks overseas would improve its image among both investors and consumers and better wanted them to be known in the same month.

Saburo Matsuki

C. give the company better opportunities of raising funds in capital markets overseas by issuing and Kamman Stock Exchange. Four companies listed in the period between May, 1973, and February, 1974, following the tightening of the rules of the Exchange.

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Saburo Matsuki

Australia: build-up to a showdown

From KENNETH RANDALL, Canberra, November 11

THE CONVENTIONS of West year process of Parliamentary minister-style Government were evolution. turned on their ear in Australia to-day, as they have been so persistently in the past two years. But where the previous examples were the work of politicians, to-day was the work of the Viceroy, Sir John Kerr. The Governor-General, sacked the elected Government in the name of the Queen, and in Mr. Fraser declared to-night defence, he insisted, of the "He has acted in accordance with his duty under the Australian constitution."

Only once before in Australia has the monarch's representative dismissed a Government.

That was in 1852 when Sir Phillip Game, as Governor of New South Wales, sacked the Parliamentary Government in Australia has been a blend of Mr. Jack Lang, then of Westminster convention and Premier of the state, largely local legislation for 75 years, with because of its decision to neither component dominant repudiate foreign debts. The Mr. Whitlam overstates the scars of that conflict have never strength of established convention faded but they have been no fish in the local context, Mr. deterrent to Sir John Kerr.

"This is a matter," he declared to-day, "on which my own mind is quite clear, and I am acting in accordance with my own clear view of the principles laid down by the constitution and of the nature, powers and responsibility of my office." The Australian constitution is a technical legal document—an Act of the British Parliament, in fact—and Sir John Kerr is an eminent jurist. History will have to judge the appropriateness of his juridical pronouncement to-day.

On every issue of substance in the affair, the Governor-General's view was directly at odds with the Prime Minister's. That in itself will be a central issue of the forthcoming election campaign. In the eyes of Mr. Gough Whitlam and the Labor Party, Sir John Kerr's legalism is a reversal of a 200-Governor-General's

According to the constitution, the executive power of the Commonwealth is vested in the Senate, under Mr. Billy Snedden, Queen and is exercisable by the took the unprecedented action in the Senate of refusing sup-



In Sydney (left) demonstrators took to the streets yesterday to protest at the removal of the Prime Minister while in Canberra the ousted Mr. Gough Whitlam (right) addressed crowds outside the Parliament building.

there is not the slightest legal doubt of it.

But, until last year, the essential conventions to go with such a system were carefully observed and even updated funds and advised the Governor-General to call the elections when necessary. When proportional representation was introduced for Senate elections in 1949, for example, it was quickly established that casual vacancies (filled by state Parliament appointments) should maintain the pre-existing party balance.

The conventions were eroded, ironically, by excessive stability—23 years up to 1972 without a change of government. When

the change did come, perspectives on both sides were distorted as a result of their having been formed only in Government, or only in Opposition.

In April last year, the Opposition, under Mr. Billy Snedden, the Senate for two Labor Party senators (one was elevated to the High Court bench, the other died).

must be general elections to resolve the situation. Sir John says frankly in to-day's statement that he would have rejected any other advice, even though it meant withdrawing Mr. Whitlam's commission as Prime Minister so that "he would not be Prime Minister and not able to give or persist with such advice."

Now, the 29th Australian Parliament is dissolved on the constitutional grounds that it was deadlocked. In the end, it was not the withholding of supply but the Senate's failure to pass 21 other Bills which constituted the basis for dissolution.

Mr. Bob Hawke, the President of both the Labor Party and the Australian Council of Trade Unions, warned solemnly to-night that "Australia is on the edge of something quite terrible. We don't want violence in the industrial labour movement which makes nonsense of the general business and stock exchange reaction to-day. Apart from the fact that it will be three to four months before an operating government can begin

Essentially, what is now in question is the convention that the Governor-General does not make political judgments: "The decisions I have made," Sir John Kerr said to-day, "were made after I was satisfied that Mr. Whitlam could not obtain supply." He satisfied himself by discussions with the party leaders and by "having regard to (their) public statements."

Mr. Whitlam argues that the Opposition senators or at least the necessary two of them would have cracked before the Government ran out of money.

Having made up his mind, Sir John consulted Sir Garfield Barwick, the Chief Justice of New South Wales chose to send non-Labor replacements to the Senate for two Labor Party senators (one was elevated to the High Court bench, the other died).

Even with a further "fair go" reaction in their favour, Labor's chances of winning the election remain remote. The milling, improbable, emotionally pro-Labor crowds

Having decided that there

part in the struggle for the electorate over the next four weeks. With two supreme egotists contending for the prime ministership, there will be no flinching from the personality clash. Mr. Whitlam and Mr. Fraser have already made that clear over the past month. And despite yet another convention, there can be little doubt, either, that the institution of the Vice-Regency will be stayed as never before in a political contest.

So short

If they have a serious problem, it may be that the election campaign is so short that the emotion of the moment may tend to swamp the appeal of a claim based, as Mr. Fraser put it day, on "three years of grossly incompetent and damaging economic mismanagement."

If the election confirms Mr. Fraser as Prime Minister, however, he faces a reaction from the industrial labour movement which makes nonsense of the general business and stock exchange reaction to-day. Apart from the fact that it will be three to four months before an operating government can begin

If Mr. Whitlam has expressed the view that public reaction will at least ensure that an action like Sir John Kerr's to-day can never be repeated. But his shock and animosity at the Governor-General's intervention was undisguised.

It is less than 18 months since

Mr. Whitlam proposed Sir John Kerr's name to the Queen as his choice of Governor-General to replace Sir Paul Hasluck. Sir John's appointment in July last year was well received in practically all quarters.

Born the son of a boilermaker in Balmain, a working-class suburb of Sydney, John Robert Kerr had carved out a brilliant career at the Bar, capped with his appointment as Chief Justice of New South Wales.

Sir John's political connections were all on the Labor side of the spectrum, but markedly on the Right—so much so, that even last year he was regarded with suspicion by the Left. They dubbed him a "groupie"—a term reserved for the anti-Communist industrial group supporters of the 1950s who eventually broke away from the Party to form the Democratic Labor Party.

There are few more disparate issues in the Labor lexicon than the trade unions as the vital trade-off for their support of wage restraint policies and compulsory arbitration. It seems

however, that in to-day. There may be more

specific issues will play much after the next few weeks.

Letters to the Editor

Corporation tax must go

From Mr. B Cole

Sir—One of the considerations in discussions of Sandlines and taxation accounting is the calculation of profit for tax purposes. The present stock appreciation relief is a crude and very unsatisfactory attempt to avoid taxation on unreal profits. Whether or not a Royal Commission is set up, it is clear that in the next few years a great deal of thought and debate will be devoted to refining the measurement of taxable corporate profits.

I would like to suggest that his relief could be better applied in a quite different direction, namely in a complete rationalisation of the tax system in a way which would abolish all taxation of corporate profits. It is generally agreed that our tax system is too complicated, and that we have too many civil servants. The inland Revenue in particular is overworked and understaffed. A simplification of the system could improve this situation, produce more open government and contribute to greater efficiency in the whole economy.

The only taxes which are necessary are income tax and VAT, that is tax on income, representing ability to pay, and on spending, being consumption of national resources. Income or tax purposes could be widened in scope to include gains (adjusted for inflation), inheritance, capital gains, etc., while VAT should reduce specific excise duties and particular corporation tax.

The case for the abolition of corporation tax seems irrefutable. Company profits are not comparable with personal income, and it is only dividends that need to be taxed. Retained profits are investments, and it is surely madness to tax investments in our present situation. What is more, the investment tax are those made by efficient companies, those who make profits, inefficient companies which take losses and have to borrow to survive or investments, are not subject to this tax. In economic terms this represents transfer of resources from

those who can make good use of them (in the national interest as well as the interests of shareholders and employees), to those who can only misuse them.

It will not be easy to achieve this change. There are many class attitudes involved, much ignorance and mistrust, as well as the practical problems of breaking new ground in national taxation policy. Many of these problems are likely to be faced in the process of applying Sandines to taxation; let us not waste time on this process, which is in the end with a fundamentally bad principle. Let us use the time and effort instead to make the fundamental change to an economically sound society.

The tax should be trusted to know just what it pays in tax and to understand it. Let us not let the IC1 or British Leyland be not the example of the managing director's salary or the shop steward's wage—or the shareholder's dividend.

John Marks, Trebor House, Woodford Green, Essex.

Help for small firms

From The Chairman, Brian Woodhead and Co.

Sir—Mr. C. M. J. Richardson's letter (November 4) will no doubt arouse considerable discussion; may I contribute a different view?

I believe there could be serious drawbacks if Government were to pay 50 per cent of all consultancy fees for smaller organisations (as opposed to special public interest "rescue" operations). The attitude of the client is crucial to any consultancy project. Only if he can be persuaded to employ consultants on their reputation for giving value for money is he likely to have the right attitude. It will not help if he, perhaps reluctantly, accepts Government participation in what may be a delicate operation on the heart of his business or sees consultancy as just a Government hand-out.

Consultancy services usually sell on economics of installation, perhaps of costing systems, computers, structures, strategies, marketing models or some other desiderata. Long ago they sold on the economics to be achieved by production incentive schemes, and labour savings reports spelled out the reductions in wages bills resulting from the application of piecework schemes. Government subsidy, if it is to be applied, will almost certainly be available only to those assignments, which can demonstrate crude savings; if the scheme is to be available to small companies only, we run into difficulties of definition, as IC1 people know well what is a small company? Of course there must be some scrutiny of the consultant's organisation, membership of the MCA? That would preclude some illustrious practitioners; it would be equally valid to make AA membership a qualification for bus drivers.

The biggest obstacle in the way of using consultancy services in the small company, apart from credibility, is cash flow. Although a good consultancy job can generate a return on investment comfortably above most capital projects, and its cost can be treated as a revenue expense, small companies often bid at the apparently high cost and its compressed impact. The charm of Government subsidies lies in halving the impact, not in justifying the use of consultancy.

Selective application of state aid to particular industries is a nonsense, because of the same trap of definition. The sturdy independence of small businesses eschews bureaucratic aid—how much would it cost the tax-payer to pay £100 worth of fees? And what would the effect be on the people who now provide help amicably to the small company at comparatively low cost? The sturdy independence of small businesses eschews bureaucratic aid—how much would it cost the tax-payer to pay £100 worth of fees? And what would the effect be on the people who now provide help amicably to the small company at comparatively low cost?

Complete ownership by workers, however, (even supposing they wanted this), in serially reducing the mobility of capital would inhibit innovation and new ventures. Perhaps the people who are concerned with the profitability and survival of small companies would be grateful for less state intervention, rather than the support of consultancy services through association.

We will always be on the lookout for advice when it can justify itself; from the state, free help with the clerical burden of VAT

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Code of conduct launched for car repairers

BY ELMOR GOODMAN

A NEW CODE of conduct for the car repair trade has been launched by the Vehicle Builders and Repairers Association, which called on the Government yesterday to introduce a licensing system for garages dealing in accident repair work.

The association, which claims to represent 70 per cent of the accident repairers in this country, wants the Government to start licensing vehicle repairers in the same way as it licenses employment agencies. Only by doing this, the association says, will ill-equipped "rogue" garages be prevented from handling repair work.

The VBRA's new code, which was welcomed by the Office of Fair Trading, formalises the terms of practice already offered by many of the association's members. Even so, by com-

parison with the rest of the motor trade, it is a big step forward.

The code provides for a written estimate of the cost of repairs to be submitted to customers. If the estimate proves too low, the garage must get the customer's permission for the extra work. Similarly, repairers will have to provide customers with invoices separating the cost of labour from the cost of materials.

VBRA will also accept responsibility for vehicles in their charge and will guarantee all work and materials for at least six months or 6,000 miles of use. The guarantee may be extended if the vehicle has been off the road for a prolonged period and can be transferred to a new owner if the car is sold during the period of guarantee.

The VBRA has also undertaken that if a dispute arises between a customer and a member, the customer can submit the complaint to the association's conciliation service. An independent examiner from the Institute of Automotive Engineers Assessors will try to produce a settlement based on the facts at his disposal and, if necessary, an examination of the car.

The fees of the examiner will be paid by VBRA. A contingency fund has also been set up by the association to meet any settlements suggested by the examiner in cases where the member has caused damage.

If conciliation does not result in a settlement, the customer can ask for an independent judgment from an arbitrator appointed by the Institute of Arbitrators from a panel approved by the Director General of Fair Trading.

Dan-Air seeks to reduce Swiss fares by 15%

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

DAN-AIR, the UK independent airline which runs a scheduled air service between London and Berne, Switzerland, is seeking to cut the fare by about 15 per cent, equivalent to a saving of about £12.40 on the economy return rate and £3.90 on the monthly excursion rate.

The airline says it uses HS-748 turbo-props on the route instead of One-Eleven jets. The route is operated profitably with lower fares.

Middle East art fund drops Cayman Is. plan

BY MICHAEL THOMPSON-NOEL

PLANS to launch a \$25m. art investment fund aimed at Middle Eastern buyers have been abandoned. The Middle East Fine Art Investment Company, whose directors include leading figures in the London art market, was to have set up a Cayman Islands-based fund to funnel Middle Eastern and Gulf capital into the London and international art markets.

Instead, says Mr. Charles Farrell, chairman of the Compagnie de

Fine Arts and one of NEFA's directors, the company will now manage its clients' investments direct. The chief interest so far

has been shown by Kuwaiti buyers over the line of the first leg, that at one point they lost a man overboard. The incident occurred when changing a head-

gear which fell on top of the foredeck crew, knocking one over. However, he was quickly recovered.

FT CLIPPER RACE

Storms hit Great Escape

Financial Times Reporter

THE DUTCH boat The Great Escape was experiencing severe storms off the Kerguelen Islands yesterday as she made her way through the Indian Ocean in the

Financial Times Clipper Race to

Australia and back. Her position at noon GMT on Monday was 43° 10' south, 58° 20' east when she reported steering damage and slight slackness in the rudder shaft bearing. The day before the radio operator Sjerp Noord had badly bruised his ribs after he had fallen onto the deck when working up the mast.

There has been no report from the Italian boat CS e RE II since October 29 but she is thought to be taking a very southerly route and is said to be notoriously difficult for radio communications.

It has now been admitted by the Great Britain II crew, winners over the line of the first leg, that at one point they lost a man overboard. The incident occurred when changing a head-gear which fell on top of the foredeck crew, knocking one over. However, he was quickly recovered.

APPOINTMENTS

Changes at Fielding and Platt

Mr. Leslie A. Spooner has been appointed engineering director of FIELDING AND PLATT and Mr. H. John H. Pugh has joined the company as manufacturing director. The parent concern is Redman Heenan International.

Mr. J. B. Brightouse has been appointed managing director of BROOKE BOND OXO in succession to Mr. Norman Blagham, who will be leaving the group at the end of the year at his own request.

Mr. Maurice Bonnet has been appointed president du directoire of BANQUE DE LA SOCIETE FINANCIERE EUROPEENNE. He replaces Mr. Peter Hartmann who for personal reasons has asked to be relieved of his duties. Mr. Bonnet will continue in his capacity as president and general manager of the International Nuclear Credit Bank.

Mr. Bob Wixey, managing director of Hempsalls of Tuxford, has been appointed a director of UNITED AGRICULTURAL MERCHANTS, which is a subsidiary of Unilever.

Mr. Derek H. Morrison-Jones has retired as a director of DEVELOPMENT SECURITIES.

Mr. Peter Raven, joint managing director of Ultramar Golden Eagle, has been appointed president of AMERICAN UTRAMAR and will be resident in the group's operational headquarters located outside New York City for two years. Mr. Edward Hall has been appointed deputy managing director of Ultramar Golden Eagle, the UK marketing subsidiary of the Ultramar Group.

Mr. Howard James has been appointed to the Board of WESTERN AUSTRALIAN INSURANCE as executive director.

Mr. Derek Rogers has been appointed to the Board of IMI OVERSEAS INVESTMENTS and will act as IMI territorial director in Spain. He will be responsible to Dr. T. A. J. Lamb, IMI overseas director.

Mr. W. K. Tyler has been appointed a director of LEYS MALLEABLE CASTINGS with specific responsibilities as works manager, Lincoln, and administrative services manager for the company, which is the largest subsidiary of Ley's Foundries and Engineering.

The appointment of Mr. W. Dekker, chairman and managing director of Philips Electronics, as a member of the Board of NV PHILIPS GLOEELAMPENFABRIEKEN in Eindhoven from April 1, 1976 will be proposed to an extraordinary meeting of shareholders on December 4. It is intended to appoint Mr. G. Jelof as chairman and managing director of Philips Electronic and Associated Industries as from April 1.

The Bowring Group and Mollers (Insurance Brokers) Pte. have formed a joint company in Singapore named BOWRING MOLLENS PTE. The Board consists of Mr. L. A. Stoddard, Mr. P. L. Ekersley, Mr. D. J. Cowley (managing director), Mr. H. H. Holgate and Mr. M. S. Robson.

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The Trustee,
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Amsterdam, November 5, 1975.

Herengracht 462.

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COUNCIL, issued 29/10/75, due 28/12/75
at rate of £1.64*. Total £1,640.
£1.64 and there are no other bills outstanding.

CITY OF BRISTOL BILLS
1/2m. issued 12/11/75, due 12/1/76
at rate of £1.71*. Total £1,710.
£1.71 and there are no other bills outstanding.

LOCAL AUTHORITY BILLS
£290,000 CANNOCCH, CHASE DISTRICT C
2/2m. issued 19/11/75, due 28/1/76
at rate of £1.71*. Total £1,710.
£1.71 and there are no other bills outstanding.

METROPOLITAN BOROUGH OF
WIGAN BILLS
£1,500 issued 12/11/75, due 12/1/76
at rate of £1.64*. Total £1,640.
£1.64 and there are no other bills outstanding.

SUFFOLK COUNTY COUNCIL BILLS
£1,200 issued 12/11/75, due 12/1/76
at rate of £1.64*. Total £1,200.
£1.64 and there are no other bills outstanding.

WELWYN HATFIELD DISTRICT
COUNCIL BILLS
£500,000 issued 12/11/75, due 12/1/76
at rate of £1.71*. Total £500,000.
£1.71 and there are no other bills outstanding.

NOMINAL value of bonds remaining in
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terms in respect of the said amendment.

Nominal value of bonds remaining in
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Currency Units.

We inform the subscribers that the
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Currency Units, which amount is due for
amendment on 15th January 1976, is
in complete accordance with the
terms in respect of the said amendment.

Nominal value of bonds remaining in
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Currency Units.

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Currency Units, which amount is due for
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terms in respect of the said amendment

Indonesia wants foreign help in developing its capital markets, yet overseas banks there have recently been criticised. Michael Blanden examines the contradictions.

Mixed emotions behind Indonesia's welcome to outside expertise

FOREIGN banks operating in Indonesia came in for some pointed words of criticism from the country's central bank governor recently. His main message, in a speech at the opening of the new premises of European Asian Bank in Jakarta, was that they should spend rather less time and energy chasing the business of big international companies and more helping the small and medium-sized local entrepreneurs.

In a country where the numbers of foreign banks are limited—only 10 operate there—and their activities subject to fairly extensive restrictions vis-à-vis the local and State banks, the remarks of Mr. Rachmad Saleh provide an example of the contradictions which run through Indonesian politics and economic development.

ON Resources

Indonesia has considerable natural resources—particularly, at present, oil—and a large and rapidly growing population. To fulfil its vital development programme, the country desperately needs to retain the confidence of international investors and bankers; at the same time, there needs to sustain the country's own self-confidence, and the two aims are not necessarily compatible in all circumstances.

The Government of President Suharto tries to present a picture of an advanced "developing country" with a capital city which enjoys full modern amenities. Yet, in spite of the growing number of high-rise buildings appearing in Jakarta, this is not true. Basic facilities, such as the telephone system, are inadequate, and the lights go out quite often as a result of the overloading of the electricity network.

More seriously from the point of view of banking operations and international investment, Indonesia has a good way to go before it reaches western internationally accepted standards of financial activities and commercial morality. The country has effective public capital markets, and the authorities are anxious to draw on foreign expertise to help develop both the short-term debts in the international markets.

The administration, moreover,



President Suharto of Indonesia: his Government desperately needs to retain the confidence of international investors but at the same time has to sustain the country's self-confidence

though large and absorbing a high proportion of the better-quality trained personnel, is overextended, with the top technocrats carrying too much weight of decision-making. Many of these problems came together in the major crisis which the country faced earlier this year with the Pertamina oil and development corporation.

Pertamina's inability to meet its commitments on foreign short-term debts has brought about changes that seem likely to mark a major turning point in relationships between the Government and the State enterprises. The quick official reaction to prevent loss of confidence, with the take-over of the corporation's liabilities, has probably prevented serious damage to the country's international reputation. Indeed, the central bank has been

confident of its ability to fund the short-term debts in the international markets. It is arguable, too, that, with

to the balance of payments and already, the task is a heavy one.

This situation, as well as growing economic nationalism, is one of the reasons for increasing sensitivity about the problems of raising the level of indigenous business activity. Emphasis on encouraging the growth of the "pribumi" (ethnic Indonesian) share of production is seen in attitudes towards the local Chinese community, which, as elsewhere in the region, has a strong economic position, towards the distribution of bank finance, and towards foreign investment.

Moreover, details of the Pertamina situation, apart from the direct problem of the debts, have illustrated other aspects of the country's problems. One of these, the Krakatau steel project, was highlighted in a recent edition of the Australian-published *Bulletin of Indonesian Economic Studies*, which pointed out that this project, after a highly chequered history, is likely to be considerably cut back. It also pointed out that, while the industrial development there was still in an "embryonic" stage, facilities such as housing and social amenities were at an advanced stage of construction.

This has aroused comment locally about the need to restrain luxurious and expensive consumer spending patterns among the limited number of people in a position to afford them at a time when the urgent need is to raise the general standard of living. One of the main points of Repelita II, the country's second five-year development plan which started in 1974-75, is to improve social and living standards. And it is recognised that, with a population of some 130m, growing at a rate of 2.3 per cent a year, and with substantial problems of under-employment regime.

out the extensive freedom of operation which Pertamina enjoyed under General Ibnu Sutowo. Its president-director, the dramatic growth of the Indonesian oil industry and the extensive development undertaken by the corporation would not have happened. Nevertheless, the outcome of the corporation's free-wheeling development has been a serious blow for the country which still poses a threat to its stability and continued development.

As a result the Government, through the Bank of Indonesia, has to find some \$1.5bn. of foreign medium-term loans to fund Pertamina's external short-term borrowings, and there is concern also over the status of its \$800m. long-term external borrowings and substantial internal debt.

The situation has directly hit the Government, which has lost some \$800m. of oil revenues which Pertamina was permitted to keep, as well as being a blow

Industry 'needs to explain its role'

By Nicholas Leslie

GREATER ENERGY and clarity should be applied in bringing home to the community, particularly to young people in their last years at school, the essential role of industry and commerce in producing the community's wealth "and also the challenge of a vocation in coming into industry and commerce and involving their fellow-men in creative work."

This is one of four essential principles to which Mr. John Garnett, director of the Industrial Society, feels attention should be paid for the future of the country. In the annual report of the society's council for the year to June 30 published yesterday, he also highlights the need to encourage people to play a full democratic part in their union by attending meetings, voting for officials and speaking up for what they think is right.

Mr. Garnett also stresses the importance of communications. He says people need to know how their organisation is performing and how they can contribute to their own prosperity. This calls for "the provision of information in an understandable form about the productive use of all resources."

The society, with representatives of management and unions, has 11 regional trade union officers on its council, so membership last year rose from 12,415 to 13,306. Its total income rose from £1.18m. to £1.45m., of which £1.17m. derived from income from training and advisory services.

Opportunities

For all these reasons, therefore, the signs are that there will be greater control exercised over the development of the Indonesian economy and greater emphasis on establishing more effective local markets and lessening dependence on imported skills.

The eagerness of banks to invest in the country and of manufacturers to gain a share of the potentially large market there is sign enough of the considerable opportunities for long-term growth seen in a country with substantial natural resources and an apparently stable if authoritarian political

More complaints through Airline Users' Committee

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE AIRLINE Users' Committee, set up some time ago by the Civil Aviation Authority to single category, 43 per cent, is investigating complaints against "flight arrangements"—airlines and travel organisers in this country, is becoming increasingly recognised by the public and as a result the number of complaints it is receiving is growing.

Complaints about fares accounted for a surprisingly small proportion of the total, about 23 per cent. The rest covered such matters as conditions of cabin service and of airports, and timetables, baggage handling and surface arrangements.

The complaints were also balanced between types of carrier, with 213 being directed against the airlines, both scheduled and charter, and 229 against offending airlines and agents. The airlines, as well as the travel organisers holding air travel licences issued by the Civil Aviation Authority.

Bankruptcies may reach record total this year

BANKRUPTCIES in Britain have risen to the highest level for 50 years, and are still rising, according to Professor Glyn Davies, of the University of Wales Institute of Science and Technology.

"Our present bankruptcy crisis is by far the most dismal in living experience, with nothing approaching it even in the depths of the depression of the 1930s," he warns in the journal *The Banker*.

Professor Davies adds that far more companies are now failing than at any time since the First World War.

Only once between 1919 and 1973 has the number of bankruptcies risen over 5,000—in 1953. Yet even then the figure was short by some 558 of the record 5,604 last year.

The latest figures indicate the peak has not yet been reached, says the professor. This year's total could top 7,500. "Nineteen seventy-four pre-1973 and £8,358 last year.

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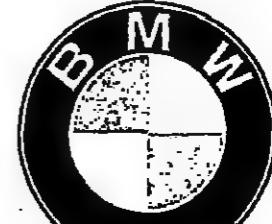
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COMPANY NEWS + COMMENT

Arenson down but orders now improving

TURNOVER OF office furniture and equipment manufacturers, A. Arenson (Holdings) fell from £7.85m. to £6.44m. in the year to July 31, 1973 and taxable profits fell sharply from £894,000 to £118,000 after an advance from £224,000 to £204,000 at half-year.

Chairman Mr A. Arenson, however, reports a "welcome improvement" in order intake over the past two months. While taking a cautious view as to the sales pattern immediately ahead, constructive steps are being taken to increase turnover and profit and to ensure that the company will be able to take immediate advantage of any upturn in world trading.

Profit for the year is after writing off £220,000 pre-operating expenses incurred in the second half in setting up the U.S. operation, extending markets and developing facilities in Europe, and setting up new "President Works" in St. Albans.

Fully diluted earnings per 100 shares are shown to have fallen from 48p to 28p. The dividend total is raised from 1.79125p to 1.9115p with a final payment of 1.2820p net.

After a net balance of £171,000 (£52,000) the net balance comes out £70,000 behind at £47,000.

The chairman explains that the decrease in turnover resulted from a substantial fall in orders. While some of these have been recovered, this was at a much higher level than anticipated, due to severe customer destocking and the general despondency in commerce and industry.

The directors are convinced that incurring the pre-operating expenses together with their unchanged definition of the immediate future will prove to have been right for the company and they have every confidence that the benefits accruing from them will be clearly apparent in the future years.

Exports for the year have "surged ahead," almost doubling over last year to break through the £1m. barrier for the first time.

• comment

In the wake of severe destocking in the office furniture markets, A. Arenson's £1m. sales target has had to be pushed forward by a year or so. Second-half pre-tax profits have dropped by 63 per cent (excluding £20,000 start-up costs) on a one-third fall in turnover.

Capital expenditure of £1.5m. has been only partially offset by a £1m. preference share placing, so borrowings have risen sharply to over £1m. compared with tangible shareholders' funds of £1.5m. However, build-up of inventories at St. Albans has not entailed a proportionate increase in overheads, while the introduction of domestic furniture lines should support production levels and allow a run-down of office stocks.

Liquidity, then, is

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scheduled to improve, the U.S. could provide some of £1m. this year and a sustained pick-up in some volume would lead in a marked improvement in profits. But the shares, at 35p, up 2p last night, where the yield is 8.8 per cent, are a third off the year's high and may require evidence of a recovery.

Cuthbert slumps by £0.43m.

ANOTHER INTEREST charge up from £209,097 to £316,802 pre-tax of R. and G. Cuthbert, horticultural traders and hardware wholesalers, fell sharply from £336,734, to £105,017 in the year to June 30, 1973. However, chairman Mr. C. Clague forecasts improved results in the current year.

Sales in the year advanced from £21.9m. to £23.7m.

Earnings per 100 share are shown to have fallen from 4.3p to 3.0p in 1973. There is no dividend, compared with 4.25p net, leaving the 0.35p interim to stand against last year's total of 1.6p.

Trading profit dropped from £770,421 to £521,819. The contribution from horticultural trading improved from £366,554 to £400,785, but that from hardware distribution fell from £140,867 to £118,021.

Mr. Clague says in his annual statement issued with the results that in spite of the setback he remains optimistic about the future.

The group has made and is continuing to make substantial economies in overheads while supporting successfully to increase its sales. The borrowing position

should be further eased in due course by the disposal of various properties.

• comment

Cuthbert's borrowing costs were fairly serious in June 1974 but a further deficit in the year to date has resulted in a steady pre-tax profit figure: trading profits were some 32 per cent, lower anyway, thanks to difficulties in the hardware division, but with interest charges now accounting for about 80 per cent of the trading figure the shortfall at the pre-tax level remains at over 50 per cent. The directors' priority must now be to reduce borrowings, since these now stand at £1.5m. against shareholders' funds of only £1.4m., excluding goodwill. Some property disposals are in the pipeline but cash flow at the moment is negligible and it is doubtful whether interest charges will be paid down in the year to June 30, 1975. Therefore it is imperative and in the meantime the shares at 22p (where the capitalisation is £1.4m.) face a tough time.

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dividend jump which puts the shares at 28p on a yield of 7 per cent, still covered five times.

Clement Clarke upsurge

FROM TURNOVER up from £1.79m. to £2.49m. taxable profit of Clement Clarke (Holdings) almost doubled from £202,000 to £402,000 in the first half of 1975.

The interim dividend is raised from 6.75p to 8.75p net per 25p share. Last year's total was 1.95p from profits of £450,990.

The directors state that they are reasonably confident that the forecast of satisfactory results for the full year will be realised.

Optical retail sales remain buoyant and export orders and enquiries for optical instruments continue firm.

There has been a reduction in demand for optical and electronic instruments in the U.S. due to economies in the health service, but the directors are hopeful that export business will expand further as major trading nations reflate.

Tax for the half year takes £294,000 (£104,000) leaving the net balance up from £18,000 to £198,000.

• comment

Even after excluding a first-time contribution from an acquisition (worth £50,000) Clement Clarke's first-half performance—profits 89 per cent, higher before tax—was 10 per cent above the year's net profit.

As a result of the closure of its loss-making activities, the group has been substantially improved "position" the group not only in a stronger position to ride out the world-wide recession in steel but to continue its investment programme in the steel, stockholding, engineering and homes divisions.

He says it is not possible to forecast accurately for the second half as these must depend on a large number of factors.

The interim dividend is being kept at 8.75p net—last year's final was 0.847p.

According to Mr. A. R. Pike, chairman, the provision for losses, which will be set out in the winding-up of activities in the structural engineering and building block manufacture initiated in February last, has been the major factor in a reduction in the profit available for appropriation from £140,654 to £83,021.

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Minster Assets ahead £0.46m. halfway

MAINLY REFLECTING an increase from £1.5m. in investment income of Minster Insurance Group, first half 1975 pre-tax profit of Minster Assets expanded from £2.07m. to £2.53m. The figure for the year 1974 was £5.14m.

Stated earnings per 25p share advanced from 2.41p to 3.19p for the six months. As the interim dividend is 1.5p net, and it is intended to pay a maximum permitted final of 1.45p (12.5p).

In anticipation of future legislation relating to the size of individual investments of insurance companies, the group's City office building was recently sold for £8.34m. and leased back. The proceeds are being reinvested to give a wider spread of investments.

Because of the nature of insurance business, underwriting results for the first six months would not be taken as a realistic guide to the full year. However, the insurance subsidiaries as a whole continue to trade satisfactorily and the outlook for the full year is encouraging, says the chairman, Mr. A. R. G. McGibson.

Because of normal seasonal factors British Midland Airways took a loss of £1.2m. in the half year, though down from £2.01m. to £1.66m. As for the company, borrowings from the parent company and have been repaid, with trading results to date head of budget, there is a good prospect of a profit after interest for the year.

The 18.2 per cent stake in Minster previously held by Hutchison International of Hong Kong has been placed among London institutions. Currently 45 per cent of the Ordinary capital is held by 30 such institutions including leading insurance companies, investment trusts, merchant banks, pension funds, and vi trusts, it is stated.

Half Year 1975 £m. Year 1974 £m.

Investment Income 1.574 1.661

Underwriting Profit 1.201 2.010

Dividends 1.51 1.78

Interest Income 2.06 1.78

Profit before tax 2.53 3.19

Taxation 1.20 1.20

Attributable 1.34 1.78

* Before unusual investment reserve.

See Lex.

Confidence at Jentique

In his annual statement Mr. F. Crosland, chairman of Jentique (Holdings), tells members that the current year has started well, with a 10 per cent increase in both sales and further dividends showing further advancement on the same period last year.

The directors are confident that this position can be maintained during the first half year, he adds.

The chairman states that he is of the opinion that in the present economic climate it would be imprudent to forecast the direction of the economy next year, until accurate information is available of the Government's medium-term strategy to reduce inflation.

Meeting, 100, Chalk Farm Road, NW on December 4 at 11.30 a.m.

M. Burton Property policy

Mr. R. M. Burton, chairman of Montague Burton Property Investments says in his annual statement that the company has sufficient sources of funds to complete the current development programme.

He points out that in line with the policy to make the company self-funding for development finance the loan from Burton Group was repaid during the year to August 31, 1975.

Borrowings are currently provided by the company's clearing bank and these are entirely devoted to funding developments.

The interest has previously been charged to the capital cost of the development.

The Board has a policy of continually reviewing all development properties to assess whether their ultimate values on completion are likely to be in excess of cost.

The policy of the company is that the investment properties will be independently revalued at intervals of not less than three years.

On November 1, 1975 a valuation showed a 13.4 per cent, fall of £3.8m. from book amounts. This equals a fall of 8.7p per share.

It is the directors' opinion that no long-term impairment in values has occurred and in view of policy they do not propose to incorporate these valuations in the accounts.

Meeting, 100, Chalk Farm Road, NW on December 4 at 11.30 a.m.

The group is in a very sound financial position and priority is being given to selective investment in modern plant to ensure maintenance of efficient methods of production.

An known profit before tax for the year to June 30, 1975 expanded from £275,282 to £400,000.

The subsidiary, Robert Bradford

Davies & Newman interim up

AN INCREASED pre-tax loss of £582,930, against £392,000, was incurred by Davies and Newman Holdings in the first half of 1975.

But in view of trading prospects for the second half the interim dividend is raised from 1.20p to 2.180p net per 25p share. The 1974 total was £1.2649p from a profit of £1.14m.

Earnings of the shipbroking side for the year are expected to be similar to those of 1974, and the year's aviation results are expected to be satisfactory, the directors state.

Results of the Lloyd's underwriting agencies for the half year £151,000 (£178,000) profit exclude any provision for profit commission receivable which cannot be ascertained until the end of the year, but on the information known the syndicates continue to make steady and satisfactory progress. The chairman is optimistic therefore regarding prospects for the agency companies.

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Profit before tax 2.53 3.19

Taxation 1.20 1.20

Attributable 1.34 1.78

* Before unusual investment reserve.

See Lex.

Half Year 1975 £m. Year 1974 £m.

Investment Income 1.574 1.661

Underwriting Profit 1.201 2.010

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Interest Income 2.06

Leopold Joseph progress

FIRST HALF (to September 30, 1975) net taxed profit of Leopold Joseph Holdings, after assuming an unchanged rate of corporation tax, showed an improvement on the figures for the corresponding period last year, the directors state.

The merchant bank, Leopold Joseph and Sons, maintained the very liquid position disclosed in the accounts for the year to March 31, 1975, they add.

The interim dividend is stepped up from 1.575p to 1.68p net per £1 share. Last year's total was 6.118p from a net profit of £488.70 after a transfer to inner reserves.

Aquascutum midway profits maintained

First half profit (to July 31, 1975) of Aquascutum and Associated Companies increased marginally from £326,000 to £328,248, subject to tax of £154,827 (£133,263).

The chairman reports that earnings have been maintained at their best level. Overseas trade continues to make a major contribution, he adds.

For the year to January 31, 1975, profit was £1.05m, and the dividend 1.129p net.

Edward Jones downturn

Based upon a substantial increase in turnover, and reflecting the highly competitive state of the building industry pre-tax profit of Edward Jones (Contractors) decreased from £91,000 to £65,000 in the first half of 1975.

The anticipated turnover both for the remainder of 1975 and for 1976 appears to be "quite satisfactory," but it would be very unwise to attempt to forecast profit for the year (£176,689 for 1974) in view of the continuing inflationary pattern, and the future.

Meeting, Birmingham, December 5 at 11.30 a.m.

MINING NEWS

Pancontinental faces new threat

BY LESLIE PARKER, MINING EDITOR

PART OF Pancontinental's big improvements in orders at Kalamazoo, profitability will be seriously affected. Generally, the group is working at well below capacity, says the chairman Mr. T. B. Morland.

The directors are trying hard to rectify the situation and are looking for economies wherever possible. At the same time, workpeople are being better equipped to meet the "undoubted upturn in business in the longer term," he says.

Referring to the decision to introduce inflation accounting for fixed assets Mr. Morland says: "Starting with the interim statement in April he will report only results which provide for the inflationary effect on fixed assets, with no reference to historical depreciation, and thereby show a lower level of profitability than if this had been used."

The 1974-75 profit structure in the traditional manner before K-W-A bonus at 20 per cent, 61 per cent higher than 1974, but with an additional replacement cost depreciation of almost £300,000, the profit was £1.81m. This increase in depreciation charge highlights the difficulties in the U.K. galloping inflation while the counter inflation legislation prevents the adjustment of prices to cover the replacement cost of assets.

It was another good year for exports with about the same volume of sales. Those to developing markets are increasing; unwise to attempt to forecast profit for the year (£176,689 for 1974) in view of the continuing inflationary pattern, and the future.

Meeting, Birmingham, December 5 at 11.30 a.m.

The technique is based on the leaching of cuprous sulphate solutions from roaster copper concentrates using a solvent, acetone, according to Mr. Justice Fox. The trile, in acidified water. Distilled Ranger environmental inquiry. If in powder form. Patents have been taken out in eight countries and are pending in six others, it is reported.

Victory on the beaches

THE BEACH sand minerals pricing battle between the Western Australian producers, backed up by the State Government, and the Federal authorities in Canberra seems to have been won in the nick of time. Only a day before the removal of Mr. Whitlam the new Minister for Minerals and Energy Senator Wredt, who was placed Mr. R. F. Connor, announced a sharp reduction in export prices for zircon to \$150 a tonne for that with an iron oxide content less than 0.1 per cent, and \$140 where that content is higher.

As reported here last Friday, the Federal Government had previously insisted on a price range of \$200 to \$300. The new policy is to meet the group's share of a potential loss incurred by an associated company overseas. But further investigation and improved trading show that this book value was overstated and, as this estimate was, it was necessary to retain only \$100,000 in reserve to meet this potential loss.

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BETTER OUTPUT AT GREENVALE

Production at the big Greenvale lateritic nickel project in Queensland of Australia's Metals Exploration and America's Freeport Minerals almost trebled in the September quarter. Nickel output in the first three months of the year was 366m. lbs compared with 96m. lbs in the previous three months. Even so, the relatively high cost venture is not yet regarded as really operational in view of continuing teething troubles.

An increase in production is also reported from Metals Exploration's small but high grade Nepean sulphide nickel mine in Western Australia. During the past quarter it turned out 1.4m. lbs of nickel in concentrate, up from 1.3m. lbs previously. The estimated net worth of the production rose to \$40.71m. from \$0.67m. Metals Exploration were 366m. lbs in London yesterday.

NEW PROCESS TO REFINE COPPER

An energy-saving process for refining copper concentrates and recycling scrap has been developed by Australian scientists according to Professor James Parker, director of the Mineral Chemistry Research unit at the Murdoch University in Perth.

It is claimed that, according to laboratory tests, the process will require less than 60 per cent of the energy needed for conventional copper processing and it will emit little or no sulphur dioxide air pollution.

ROUND-UP

Thanks to the success of its Smoky River coal division in Alberta, Canada's McIntyre Mines has achieved nine-month earnings of \$14.9m. (£1.1m.), equal to \$6.14 per share, compared with a loss of \$1.09m. in 1973-74. On the latest occasion, however, there is also to be taken into account an extraordinary debit of \$3.16m. arising out of the recent litigation between the company and Great Boulder. Meanwhile, North Kalgoorlie is seeking a new partner to treat gold ore from its

mines.

It is claimed that, according to laboratory tests, the process will require less than 60 per cent of the energy needed for conventional copper processing and it will emit little or no sulphur dioxide air pollution.

Meeting, Birmingham, December 5 at 11.30 a.m.

MINING BRIEFS

• GERMANY: October: 9.50% interest rate on 10-year 10% grade concentrates (September '75 tonnes).

• UNITED KINGDOM: Nigeria: Output of concentrates 1.5% per cent.

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INTERNATIONAL COMPANY NEWS + EURO MARKETS

Siemens to maintain 1974-75 payout

BY GUY HAWTHORN

Siemens' West Germany's largest private sector employer, proposes to maintain its 1974-75 dividend for the year ended September 30, assuming the expected approval of the March 18, 1976 annual meeting is forthcoming. The 1974 payout per D-M nominal share will require no increase in distributed profits from the previous year's DM226m. to DM240m.

The supervisory and executive board's recommendation follows the review of a difficult business year during which the giant electrical concern appears to have acquired itself creditably, sales were up despite the recession and important strides were reported in the export markets.

External group turnover rose 8 per cent, to DM18.5bn. Today's statement from Munich, however, points out that, allowing for cost and price increases, real terms there was only a decline in overseas orders

Domestic sales expansion from 1973-74's 6 per cent to 2 per cent, and home turnover totalled DM9.6bn. Foreign business exports, however, went up 14 per cent despite the general down turn in world trade.

Although the growth of overseas sales did not equal the previous year's 16 per cent, the group's foreign turnover reached satisfying DM5.9bn. This performance pushed the proportion of overseas business in total turnover from 1973-74's 45 per cent, to 48 per cent.

Certificate sales in October rose to over DM22m., bringing the funds controlled by the trust up to DM16.35bn. Investors, it is said, were being encouraged by the favourable trends on the West German stock market and funds were reporting a widespread reinvestment of profits.

Naturally, the equity-based and DM11.5m. in August.

There were, however, important changes in the structure of demand. Above average increases in turnover were noted in the medical, data processing and energy technology sectors.

At the same time, there was only slight growth in the media technology sector, while sales in the instructional units and installations divisions were slightly

Another reason, they say, derives from the technicalities of the British Government's interest subsidy scheme on borrowing to finance purchases of British goods.

The interest subsidy scheme

was introduced by the U.K. authorities to ensure that North Sea development companies could borrow as cheaply as possible. The technicalities concerning bankers involved in North Sea finance at present is that the purchases of goods made in other countries. The problem arose because the British export credit scheme does not apply to finance for products used to develop the British sector of the North Sea—such products are technically not being exported—whereas money to finance purchases of goods from other countries could be borrowed under those countries' export credit schemes.

Under the U.K.'s interest subsidy scheme, the British Government pays 3 per cent of up to 80 per cent of the cost of goods

that are imported from the U.K.

The company said in its report

at the rise in the net asset value of Rolinco shares was

attributable to continued extensive purchases in the U.S. The

interest subsidy scheme

rose by over £150m. to £2.55bn. At the end of the financial year the net asset value of a share, including issue costs, amounted to £1.12m. compared with £1.10m. a year ago when it had dropped from £1.49m. the previous year.

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WALL STREET + OVERSEAS MARKETS

Slight rally in reduced trading

BY OUR WALL STREET CORRESPONDENT

A SLIGHT RALLY developed on Wall Street to-day, on hopes that a solution will be found to New York City's financial crisis.

The Dow Jones Industrial Average regained 3.07 to \$33.35 and the NYSE All Common Index rose 24 cents to 1,547.20, while Canadian residents.

Consolidated Bathurst shed 81 cents to 3242, shareholders approved a capital structure change allowing to the trading volume decreased to 270,000 shares to 14,616, with nickel production but better 1976 demand.

PARIS—Closed yesterday for Veterans Day.

AMSTERDAM—Narrowly mixed.

Philips were down Fls.0.20, but Royal Dutch were up Fls.0.50.

Banks, Insurances and Trans-

portations were predominantly higher. KLM moved up Fls.17.00 and Van Ommen Fls.5.

Dutch Industries were narrowly mixed. Shipbuilders advanced. Van der Giessen Fls.70 to 394. IHC Holland Fls.29 to 70.70 and Rijn-Schelde-Veerdam Fls.4 to 162.

Bonds rose an average of Fls.0.20 to Fls.0.30.

BRUSSELS—Closed yesterday for Armistice Day.

SWITZERLAND—Mixed in brisk trading.

Insurances slipped. In Industrials, Aulusse Bearer fell Frs.20 to 95. Financials were mixed.

State Bonds were quietly maintained.

Dollar Stocks firmed. Dutch Internationals were very steady. Germans hardened.

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Bonds rose an average of Fls.0.20 to Fls.0.30.

GERMANY—Higher nearly across the board in active trading with strong foreign buying.

Banks improved. Commerzbank rose DM2.10 to 210.30 and Dresdner Bank DM3.20 to 245.

Chemicals gained ground. Hoechst were up DM1.60 to 140.40, Bayer DM1.70 to 121 and BASF DM1.90 to 145.40.

Motors were strong. VW rose DM1.50 to 135.50, BMW DM4 to 236 and Daimler DM9.50 to 333.

Machine Makers advanced up to DM3.50. Steels were all higher.

Minings generally firmed, as did Utilities. Stores gained up to DM3 and Breweries also were better.

In Fixed Interest Securities, trading remained quiet.

OSLO—Bankings and Insurances were quiet while Shipments and Industrials were irregular.

MILAN—Again weak as technical sales prevailed in active trading.

VIENNA—Very steady.

HONG KONG—Lower in light trading.

Hong Kong Banks were down 20 cents to SHK16.00. Hong Kong Land 10 cents to 6.00, Hutchison 4 cents to 1.60, Jardine 30 cents to 21.10, Hong Kong Electric 2 cents to 3.30 and Hong Kong and Kowloon Wharf 10 cents to 11.00.

TOKYO—Easier. In limited trading, Volume 150m. (170m.) shares.

Electricals, Trading Houses, Constructors, Real Estates, Shipments, Shipbuilding and Steel Mills were generally lower on profit-taking, other selling.

Pharmaceuticals and some Resource-Related shares also closed lower on profit-taking, after a firm opening.

Automobiles, limited gainers were seen, which rose 10 to 2.300.

Fuji Heavy Industries and Chiyoda Chemical Engineering, Shiseido moved up Y50 to 1,050 on Foreign buying.

Values are for currencies against the dollar as calculated by the International Monetary Fund in Washington.

STERLING

240

230

220

210

200

190

180

170

160

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140

130

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FARMING AND RAW MATERIALS

New protest by Danish fishermen

By Hilary Barnes

COPENHAGEN, Nov. 11. SOME 300 Danish North Sea fishing vessels are heading for their home ports to protest against the Government's ban on North Sea herring fishing from last week and on cod fishing from to-morrow night. They are expected to mount a blockade against supplies of fish to all processing plants when they get home.

The fishermen are worst affected by the ban on herring which are an unavoidable by-catch in the main catch of other fish for industrial processing. Unless they are allowed a proportion of herring in the catch the entire Danish fishing industry is threatened with extinction.

Some of the Danish vessels were reported here to be making for UK ports to get round the ban on landing their catch in Denmark—a tactic which has already been condemned by the Government as weakening the Danish negotiating position at this week's mid-term meeting of the North East Atlantic Fisheries Commission (NEAFC) which began in London this morning.

Other vessels were reported to be dumping their catch in the UK to avoid trouble with the Danish fisheries inspection authorities.

Our Commodity Staff writes: Delegates at the NEAFC meeting have been warned that this may be their last chance to bring the North Sea herring fishery under effective control. Opening the meeting, Mr. Edward Bishop, Minister of State for agriculture, said scientists were warning the state of these stocks with the "ill-fated Atlantic-Scandinavian herring fishery which is now all but extinct" is noted that North Sea haddock stocks were also under pressure.

Cow breeding decline may be slowing down

By Our Commodity Staff
THE DECLINE in the rate of artificial insemination of Britain's dairy cows may be slowing down the Milk Marketing Board said yesterday.

In its A1 report for the three months to the end of September it noted that total demand was down by only 0.1 per cent. on the corresponding quarter of 1974, compared with a 7.2 per cent. fall in the previous quarter and 7.7 per cent. drop in the year ended March 31.

Dairy inseminations were only 600 or 3.1 per cent. down on the same period last year, whereas beef inseminations fell by over 11,000, or 6.4 per cent.

EEC agrees to raise NZ dairy produce prices

BY DAVID CURRY

NEW ZEALAND dairy producers are to get an 18 per cent. price increase awarded to them in the prices they receive for butter and cheese shipped to the U.K. next year. EEC Farm Ministers agreed here to-day.

However, there were signs that the heavy opposition to the Commission's proposals setting relatively generous import quotas for New Zealand butter to the U.K. for the three years to 1970-1980 is building up from some EEC States.

The Council approved the 18 per cent. price rise proposed by the Commission after a 90 minute discussion in restricted session. It will lift the price of butter from January 1 to just over \$NZ1.227 a tonne (about \$850) from the present \$NZ1.040 and takes NZ butter to just under 30 per cent. of the EEC average price.

If New Zealand shipped her 145,000 tonnes to the U.K. next year, the award would add some \$13.8m. to prices and about \$2.3m. to the value of sales on the 30,000 tonnes quota.

However, it was apparent here that the Danish and Dutch Ministers, in particular, had several reservations about the Commission's quota on the grounds that they would, at their expense, guarantee New Zealand

a rising share of a declining market will take the form of a corresponding reduction in the levy.

Producers are generally satisfied with the increase, which Mr. Fred Peart, the U.K. Agriculture Minister, regarded as urgent. It is also likely to prove a useful bonus to the New Zealand Labour Government which is only a fortnight away from a General Election.

Privilege

The question of quotas for New Zealand butter for 1978-80 has been deferred to a later council meeting. The Commission is proposing a quota moving from 129,000 tonnes in 1978, to 121,000 in 1979 and 113,000 in 1980. The British Government has promised that it will try to eliminate the sliding scale principle which New Zealand fears will open the way to a gradual phasing out of the market in favour of a fixed quota system.

Although it is understood that Holland and Denmark have not spelled out alternative quotas it is thought that The Hague might be more receptive to a 121,000-tonne quota for 1978 while Denmark could like to revision the 1976 quota later in the light of the need to provide fair market shares for Britain's traditional suppliers inside the EEC.

BRUSSELS, Nov. 11. THE U.S. expects the world coffee market to be in a state of "free-for-all" for the next few years according to Mr. Julius Katz, head of the U.S. delegation at the International Coffee Council's current London talks on the proposed new international agreement.

He said yesterday the Brazilian frost disaster had changed the world supply situation to the extent that no quota restrictions were likely to be operative for the next two, three or even four years but stressed that the U.S. still sees the proposed new coffee agreement as important, if only as a "standby mechanism."

Mr. Katz said that putting off the agreement would leave the market in a state of uncertainty and would deny producers adequate incentives to restore production to normal levels. "We are facing high prices in the next several years but it should be possible to produce something out based on current realities," he said, providing for the resumption of price stabilization mechanisms when supply moved back into surplus.

The U.S. still favours a flexible approach to quota levels with about 70 per cent. on a fixed basis and the remainder varying according to stock levels and quota performance.

The agreement being currently negotiated is scheduled to come into effect next October 1 and will probably last for six years.

Forecast of coffee free-for-all

By Richard Mooney

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NICKEL SUPPLIES

Cuba aiming to join the big league

BY HUGH O'SHAUGHNESSY, RECENTLY IN CUBA

CUBA HAS its sights fixed on pushing its nickel production from the present level of around 37,000 tonnes a year to more than 100,000 tonnes.

Massive structural works are in progress in the Moa region to provide for a big increase in the workforce.

Developments are starting in the North of Hundreds of new dwellings are

going up, there are new schools and a polytechnic while the local branch of the University of

Oriente province which by the

1980s should result in Cuba emerging as one of the top three nickel producers in the world.

At the moment about half the country's nickel output comes from the Nica mine in Northern Oriente which produces sinter and nickel oxide with a metal content of about 90 per cent. The rest comes from Moa in the form of a leached ore with a 61 per cent. metal content. The Moa open cast mine which first went into operation in 1958 under the U.S. Government, last year went on show to a group of foreign bankers. Future investment will be concentrated around Moa.

The first preparatory works have started on the new plant to be built with Soviet assistance which should be in production by 1980 and which will eventually provide a further 30,000 tonnes a year of nickel content.

It is to be sited at Punta Gorda 12 kilometres from the present plant and will employ the leaching process now used at Moa to enrich raw ore, whose nickel content varies between 1.2 and 1.8 per cent.

The plant is due to be completed in 1976.

Over the past few years nickel production has increased by 10 per cent. a year, the country's second largest export after sugar has provided between 12 and 18 per cent. of foreign earnings.

In the hills above the Moa plant four six-ton draglines—two Soviet and two U.S. machines—fill the 30-tonne Russian Velaz dumpers which take the ore to a moving belt conveyor several kilometres long that shifts it to the leaching plant itself.

In a convenient inlet nearby, Soviet vessels fill their holds with the enriched ore from storage hoppers. After several years of difficulty, caused in great measure by U.S. action

authorities are confident that they will soon start processing enough to be on show to visiting foreigners.

extracting the cobalt which is now going abroad with the nickel. In addition, there are chrome, magnesium, bauxite and iron ores which cannot presently be treated by the leaching plant.

The serpentinite is being stored on one side for future use as are the tailings which have a 50 per cent. iron content. There are 50m. tons of these tailings which will eventually be melted with nickel to make special steels.

Mr. Aguilera and the staff of

the mine sketch out for visitors

Moving belt

Mr. Aguilera puts the cost of production of a tonne of nickel should begin to recover in 1976 in line with its normal cyclical pattern, reports Reuter.

Mr. J. E. Carter, president, said the company's output this year will fall 10 per cent. to 37,000 tonnes a year.

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INDUSTRIALS—Continued

Stock	Price	Inv	Inv	Inv
Justique Co.	8	-1	0.49	
John & S. L. Co.	28	-	1.56	
Johnson Char.	36	-3	12.18	
Johnson Mfg. Co.	300	-5	10.73	
Judge Int.	30	-2	1.95	
Kalmus Co.	197	-1	1.57	
Kelley Ind. Co.	47	-2	32.47	
Kenseth Sm. Ind.	11	-	1.38	
Kershaw (A) Co.	587	-	33.89	
Kleens	2100	-	12.03	
Kodo Ind.	31	+2	11.23	
K.L.P. Hds.	66	-	42.9	
K.L.K. Ind. Inv.	181	+2	101.96	
K.R.C. Int. Inv.	35	+1	24	
Lamson Inds.	77	-2	2.74	
Lanier	27	-	2.58	
Land Inds. 50%	114	-	14.59	
Leadhead Ind. Co.	52	-	3.05	
Le Se Co. (Ed.)	46	+2	7.36	
Levoff Fobel Inv.	39	-	11.48	
Lehns Harns.	35	-1	2.0	
Leigh (L.) Sm. 50%	26	-	0.73	
Lekacek Car. Inv.	71	-	4.42	
Lemay Prod. 50%	130	-	2.54	
Lertratec Inv.	41	+1	50.84	
Linden 10%	47	-	8.28	
Linden 10%	13	+1	0.17	
Light & Leis. Inv.	50	-1	4.29	
Lindsey & Wm.	40	-	3.04	
Lindustries	54	-	13.76	
Lipton (L.)	27	-	12.4	
Lloyd's Ind. Inv.	59	+1	41.23	
Loy & Nunn Grp.	47	-	3.35	
Long Hmby. Inv.	12	+2	1.17	
Lorington Trans.	30	-	2.84	
Lonsdale Univer.	53	-	13.53	
Low & Bowes Sm.	162	-	69.05	
Mac Refrig. Inv.	38	-	2.31	
M.A. Corp. Inv.	39	-1	1.37	
Macaulay Ind. Inv.	16	-	1.47	
MacPherson Ph.	77	+2	3.20	
MacPherson Co.	66	-	12.82	
McBride Inv. Inv.	116	-	105.58	
McClory L.A.	18	-	1.57	
Macpherson (D.)	38	-	12.01	
McMae Tires Inv.	19	-	10.83	
Magni in Hig. Inv.	58	-	12.06	
Magni & M. Inv.	56	-2	14.87	
Man. Sales Co. Inv.	160	+2	11.67	
Marcus (A) Inv.	20	-	3.3	
Martindale Ind. Inv.	15	+2	61.86	
Martin Ind. Inv.	26	-	1.87	
Marshall L.y.	27	-	1.21	
Da 'A'	22	+2	1.21	
Marshall Univ.	126	-	56.45	
Martin-Black	103	-	1.17	
Maynard's 51	350	-	15.77	
McMurrin Inv.	14	-	1.67	
Mendt Bus. 51	12	-	1.29	
Mendt Bus. 51	270	+2	1.21	
Mental Clusters	57	+1	3.21	
Mettay	300	-1	6.31	
Mills Mfrs. 50%	151	-	1.31	
MIL. Comm. Trst.	34	-	2.72	
Mitsuzo Spec. 52-8	2176	-	2.20	
Mono Containers	19	-	2.00	
Moument Inv.	11	-	1.20	
Morgan Crucible	851	-2	14.29	
Moss (Sect.) Inv.	32	-	2.04	
Mowles Inv.	71	-	0.7	
MWP Inv.	82	-	—	
Mysen Gp. Inv.	88	-	3.5	
Nation Wms. Inv.	119	-	40.40	
Nathan (B. & J.)	200	-	2.52	
Nat. C.R. Inv. 50%	27	+2	1.25	
Nelson Inv.	548	-2	0.49	
Negratti & Z.	29	-1	2.69	
Neidle Spencers Inv.	22	-	—	
New Engp. Inv.	12	-	0.90	
Newey Group Inv.	50	-	57.99	
Newton J. M. Inv.	32	-	1.21	
Norros	74	-1	13.6	
No. & Wright Inv.	52	-	13.13	
Norrie Secs. 10%	32	-	12.2	
No. Swift 5p.	151	-	1.25	
Odell Engg. 51	45	-	3.58	
Office & Elect.	50	-	15.23	
Ogus 20%	57	-	2.71	
Overshoot 12%	87	-	0.04	
Oxalid	122	-	5.3	
Pa. 51% Cor. 23	270	-	0.61	
Packer Knoll 'A'	54	-1	2.63	
Palent Ind.	5	-	—	
Pauls & Whites	75	-	2.88	
Pearcey Inv.	17	-	1.23	
Penland Inv.	5	-	40.34	
Perter Inv.	42	-	12.9	
Petrocas 12%	106	-2	12.59	
Phillips Pat.	7	-	0.00	
Photex (Lon.)	32	-	12.05	
Photo-Mic 50%	77	-	1.18	
Photops Inv.	28	-	0.11	
Pickles (Wm) Inv.	120	-	0.6	
Do. A. N. V. Inv.	70	-	0.6	
Pike Inv.	70	-	0.2	
Pilkington Br. 51	270	-	8.72	
Pil's Bowes Inv.	557	-	0.51	
Plastic Coat. Inv.	59	+4	15.35	
Plastocraft 50%	25	-1	1.55	
Polymark Inv.	27	-	11.46	
Point T.G. Inv. 50%	54	-	—	
Portals	167	-1	45.54	
Powell Duff. 50%	125	+3	5.52	
Press (Wm) Inv.	34	+1	1.10	
Prestige Group	132	-	4.26	
Pritchard Sov. 50%	151	-	1.11	
Prov. Lounds Inv.	108	-	10.3	
Pullman R. & J. Inv.	69	-	4.88	
R.F.D. Group Inv.	25	-	1.18	
Radiant M. 12%	22	-	1.48	
Randall M. J. Inv.	25	-	1.29	
Randalls	46	-	3.95	
Rank Organ	167	-3	16.48	
Do. 'A'	165	-	16.48	
Reckitt Col. 50%	150	+1	18.1	
Redfern Glass	51	-	1.34	
Reed Exec. Inv.	424	-	4.12	
Reid Ind. L. 51	242	-6	101.28	
Reynol PBWS	63	+2	4.7	
Rennies Corp. Inv.	225	-	206.96	
Rewick Group	19	-1	1.76	
Reymar	52	-1	3.97	
Rich's 51	39	-1	10.18	
Rich's Shef. 10%	192	-2	1.02	
Rich's Sm. Sm. 50%	120	-	2.04	
Rockware	67	+1	12.97	
Roper Hldrs.	221	-1	1.6	
Do. 'A'	15	+1	1.6	
Rosebelle Inds.	56	-	1.21	
Rougeau Inv.	30	+1	2.45	
Rowan & Bowes	113	-	1.61	
Royer Sov. Inv.	57	-	2.22	
Roxie Worts	120	-	15.2	
Russell (A. J.) Inv.	56	-	1.63	
Ryan L. Inv.	54	-	10.25	
R.T.D. Grp. Inv.	46	-	0.76	
St. Gobain Fr. 75	2274	-	0.74	
Sandh Tsl. Mkt. Inv.	70	+2	14.94	
Santini Inv.	11	-	1.71	
Satin Tailor 10%	56	-	1.71	
Saturn Inv.	56	+1	4.8	
Savage Corp.	56	-2	0.92	
Schilberg of S.	51	-	2.42	
Sclerites	41	-2	13.55	
Scotia Inv. 10%	17	+2	1.21	
Scot. Heritable	15	-	1.02	
Scot. & Un. Inv.	56	-2	4.49	
Scot. Arms Inv.	48	-2	1.80	
Security Servs.	54	-	1.52	
Do. 'A' N. V.	54	-	11.52	
Sherna Ware 20%	19	-	61.3	
Sheit Gorms	163	-3	14.55	
Silentlife 10%	29	-	1.15	
Silentnight 10%	34	+4	10.21	
Silenthose 20%	28	-	2.94	
Do. 'A' 20%	28	-	2.94	
Silv Thorne 10%	9	+1	4.93	
Simpson (S.) 14%	543	+3	94.14	
Sketchley	549	-2	3.5	
Smith & Neph. 50%	562	+1	11.84	
Smith Ind. Inv.	138	+4	15.89	
Sonic Inv. 20%	48	-1	1.94	
Spear (J.W.)	56	-	11.40	
Spreckley 10%	51	-	—	
Stainlode 10%	56	-	—	
Stansell Inv.	20	+1	2.45	
Starling Ind. 10%	51	-	1.34	
Steigwood Ga. 50%	113	-4	1.4	
Stonehill Educ.	75	-	105.33	
Suzann (F) Inv.	52	-	10.86	
Szelcific Spec.	49	-	12.02	
Sw. Mch. Inv. 50%	215	-	1.00	
Swire Indus. HK\$	195	-10	0.56	
Swire Pacific 50%	90	-	0.56	
Sylcone	44	-	4.2	
Talbot 5p.	7	-2	0.2	
Teekit Inv.	418	+2	9.54	
Tenn Comml.	22	-	2.35	
Thermal Spuds	23	-	0.00	
Th. Tim's Inv. 50%	8	-	100.32	
Tilling T. 20%	79	-1	12.97	
Thornhill B.W.	57	-	3.79	
Troye	26	-	1.26	
Tucker Kema. 20%	44	-1	12.03	
Do. 8% Inv. 31%	523	+1	0.84	
Transair H. 20%	98	-	12.52	
Tunis Inv. USA	2214	+3	651.60	
Transp. Dev.	55	+1	2.67	
Treewood Ga. 50%	113	-4	1.62	
Turner & New. 51	143	-	7.56	
Turner Corp. Inv.	8	-	104.83	
U.K. Optical	103	-	14.2	
Undermax Inv.	45	+5	4.88	
Unicorn Indus.	613	+1	14.14	
Uniflex 10%	52	-	11.05	
Unilever	418	-2	0.2	
Univ. N.Y.F.I. 12%	519	-	0.34	
U. City Merc. 10%	51	+2	11.73	
Do. 10% Inv. 30%	51	-1	1.02	
U. Gas Ind.	32	-	0.10	
U. Guarantee 50%	8	-	0.2	
U. Industrial 10%	94	-	10.81	
U. Industrial 10%	10	-	0.4	
U. Industrial 10%	38	-	2.16	
Valor	38	-	—	
Venez.	2	-	—	
Veston 10% 20%	26	-	1.06	
Widgerton Corp. 10%	24	-1	1.25	
Walker Hrms. 50%	128	-	10.98	
Wardell Inv. 51	23	-	2.45	
Waterson (J. S.) 12%	23	-	1.22	
Watkiss & Son 50%	120	-	0.22	
Wedgwood R. 10%	42	-	10.78	
Wedgwood Board. 10%	12	-1	2.76	

INDUSTRIALS—Continued

Stock	Price	Chg.	Div.	Net
Wood (W.J.) 10p.	92	-1		80.87
Wood (W.H.) 10p.	92	+2		83.94
Yatton Farm. Sp.	61	-1		60.34
Zotters Sp.	22	-1		20.95
INSURANCE				
Brentford Bd. 10p.	73	-1		72.92
Bridgman Sp.	154	-1		7.0
Comb. Ins. Am. 51	750	-10		696
Com. Union	155	-1		6.77
Eagle Star 10p.	134	-1		149.99
Emilia UK P&C Mr.	110	-1		99.92
Equity & Law Sp.	186	+3		5.1
Gen. Accident	150	+1		15.4
Guardian Royal	212	-1		77.75
Hartford Bd. 10p.	222	-1		75.44
Health (C.E.) 10p.	270	-2		6.1
Hogg Robinson	180	-1		4.05
Hornbeam (A.) 10p.	146	-2		82.35
Legal & Gen. Sp.	140	-1		14.36
Loc. & Gen. 10p.	109	-1		3.39
Loc. & Gen. Sp.	130	-2		14.35
Matthew W.	200	-1		17.39
MetLife 10p.	118	-1		11.4
MetLife 10p.	236	-2		9.6
Phoenix	226	-2		18.23
Provident "A"	122	-1		6.65
Do. "B"	122	-1		6.65
Prudential Sp.	135	-3		15.07
Refugee "B" Sp.	122	-1		6.25
Rex	316	-2		133.39
Secs. Forbes 10p.	238	-2		17.81
Stakehouse	76	-1		3.12
Sum Alliance El.	448	-5		15.38
Sum Life Sp.	918	-1		2.53
St. Mar's EDR	800	-1		Q11%
Trade Index	150	-1		75.41
Traveler 22.50	128	-1		Q51.08
MOTORS, AIRCRAFT TRA				
Motors and Cycles				
B.M.W. Leyland 50p.	31	-1		
Ford (G.D.R.)	168	+1		Q12%
Gen. Mtr. Units	219	-7		122
Levin Car 10p.	26	-1		12.0
Reliant Mtr. Sp.	19	-1		0.77
Reliant Rover Mtr.	66	-1		13.5
Volvo K10	528	-4		Q12%
Commercial Vehicles				
Cream Fresh 10p.	13	-2		0.83
E.R.F. 10p.	25	-2		2.56
Foden 10p.	16	+1		0.32
Post Invest. 10p.	12	-1		
Plaxtons	77	-1		45.9
York Trailer 10p.	24	+1		71.64
Components				
Abbey Panels	29	-1		62.68
Aldwin Stream	23	-1		3.75
Armsmfg Eng. 10p.	61	+1		1.69
Assoc. Eng. 1	74	+3		63.66
Automotive	21	-1		1.57
Blewett Bros.	21	-2		12.5
Brown Bros. 10p.	12	-2		0.5
Cryston Dev.	78	-1		15.55
Dowty Sun	140	-1		5.03
Dunlop 50p.	70	+1		3.3
Flight Radiol's	22	-1		2.13
Freightliner 10p.	30	-1		11.38
Hanson Smith 10p.	8	-1		0.39
Houchin	40	+7		2.0
Kwib Fit Edge	26	-2		
Lacey Huds. 1	162	+7		5.25
Stobart Robert	100	-1		75.84
Super Group 10p.	24	-2		0.84
Tunney Mfg.	57	-1		73.01
Wilnot Breden	33	+1		1.45
Woodhead (J.)	67	-1		5.7
Wraith A. 10p.	43	-1		2.62
Garages and Distributors				
Adams Gibson	45	-1		3.3
Alexander Sp.	42	-1		
Alperton Grp.	47	-1		3.67
Arrington Motor	78	-1		6.43
B.S.C. Int. 10p.	143	-2		20.32
Brald Grp. 50p.	20	-1		1.05
Brit. Car Anc. 10p.	28	-1		2.15
C.G.S.R. 10p.	12	-1		1.0
Clymey 50p.	75	-1		4.8
Cowell (F.) 5p.	25	-1		1.8
Cowles Goffry 10p.	39	+1		2.72
Dorada	40	+1		3.76
Dotcom Fashions	121	-2		11.74
Gates (F.A.)	65	-1		3.86
Glenfield Lanes	15	-1		1.25
Hanger Inv. 10p.	7	-1		
Harrison (F.)	45	-1		3.12
Hawtells	45	-1		3.28
Henry 20p.	79	-1		5.34
Hewitt Mtr. Grp.	33	-1		2.63
Do. 10p. Cnv. \$2.50	270	-1		Q10%
Jessops 10p.	17	-1		1.26
Kenning	57	-1		3.17
Lex Service Grp.	190	+1		1.51
Lockers	25	-1		0.20
Lynn & Lynn	21	-1		1.89
Manchester 10p.	81	-1		10.55
Nelson David Sp.	51	-1		
Pennine Mtr. 10p.	54	+1		10.37
Perry (H) Mtr.	77	-1		14.08
Pitmore Mtr. 20p.	28	-1		1.83
Stobart Robert	100	-1		75.84
Supra Group 10p.	24	-2		0.84
Tunney Mfg.	57	-1		73.01
Wilnot Breden	33	+1		1.45
Woodhead (J.)	67	-1		5.7
Wraith A. 10p.	43	-1		2.62
NEWSPAPERS, PUBLISHED				
Asste. News	51	-3		43
Ass't Pk. Publs 20p.	39	-1		3.0
BPM Huds. "A"	268	-1		2.56
Beaverbrook "A"	42	-1		1.62
Black (A.C.)	42	-1		3.99
Bristol Post	46	-1		4.72
Colfax William	102	-1		3.48
Do. "A"	102	-1		3.48
Daily Mail "A" 80p	162	-1		9.56
E.Mid. Allied "A"	30	-1		2.25
Gordon & Gosh	57	-2		2.0
Home Counties	51	-1		14.5
L'pool D. Post 50p	76	+1		15.54
Marshall Car 10p.	22	-1		12.68
Marshall Car	92	+1		14.18
Morgan Gramp.	43	-1		2.19
News Int.	136	-1		6.87
Pearson L'ngtn.	26	-1		4.47
Pyramid 10p.	29	-1		0.83
Hodgson & KP	48	-1		3.1
Shurpe (WN)	42	-1		12.55
Thompson	222	+1		4.43
Utd. Newspapers	234	+2		10.66
Webster's Pub. Sp.	111	+1		10.61
Wilson's Eng. 20p.	151	-2		0.5
PER, PRINTING, ADVERT				
Alline Alder 10p.	301	-1		11.15
Assoc. Paper	351	+12		
Do. 20p. Cnv. \$2.50	577	-1		Q9.9%
Ault & Wiborg	28	-1		2.17
Bemrose	41	-1		12.23
Bibby & Baron	36	-1		2.71
Brit. Printing	43	-1		1.13
Brunswick Grp.	23	-1		1.98
Do. Restric. 10p.	26	-1		1.98
Bund Pulp	92	-1		15.67
Capitals 5p.	19	-1		1.4
Canson (Sir J.)	8	-1		21.67
Chapman's Bal. 50p	110	-1		1.61
Clay (Richard)	43	+2		12.36
Clothes Paper	81	-1		2
Collect. D'son 10p.	35	-1		2.45
Compton Prt. 10p.	42	+1		17.16
Compton Guard	142	-1		1.0
Devin 20p.	19	-1		11.24
D.R.G.	118	-2		5.7
Dolm Price 10p.	42	-1		1.93
East Lancs. 10p.	40	-1		2.93
Encyclopaedia	32	-1		4.62
Ferry Pick 10p.	44	-1		2.51
George Gross 10p.	53	-1		2.82
Harrison & Sons	53	-1		3.76
Hudson's Prt. 20p.	52	-1		3.15
Inverness Grp. 50p	29	-1		4.35
Kimper 10p.	53	+1		3.0
L. & P. Foster 50p.	76	-1		0.9
Low Br'dine 50p.	28	-1		
McDowall's 10p.	238	+8		12.75
Melody Mills	25	-1		2.36
Mills & Allen	20	-1		
More O'Ferr 10p.	51	-1		2.28
Ogilvy & M. 51	114	-2		Q51.0
Olivier P. 20p.	28	-1		2.44
Oxford Print Grp.	14	-1		0.84
Reed & Smith 50p.	34	-1		2.26
Smith (David) 20p.	51	-1		2.0
Southern J.	107	-1		0.040%
T.P.I. 20p.	33	-1		2.74
Transparent Ppr.	321	+12		1.69
Trident Group	32	-1		2.76
Usher Walk 10p.	45	-1		2.66
Wace Group 20p.	15	-1		0.96
Waddington J.	127	+2		5.46
Watson's	35	-1		2.63
Wyatt (W. G. 10p.	30	-1		2.54
PROPERTY				
All'd London 10p.	34	-1		2.26
Allian London	126	-1		3.18
Anal. Inv. Prop.	181	+2		0.25
Anton Higgs	91	-1		2.20
Apex Prop. 10p.	16	+1		1.53
Aquis. Secs. 5p.	16	-1		0.54
Argyle Secs.	43	-1		
Arrogen	67	-2		1.49
Avenue C'lse 20p.	47	-1		1.15
Bank & Com. 10p.	4	-1		
Barnett Dev. 10p.	119	+4		6.8
Bennett C. Prts. 10p.	126	-1		12.68
Bellway Hous.	47	-2		2.28
Beltway Henry	124	-1		14.02
Bridgford Prop.	112	-1		15.71
British Land 10p.	18	-1		1.78
British Prop.	21	-1		1.25
British Prop.	26	-1		1.25
Car & Warrants	13	-1		2.25
Car & Warrants	25	-1		1.25

PROPERTY—Continued

PROPER	Stock	Price	+ or -	Prev.	Net	Ch.
2 Data. Prop. Inv.	422	-2	2.33	1.1	1.1	
2 Drama News	44	+1	101.93	1.1	1.1	
2 Earth News	118	-2	—	1.1	1.1	
Forum Prop. Inv.	224	-2	0.25	1.1	1.1	
Fraternal Inv. Sp.	75	-2	—	1.1	1.1	
Guilford Inv.	58	-2	—	1.1	1.1	
Glenfield Secs.	155	-2	11.25	6	6	
Gr. Portland 50p.	217	+1	3.29	1.1	1.1	
Greenhill 10p.	18	-2	1.34	0.1	0.1	
Greenwood 5p.	6	-2	0.27	0.1	0.1	
Hanmerston A.	325	-2	4.52	1.1	1.1	
Hawthorne 10p.	182	-1	2.84	0.1	0.1	
HK Land HS5	94	-2	0.28	1.1	1.1	
Hutchinson HS35	50	-2	0.06	1.1	1.1	
Ilary Property	173	-2	2.31	1.1	1.1	
Int. European Inv.	350	-2	2.01	1.1	1.1	
Int'l. & Pr. Holdings	22	+1	41.15	3.1	3.1	
Jericho Invest.	22	-2	1.59	1.1	1.1	
Keith & Hedn. Sp.	53	+1	0.89	0.1	0.1	
Lacanore 10p.	5	-2	—	1.1	1.1	
Land & Hse 50p.	66	-2	13.52	1.1	1.1	
Land Invest.	86	-2	1.61	0.1	0.1	
Land Secs. 5p.	169	-2	5.37	0.1	0.1	
No. 84 Com. 50p.	215	-2	0.56	0.1	0.1	
No. 64 Com. 50p.	214	-2	0.56	0.1	0.1	
Land Law 25p.	62	+1	12.32	1.1	1.1	
Land Lease 50c.	265	-2	0.25	2.1	2.1	
Land Re. S. 10p.	12	-2	MT.9	—	—	
La. City West 10p.	154	-2	0.15	0.1	0.1	
Land Prop. Inv. Sp.	57	-2	0.9	0.1	0.1	
Land Shop Prop.	47	-2	2.95	0.1	0.1	
Lynne Edge 10p.	60	-2	1.9	1.1	1.1	
MacP. 50p.	58	-2	44.0	1.1	1.1	
Master Estates	13	-2	—	1.1	1.1	
Maybrook Prop.	27	-2	0.22	0.1	0.1	
McInerney 10p.	22	-2	—	1.1	1.1	
McKay Steer 20p.	56	-2	—	1.1	1.1	
Micro-Tec 50p.	70	-2	1.4	2.1	2.1	
Midhurst Wh. Inv.	11	-2	0.41	0.1	0.1	
Monkview Sp.	29	-2	1.5	0.1	0.1	
Mucklow A.L.	125	-2	15.49	2.1	2.1	
New London Prtl.	245	-2	44.79	1.1	1.1	
Norden Estu.	54	-2	0.61	0.1	0.1	
Peachey	240	-2	0.25	3.1	3.1	
Prop. Hldg. & Inv.	128	-2	4.89	0.1	0.1	
Prop. Part. Ship.	27	-2	1.32	1.1	1.1	
Prop. & Rev. A.	168	-2	3.88	1.1	1.1	
Prop. Sec. Inv. 50p.	40	-2	1.25	0.1	0.1	
Rugian Prop. Sp.	2	-2	30.24	0.1	0.1	
Regatta	42	-2	—	1.1	1.1	
Regional Prop.	42	-2	0.99	1.1	1.1	
Do. 'A'	38	-2	8.9	0.1	0.1	
For Royce Group see	Buildings					
Rush & Tonkin	36	-2	2.15	1.1	1.1	
Samuel Prop.	211	-2	5.10	2.1	2.1	
Sec. Metro. 20p.	83	-2	1.74	0.1	0.1	
Sec. City 10p.	30	+1	1.03	4.1	4.1	
Slough Ests.	78	-2	11.73	0.1	0.1	
Do. 10p. Conv. '90	513	-2	0.00	7.1	7.1	
Soresil	11	-2	0.71	0.1	0.1	
Stock Converter	148	+1	1.51	2.1	2.1	
Stanley (B) Inv.	148	-5	1.95	—	—	
Town Centre	181	-2	11.34	2.1	2.1	
Town & City 10p.	14	-2	0.01	1.1	1.1	
Town & Com. 20p.	10	-2	0.13	0.1	0.1	
Trafalgar Park	53	-2	2.96	1.1	1.1	
U.K. Property	91	-2	—	1.1	1.1	
Uld. Real Prop.	182	-1	2.87	1.1	1.1	
Waste & Sons 10p.	56	-1	2.91	0.1	0.1	
Wainford Inv. 20p.	170	-2	3.96	1.1	1.1	
Webb Inv. 50p.	141	-2	30.79	1.1	1.1	
W. Minst. P. 20p.	15	-2	1.54	3.1	3.1	
Wingate Inv. 20p.	251	-2	0.01	0.1	0.1	
Winston Ests.	17	+2	4.95	0.1	0.1	
Woodhall 5p.	3	-2	0.95	0.1	0.1	

TRUSTS, FINANCE, LAND

Investment Trusts					
Stock	Price	+/-	Mr.	Div	Co.
Aberdeen Inv.	303d	-	1.65		
Aberdeen Trust	1114d	-1	3.35		
Alta Inv.	79	-1	3.45		
Allstate Inv.	142	-	3.87		
Alliance Trust	190	-1	5.25		
Alta Inv. Inc. 50%	93	-	6.33		
Do. Capital 50%	137	-	0.32		
Ambrose Inv. In.	36	-	2.9		
Do. Cap.	35	+2			
American Trust	361d	-4	1.35		
Do. "B"	361d	-4	1.35		
Anglo Am. Secs.	92	-	2.15		
Anglo Inv. Inv.	25	-	2.6		
Do. Asset	85	-			
Anglo Scot. Inv.	38	-	1.35		
Anglo Welsh 50%	23	-	50.87		
Do. 124d. Pr. 50%	47	-	81.3%		
Archimedes Inv.	46	+1	4.0		
Do. Cap. 50%	36	-			
Argo Inv. (SA)	126	+2	5.80		
Ashdown Inv.	107	-	2.92		
Atlanta Rail 10%	31	-1	0.4		
Do. Warrants	22	-			
Atlantic Assets	351d	-12	0.4		
Do. Warwicks	351d	-12			
Atlas Elect.	45	-	1.15		
Aust. & Int. (SA)	89	+5	2.1		
Backers Inv.	46	-	1.90		
Berry Trust	37	-1	0.61		
Bishgate Pr. (SA)	22	-			
Bishopsgate Inv.	124d	-4	14.0		
Border Stan 50%	221d	-4	4.8		
Do. Con.	100	+2			
Braz. Inv. Cr. 51	582	+2			
Bridgewater 10%	15	-	0.35		
Brit. Am. & Gen.	34	-	1.2		
British Assets	48	-	1.4		
Brit. Aust. Inv.	38	+2	0.7		
B.E.T. Def'd	83	-1	4.25		
Brit. Ind. & Gen.	84	-	2.7		
Brit. Invest.	1351d	-11	1.35		
Broadstone 50%	117	-	2.09		
Brycebank 50%	48	-	1.67		
C.J.P. Inv.	55	+1	1.4		
Cable Trust	130d	+1	4.2		
Caledonia Inv.	186	-1	6.31		
Caledonian Trust	621d	-1	1.3		
Do. "B"	58	-1			
Cambridge Inv. 10%	52	-	6.15		
Can. & Foreign	84d	-	2.40		
Can. & Nat.	88	-	2.25		
Do. "B"	88	-			
Cardinal Dist.	128	-	4.25		
Capitol Inv.	107	-	2.5		
Cedars Inv.	53	-	1.9		
Cham'l. Inc. 51	81	+1	Q10%		
Do. Cap.	245	-5			
Charter Trust	46	-	1.5		
City & Com. Inc.	19	-1	11.33		
Do. Cap. 51	101	-			
City & For. Inv.	38	-			
City & Intern'l.	70d	-	2.75		
City of Oxford	43	+1	2.2		
Claverhouse 50%	551d	-2	2.6		
Clifton Inv. 10%	11	+4	40.7		
Clydesdale Inv.	82	-	1.55		
Do. "B"	561d	-1			
Colonial Sec. Dist.	192	-	5.8		
Continent & Ind.	165	-	4.5		
Cont. Union	83d	-	1.91		
Cres. Japan 50%	112	-			
Crossbills	53	-2			
Cumulus Inv.	21	-	2.4		
Danase Inc. 10%	191d	+3	2.83		
Do. Cap. 10%	24	-			
Detention Corp.	66	-	2.30		
Deits Inv. S.E.I.	78	-			
Deutsche Inv. S.E.I.	134	-	9.85		
Do. Cap. 50%	101	+1			
Direct Spanish	40	-	3.8		
Dominion & Gen.	146d	-11	5.25		
Drayton Comus	111	-			
Do. Cons.	127	+1	3.45		
Do. Premier	168	+1	5.0		
Dunav. Inv. 50%	55d	-	13.79		
Do. "B"	561d	-1			
Edinburgh Sec. Dist.	192	-	5.8		
Continent & Ind.	165	-	4.5		
Cont. Union	83d	-	1.91		
Cres. Japan 50%	112	-			
Crossbills	53	-2			
Cumulus Inv.	21	-	2.4		
Danase Inc. 10%	191d	+3	2.83		
Do. Cap. 10%	24	-			
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Cres. Japan 50%	112	-			
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Cumulus Inv.	21	-	2.4		
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Do. Cap. 10%	24	-			
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Deutsche Inv. S.E.I.	134	-	9.85		
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Cont. Union	83d	-	1.91		
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Cumulus Inv.	21	-	2.4		
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Do. Cap. 10%	24	-			
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Deutsche Inv. S.E.I.	134	-	9.85		
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Do. Cap. 10%	24	-			
Detention Corp.	66	-	2.30		
Deits Inv. S.E.I.	78	-			
Deutsche Inv. S.E.I.	134	-	9.85		
Do. Cap. 50%	101	+1			
Direct Spanish	40	-	3.8		
Dominion & Gen.	146d	-11	5.25		
Drayton Comus	111	-			
Do. Cons.	127	+1	3.45		
Do. Premier	168	+1	5.0		
Dunav. Inv. 50%	55d	-	13.79		
Do. "B"	561d	-1			
Edinburgh Sec. Dist.	192	-	5.8		
Continent & Ind.	165	-	4.5		
Cont. Union	83d	-	1.91		
Cres. Japan 50%	112	-			
Crossbills	53	-2			
Cumulus Inv.	21	-	2.4		
Danase Inc. 10%	191d	+3	2.83		
Do. Cap. 10%	24	-			
Detention Corp.	66	-	2.30		
Deits Inv. S.E.I.	78	-			
Deutsche Inv. S.E.I.	134	-	9.85		
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Do. Cap. 10%	24	-		</	

TRUSTS—Continued

	Stock	Price	+ or -	Div	No.
1	See Tst. Sect.	168	+1	4.7	
2	Saints Inv.	83	-	5.6	
3	Sainsbury's	52	-1	1.3	
4	Sawtell Inv.	64	-1	1.4	
5	Sphere Inv.	87.5	-	12.04	
6	SPLIT Inv. 10p	142	+1	9.5	
7	Do. Cap. 10p	62	-	—	
8	Standard Tst.	115	+1	3.98	
9	Stanshope Gen.	75	-	2.15	
10	Sterling Tst.	138	+1	3.85	
11	Stockholders Inv.	78	-	61.37	
12	Technology	74	-	20	
13	Do. "B"	68	-	—	
14	Telephone & Gen.	146	-1	6.5	
15	Temple Inv.	98	-1	4.5	
16	Thames Inv. 50p	44	-	3.7	
17	Throg. Growth	18	-	1.87	
18	Do. Unit Inv.	94	-2	—	
19	Thrustshares	43	-2	3.56	
20	Do. S. & L. Com.	273	-	7.5	
21	Tokengate 10p	69	-	3.79	
22	Tor. Invest. Inv.	48	-	3.79	
23	Do. Capital	83	-	—	
24	Trans. Oceanic	153	-	3.35	
25	Tribune Inv. 50p	595	+5	8.5	
26	Triplestar Inv. 50p	52	-1	13.72	
27	Do. Capital 51	125	+2	—	
28	Trust Union	84.5	-1	12.0	
29	Trustex Corp.	110	+1	2.95	
30	Tynside Inv.	106	-	2.5	
31	Undrawn Inv.	33	-	1.25	
32	Uild. Brit. Socs.	202	-2	6.6	
33	Uild. Brit. Capitals	12	-	0.8	
34	US Delt. Corp.	81	+2	2.42	
35	US Trust Fund 51	919	-	0.26	
36	Viking Res'rs	58	-	0.55	
37	Washington Inv.	28	-1	0.85	
38	W. Const. & T. 10p.	49	-2	0.45	
39	Do. Warrents	22	-	—	
40	Winterbottom	153	+1	1.5	
41	Witton Inv.	72	-1	1.5	
42	Do. "B" Shares	67	-	0.3	
43	Yeoman Inv.	123	-	14.71	
44	Yorks. & Lancs.	19	-	1.05	
45	Yorkshire Inv. 10p.	32	-	—	
46	Young & Carter 51	47	+1	2.4	

MINES

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Wednesday November 12 1975



Industrial output down to 1960's level

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

A FURTHER drop in production during the third quarter has brought the U.K. industrial output down to the level of the late 1960s.

Since the first quarter of this year, industrial production has been below the levels reached during the three-day week early in 1974. But in July-September output was lower than in any other quarter of the decade.

At present, the figures were affected by the miners' strike.

New output statistics published by the Government yesterday, however, show that the pace of decline in production slowed down considerably in the third quarter.

compared to the 51 per cent. plunge between January-March and April-June.

It looks as though companies were still running down their stock levels in July-September, although certainly at a much slower pace.

The big question now is whether the bottom of the recession has been reached, or whether there is a further decline in prospect. At present nobody is quite certain of the answer.

Forward indicators used by the Central Statistical Office suggest that the turn may, if past experience is an accurate guide, come early next year. And this would be consistent with the somewhat greater confidence among industrialists about output and order trends shown by last week's Confederation of British Industry survey.

A key point is the behaviour

of stocks, which are highly cyclical and have proved the bane of many a forecaster in the past. At present, Whitehill opinion seems to be divided between those who think the destocking process will come to an end in the current quarter, and those who see it continuing into 1976.

At present there are few visible signs of restocking in industry.

Despite the recent slackening in the pace at which output is falling, the sheer size of the decline earlier this year means that in the third quarter industrial output was running a full 8 per cent. below the level of the third quarter last year.

At 99.6, the official all-industries index was 0.5 per cent. below the second quarter level, and under the base of average 1970=100.

There was an apparent im-

provement during the quarter between August and September—when the index went up from 99.0 to 99.5. But apart from the usual problem of trusting month to month movements in the volatile index, there is the additional point that the very hot weather in August inflated the output of public utilities considerably and thus was not fully allowed for by the seasonal adjustments.

The third quarter breakdown shows a continuing decline in the output of the engineering and allied industries (down 1.5 per cent.) and metal manufacture (down 1.4 per cent.).

The chemical sector output recovered by 2.6 per cent. however—with a particularly large jump in September—and in the textile and clothing industries there was a 1.3 per cent. rise.

A sector analysis shows that, whereas the capital goods industries and their suppliers shared in the general decline during the quarter, the output of consumer goods industries showed a slight recovery of 0.5 per cent.

* Provisional.

All figures seasonally adjusted.

Healey stresses need for cuts in public spending

BY PHILIP RAWSTORNE

THE NEED for substantial public expenditure cuts over the next few years was strongly underlined last night by Mr. Denis Healey, Chancellor of the Exchequer.

He told the Parliamentary Labour Party that even to hold next year's level of public spending over the following two years would mean that an average worker would have to pay about 80p in tax and contributions from every extra pound he earned.

With tax rates already biting deeply into the earnings of even the low-paid, the Chancellor said that the Government would be unable to afford any significant increases in public expenditure between 1977-78.

If the Government were to increase the funds already allocated for its industrial policy—

as many Labour Left-wingers have urged—then the money would have to be found by even greater cuts in other fields, he said.

The Chancellor, replying to a party debate on the economy in which his policies received rather more support than criticism, said that he was prepared to see public spending increased in only one area—industrial training and retraining.

Claiming that there were signs of the recession "bottoming out," Mr. Healey said that the Government recognised its duty to reduce unemployment to the lowest possible level. He predicted that measures already taken would reduce unemployment among school-leavers to normal levels by Christmas.

The Government was looking at other ways of reducing un-

Five more resign from Haw Par Brothers Board

BY MARGARET REID

THE RECENTLY-STARTED alteration in the Board of the Singapore-based Haw Par Brothers International, which was formerly controlled by Slater Walker Securities, has almost complete yesterday when five directors resigned.

With two exceptions, the Board has now changed totally since Mr. Jim Slater resigned on October 26 as chairman of SWS, referring to adverse publicity connected with the Singapore inquiries into Haw Par.

The present Board, to which the new chairman, industrialist Mr. Michael Fam and four bankers were appointed on October 31 at the initiative of the Singapore Monetary Authority, yesterday accepted the resignation of Mr. Ronald Barth, both as a director and employee of the group.

Mr. Alan Johnson-Hill, Mr. Ong Beng Seng, Mr. Thomas Rendall and Mr. John Scorthorpe also resigned as directors but remain as executives.

Only two directors remain of those who presided over Haw Par before October 31. They are Mr. Neil Clarke, representing Charter Consolidated, which has 12.3 per cent. of Haw Par, and Mr. Robert Booker.

Mr. Booker was acting chairman between July 26 and October 31 and subsequently alternate Mr. James Gammell, who resigned on July 26 and whose

Ivory and Sime Edinburgh investment group also holds a 12.3 per cent. stake in Haw Par.

State Department sources indicated that the Heads of State of the other countries attending the summit—Britain, West Germany, Italy, France and Japan—had already been informed about the new U.S. initiative.

It was not expected that any specific decisions would be taken beyond the establishment of follow-up machinery.

But the administration considers the meeting important if only to provide an antidote to the present economic gloom and to show that the industrialised world is not going to be overwhelmed by a situation it cannot surmount.

A number of British businesses formerly connected with Haw Par, including Mr. Ong

Watson and Mr. Tamblyn, have

been reported in the Financial Times, been asked to the Singapore meeting November 15 to answer possible criticisms against them which may appear in the report of the inquiry into the company.

The request was made by Mr. Gammell, who recently resigned as one of the inspectors conducting the inquiry, which is now being continued by the other inspector, Mr. Philip Grundy.

It is understood that the inspectors earlier indicated the inquiry's report is also likely to cover Spydar Securities (Hong Kong). This was the Hong Kong company which carried out investment on behalf of its shareholders, Mr. Jim Slater, Mr. Richard Tarling, formerly chairman of Haw Par, Mr. Ong

Watson, Mr. Tamblyn, Mr. Johnson-Hill and Mr. Patrick Goodbody, and which distributed some £900,000 when it was wound up.

The inquiry is also believed likely to cover certain share option arrangements and in addition the Melbourne unit trust, through which certain large capital profits made by Haw Par were held for later transfer in stages into the company's profits.

There was no comment yesterday from Mr. Slater's advisers on whether he had responded to any request that might have been made for any evidence to the inquiry. Mr. Tarling had no comment to make on any matter connected with the inquiry.

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